



MEMORANDUM

To: Board of Directors

Cc: Bill Boyles, Esquire
Kevat Patel, M.D.

From: George Mikitarian
President/CEO

Subject: Board/Committee Meetings – September 14, 2026

Date: September 10, 2026

The Investment Committee will meet at 1:00 p.m. in the first-floor conference room.

The Ad Hoc Credentials Review Committee will meet at 1:30 p.m. where the Committee will review credentialing and privileging files as they relate to medical staff appointment/reappointment.

The Quality Committee will convene at 2:00 p.m., which will be followed by the Finance Committee, the Executive Committee, and the Education Committee meetings.

The Board of Directors will meet in executive session no earlier than 3:00 p.m. Following the Board of Directors Executive Session, the Board of Directors regularly scheduled meeting will be held, however no earlier than 4:00 p.m.

The Planning Committee meeting has been canceled.

Investment Committee:

Stan Retz, CPA, Chairman

Robert L Jordan, Jr., C.M. (ex-officio)

Herman A. Cole, Jr.

Dan Aton

INVESTMENT COMMITTEE
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
MONDAY, SEPTEMBER 14, 2026, NO EARLIER THAN 1:00 P.M.
FIRST FLOOR CONFERENCE ROOM 2/3/4/5

CALL TO ORDER

- I. Review and approval of minutes June 1, 2026.

Motion: To recommend approval of the June 1, 2026 meeting minutes as presented.

- II. Quarterly Investment Performance Update – Anderson Financial Partners
- III. Risk and Rebalance Discussion
- IV. Adjournment

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
INVESTMENT COMMITTEE
JUNE 1, 2026
EXECUTIVE CONFERENCE ROOM**

The Investment Committee of the North Brevard County Hospital District Board of Directors met on June 1, 2026 at 11:02 a.m. The following members were present:

Stan Retz, CPA, Chairman
Robert L. Jordan, Jr., C.M.
Dan Aton
Herman A. Cole, Jr.

Others present:

Michael Moehring, CFO
Tim Anderson, Anderson Financial Partners
Tommi Middleton, Director of Finance
Sandra D'Cruz, Controller

Call to Order

Mr. Retz called the meeting to order at 11:02 a.m.

Review and Approval of Minutes

The following motion was made by Mr. Cole, seconded by Mr. Retz, and approved without objection.

Action Taken: Motion to approve the minutes of the February 2, 2026 meetings as presented.

Quarterly Investment Performance Update

Tim Anderson, Anderson Financial Partners, provided a brief economic update as well as a brief update on the Operating Fund performance.

Adjournment

There being no further business the meeting adjourned at 11:29 a.m.

Stan Retz, Chairperson

QUALITY COMMITTEE

Dan Aton, Chairperson
Robert L. Jordan, Jr., C.M. (ex-officio)
Elizabeth Galfo, M.D.
Billy Specht
Billie Fitzgerald
Melissa Lugo
Herman A. Cole, Jr.
Stan Retz, CPA
Ashok Shah, M.D.
Andre Gabriel, M.D.
Kevat Patel, M.D., President/Medical Staff
Aluino Ochoa, M.D., Immediate Past President/Medical Staff
Christopher Manion, M.D., Designee
Christopher Rajan, D.O. Medical Staff Review Committee
Alphonse Pecoraro, M.D., Designee, Vice Chairperson
George Mikitarian (non-voting)

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
QUALITY COMMITTEE
MONDAY, SEPTEMBER 14, 2026 AT 2:00 P.M.
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5**

CALL TO ORDER

- I. Vision Statement
- II. Dashboard
- III. NCAP Update – Ms. Cottrell
- IV. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE QUALITY COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110. THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE. TO THE EXTENT OF SUCH DISCUSSION, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT, BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.



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Quality Agenda

September 14, 2026

1. Approval of minutes
2. Vision Statement
3. Dashboard
4. NCAP Update

Quality Committee

Vision Statement

“Assure affordable access to safe, high quality patient care to the communities we serve.”



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DASHBOARD



Healing Experiences for Everyone All the Time®
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Performance dashboard

Description	Definition	QTR	Rolling YTD	Goal
Stroke	Stroke management compliance	80%	89.5%	Goal: = 100%
Readmission	All cause 30-day readmissions	13.82% 76/550	12.09% 266/2200	Goal: ≤ 16.2%
Person Centered flow	Emergency department throughput	192	199	Goal: ≤ 176 minutes
Person Experience	Top box HCAHPs domain score for overall rating	65.2%	61.0%	Target: ≥ 72%
Social Determinants of Health	Percent of patients screened	95.21%	94.78%	Target: 93%
Social Determinants of Health	Percent who screened positive	5.83%	5.42%	

Performance dashboard

Description	Definition	QTR	Rolling YTD	Rolling 3 YR	Goal
Heart Attack	30-day readmission rate	27.78% 5/18	17.07% 14/82	12.84% 19/148	Goal: < 14%
Heart Failure	30-day readmission rate	22.92% 11/48	21.57% 44/204	22.08% 85/385	Goal: < 20%
COPD	30-day readmission rate	4.17% 1/24	13.33% 14/105	10.99% 21/191	Goal: < 18%
Pneumonia	30-day readmission rate	12.12% 8/66	12.84% 33/257	12.09% 73/604	Goal: < 16%
Hip/Knee	30-day readmission rate	50% 1/2	20% 3/15	10.2% 5/49	Goal: < 4.5%
Combined	30-day readmission rate	16.46% 26/158	16.29% 108/663	14.74% 203/1377	Goal: < 14%

Performance dashboard

Description	Definition	Rolling YTD	Days Since Last Infection	National Rate
CLABSI	Central Line Associated Bloodstream Infection	0.576	32 days	< 0.585
CAUTI	Catheter Associated Urinary Tract Infection	0.229	168 days	< 0.474
MRSA bacteremia	Hospital onset MRSA bacteremia	0.837	115 days	< 0.678
<i>C. difficile</i> infection	Hospital onset <i>C. difficile</i> infection	0.535	40 days	< 0.336
SSI	Combined Abdominal hysterectomy and colon procedures	0.441	75 days	< 0.834

Non-emergent access to care plan (NCAP)

Primary bill: CS/SB 7016- Florida health care reform package

Florida Statute: Florida Statute 395.1055

Implemented via AHCA rule (e.g., Rule 59A-3.066)

Effective date: July 1, 2025

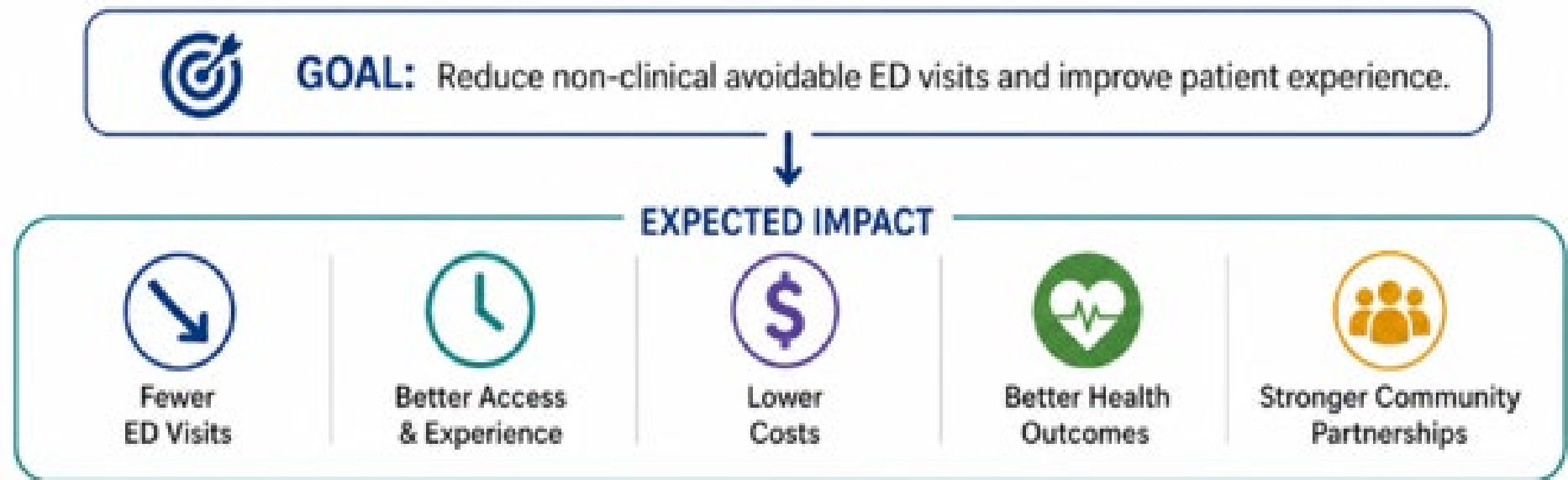
Required at: ACHA Renewal



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Parrish Approach

Right care, right place, right time - by design, not by default



NCAP

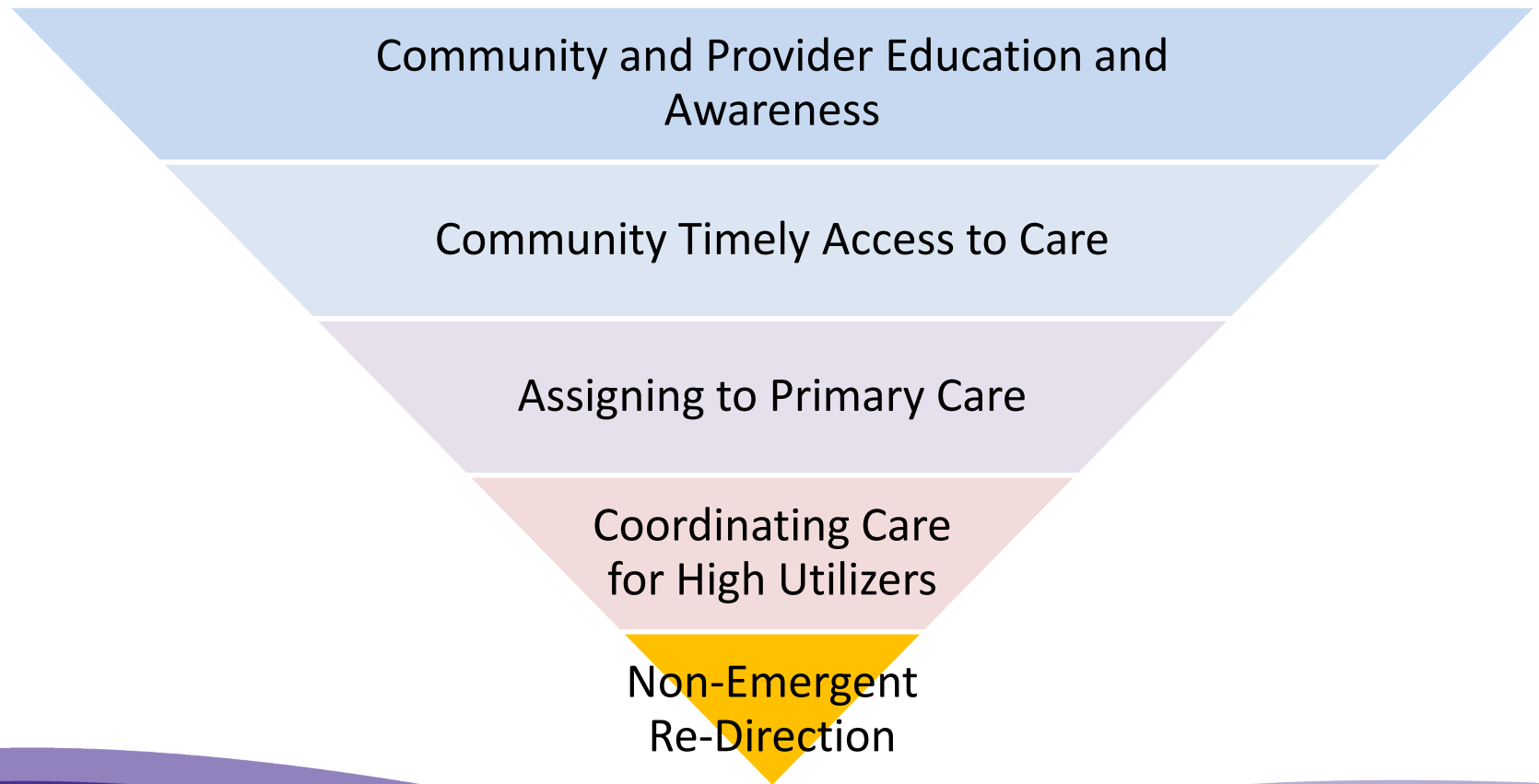
Concept

Hospitals with an ED must create a formal, approved plan to:

- Identify and redirect patients who do NOT need emergency care
- Connect them to appropriate non-emergent services

Scope of Project

Implementation



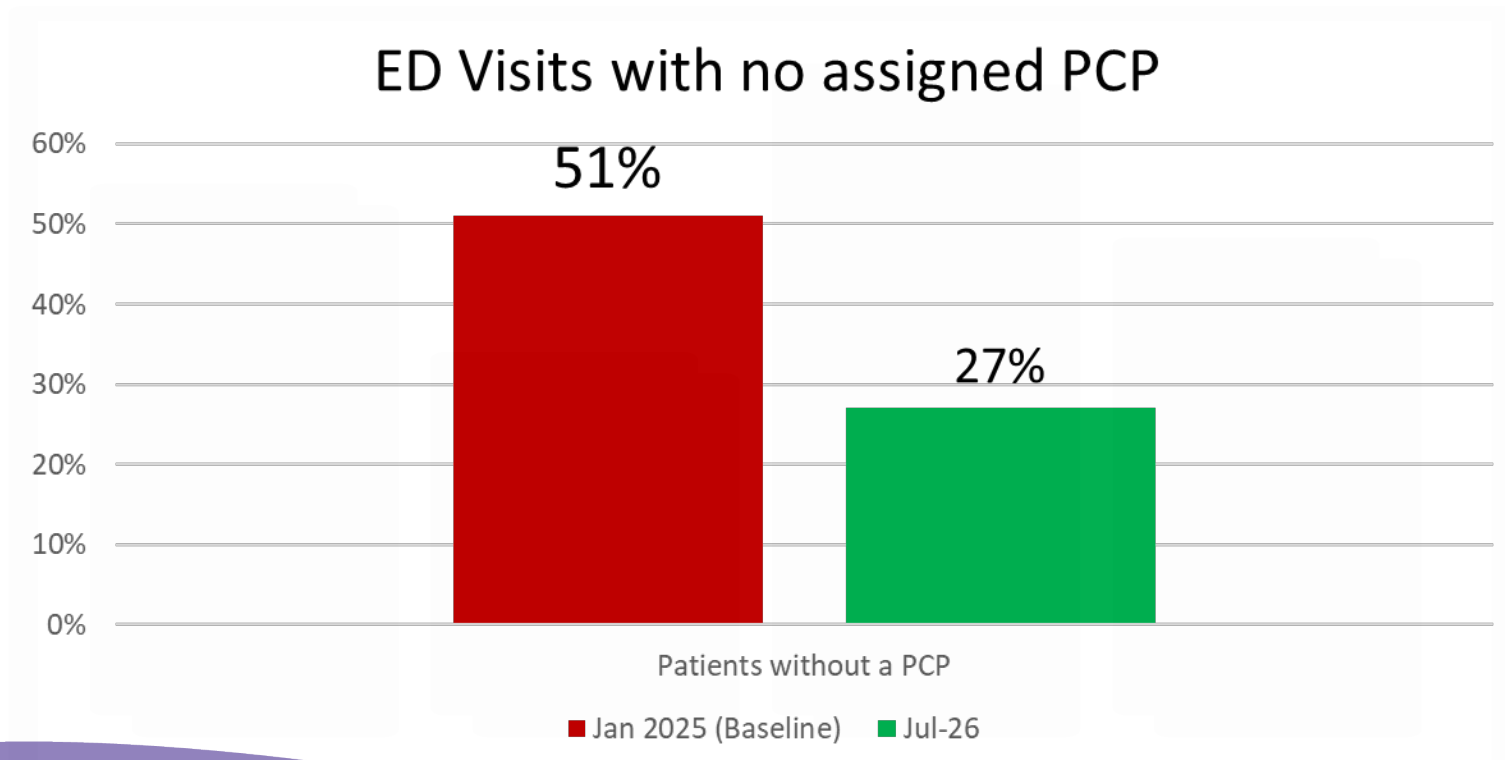
NCAP

One year of impact

NCAP Priority	1- Year Result
Connect patients to primary care	543 new PCP appointments scheduled (403 underinsured)
Improve community access	SCHC daily walk-in access; 85% of outreach established with SCHC
Reduce ED utilization	PMG 297/1,000; SCHC 99/1,000
Reduce high utilization	High utilizers 12% → 4%
Reduce Medicaid cost of care	\$250K annualized reduction in direct cost of care

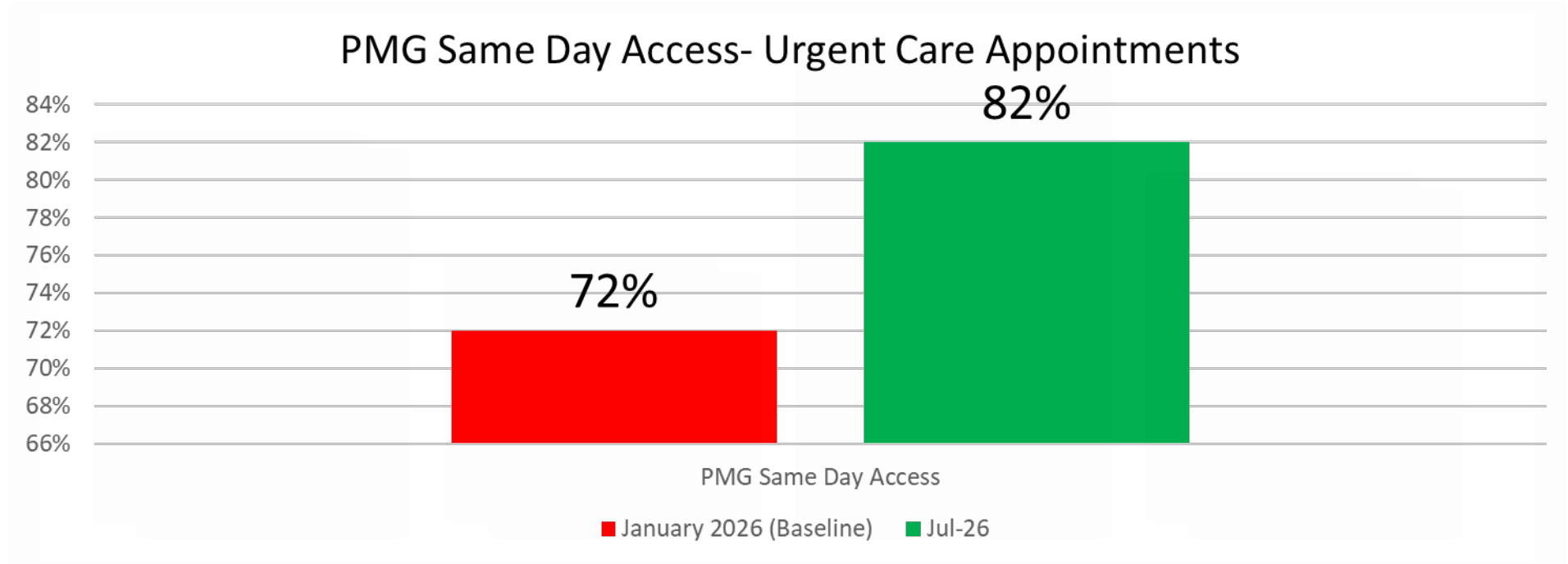
Primary Care Access

Patients with ED visits who do not have a PCP



Primary Care Same Day Access

PMG same day access utilization



Space Coast Community Outreach

Life Point / Under The Bridge

- Each monthly event serves an average of nine people, primarily individuals experiencing homelessness with complex social needs.
- Of those served, 85% establish ongoing care with SCHC.



Care Coordination, Fewer ED Visits

ED visits per 1,000 lives



Goal: ≤ 225 visits per 1,000

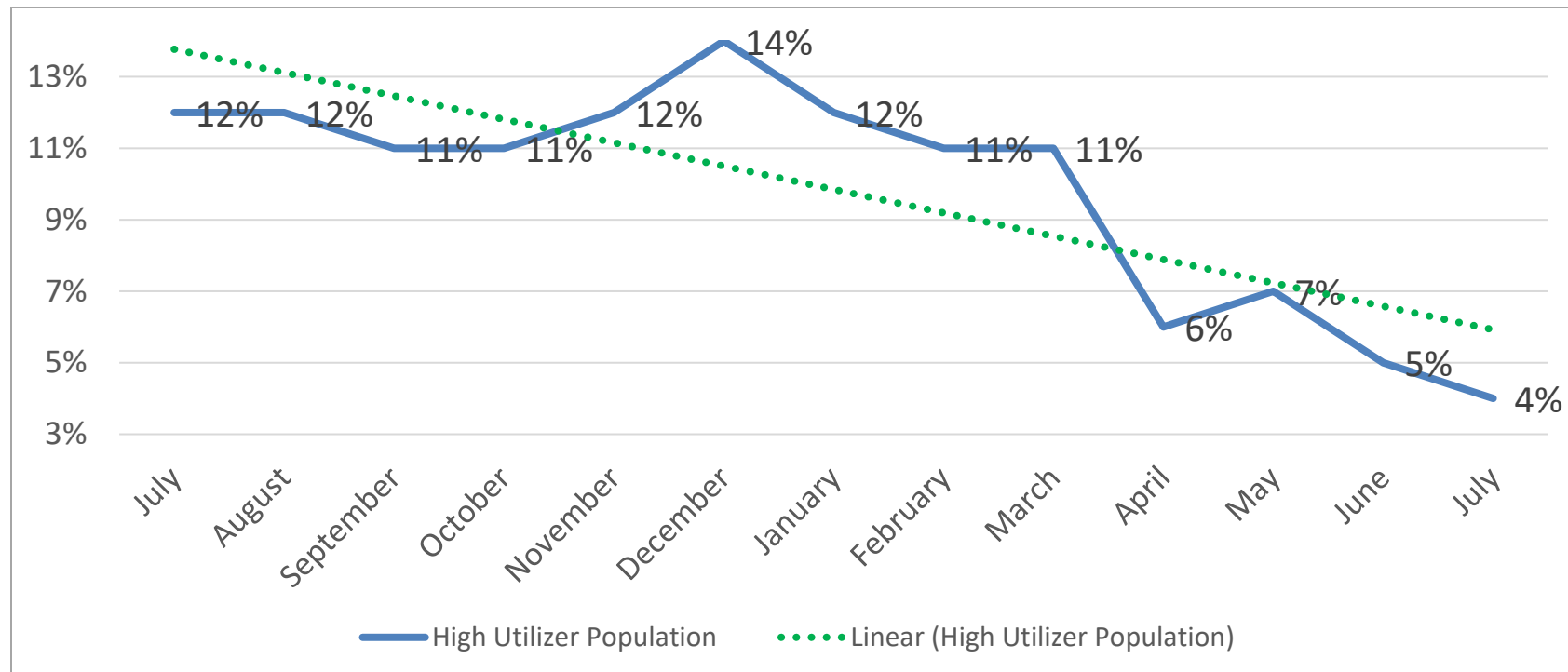
Stretch Goal: ≤ 200 visits per 1,000

PMG 297 ED visits: 1,000 Lives

SCHC **99 ED visits:** 1,000 Lives

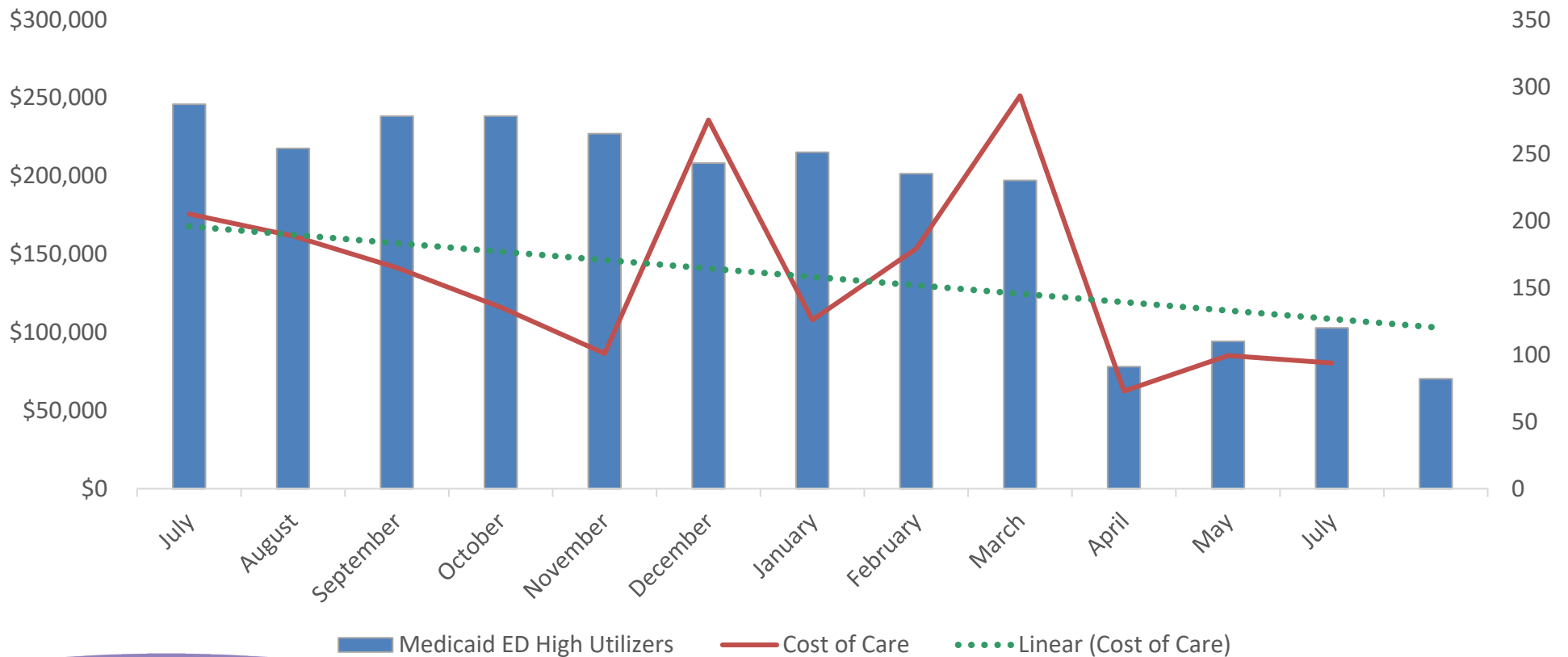
ED “High Utilizers”

4 or more visits year to date



Medicaid ED High Utilizers

Cost reduction



NCAP

One year of impact

- Connecting patients to care
- Reducing avoidable utilization
- Improving outcomes for vulnerable populations
- Demonstrating responsible stewardship of community healthcare resources
- **Right care. Right place. Right time.-** by design, not by default

QUESTIONS



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FINANCE COMMITTEE

Herman A. Cole, Jr. Chairperson
Stan Retz, CPA, Vice Chairperson
Robert L. Jordan, Jr., C.M., (ex-officio)
Billy Specht
Billie Fitzgerald
Dan Aton
Christopher Manion, M.D.
George Mikitarian, President/CEO (non-voting)

FINANCE COMMITTEE MEETING NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER MONDAY, SEPTEMBER 14, 2026 FIRST FLOOR CONFERENCE ROOMS 2/3/4/5

CALL TO ORDER

- I. Public Comments
- II. Financial Review – Mr. Moehring
- III. FY 2027 Major Budget Volume Assumptions and Operating Budget – Mr. Moehring
Motion: Recommend the Board of Directors to approve the FY 2027 Major Volume Assumptions and the FY 2027 Operating Budget, as presented.
- IV. Inter-Governmental Transfer – Disproportionate Share – Mr. Moehring
Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Medicaid DSH for SFY 2027.
- V. Inter-Governmental Transfer – Low Income Pool – Mr. Moehring
Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund LIP for SFY 2027.
- VI. Inter-Governmental Transfer – Hospital DPP – Mr. Moehring
Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Hospital DPP for year 6.
- VII. Inter-Governmental Transfer – Physician DPP – Mr. Moehring
Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Physician DPP for SFY 2027.
- VIII. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE FINANCE COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

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Finance Committee

FYTD July 31, 2026 – Performance Dashboard

Indicator	FYTD 2026 Actual	FYTD 2026 Budget	FYTD 2025 Actual
ED Visits	29,699	27,081	26,517
IP Admissions	4,206	4,245	4,067
Surgical Cases	4,647	4,521	4,678
LOS	4.99	5.00	5.32
OP Volumes	85,637	81,503	75,599
Hospital Margin %	14.00%	12.28%	12.22%
Investment Income \$	\$3.3 Million	\$1.4 Million	\$2.5 Million

MEMORANDUM

DATE: September 8, 2026
TO: Finance Committee
FROM: Michael W. Moehring, CFO *MWM*
SUBJECT: FY 2027 Operating Budget

Attached are the Major Volume Assumptions and Overview for the FY 2027 Operating Budget.

Highlights of the proposed FY 2027 Operating Budget include:

- Total Operating Revenue: = \$260.5M
- Total Expenses: = \$260.5M
- Result: Balanced Budget

Major Budget Volume Assumptions

The Major Budget Volume Assumptions are the key drivers of the FY 2027 Operating Budget. They are based on historical trends and industry indicators and are used to model and forecast future volumes. These projected volumes directly influence revenue, most operating expenses, and staffing requirements (FTEs). Because these volumes are tied directly to departmental budgets, any changes in volume may have a corresponding impact across the organization.

Operating Budget

The Major Budget Volume Assumptions outlined above serve as the foundation for the FY 2027 Operating Budget.

Motion for Approval:

<i>Motion: Recommend the Board of Directors approve the FY 2027 Major Volume Assumptions and the FY 2027 Operating Budget as presented.</i>
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Should you have any questions or need additional information, please do not hesitate to contact me at Michael.Moehring@Parrishmed.com or (321) 268-6111. Thank you for your attention to this matter.

MM/tfm
Enclosures

**PARRISH MEDICAL CENTER
MAJOR VOLUME ASSUMPTIONS
FOR FY 2026 PROJECTION AND FY 2027 BUDGET**

Actual 2025	Budget 2026	Actual 6 Months 2026	Projected 2026	Budget 2027	% Variance Projected to Budget
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A. INPATIENT UTILIZATION HISTORY AND BUDGETED GOALS

1. Admissions						
Total Adult/Ped	4,888	5,105	2,636	5,304	5,410	2.0%
Newborn	428	475	239	483	493	2.1%
1a. Admissions by Payor						
Medicare	2,967	3,096	1,676	3,336	3,403	
Medicaid	596	633	311	610	622	
Managed Care	679	698	324	679	692	
Other	645	678	324	679	692	
Total	4,888	5,105	2,636	5,304	5,410	2.0%
2. Patient Days						
Total Adult/Ped	25,734	25,526	13,087	26,801	27,050	0.9%
Newborn	860	964	469	987	990	0.3%
3. Total Average LOS	5.26	5.00	4.96	5.05	5.00	-1.0%
4. Average Daily Census - Inpatient	70.5	69.9	71.9	73.4	74.1	1.0%
Average Daily Census - Observation	21.2	21.5	26.7	26.8	26.6	-0.7%
5. Inpatient Surgery	1,145	1,105	634	1,228	1,253	2.0%
6. Inpatient Special Procedures	650	641	294	577	589	2.0%
7. Inpatient Cardiac Caths	691	724	407	843	860	2.0%

B. OUTPATIENT UTILIZATION HISTORY AND BUDGETED GOALS

1. Observation Patients - Discharges	3,226	3,248	1,719	3,469	3,439	-0.9%
2. Emergency Room Visits	32,294	32,585	17,737	35,647	36,361	2.0%
3. Outpatient Lab/Diagnostic/Other						
Total Lab/Diagnostic/Other Svcs.	77,703	81,656	44,577	90,010	81,180	-9.8%
4. Outpatient Rehab Services						
Total Outpatient Rehab Services	14,848	16,101	6,675	13,541	16,102	18.9%
5. Outpatient Surgery	2,164	2,037	1,098	2,251	2,122	-5.7%
6. Outpatient Special Procedures	1,688	1,345	790	1,685	2,393	42.0%
7. Outpatient Cardiac Caths	1,210	1,475	702	1,485	977	-34.2%
8. PMG - Ambulatory Services - wRVUs	295,054	300,406	150,813	307,720	412,284	34.0%

BUDGET SUMMARY
NORTH BREVARD COUNTY HOSPITAL DISTRICT
DBA PARRISH MEDICAL CENTER - FISCAL YEAR ENDING SEPTEMBER 30, 2027

The Board of Directors is pleased to report to all residents of the North Brevard County Hospital District that the 2027 Budget represents the 32nd straight year that no taxes will be assessed to support the hospital.

THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT ARE 9.21% INCREASE FROM PROJECTED 2026 TOTAL OPERATING EXPENDITURES.

PROPOSED MILLAGE: 0.0000 MILLS

<u>ESTIMATED REVENUES</u>	GENERAL AND TOTAL FUND
TAXES:	
AD VALOREM TAXES (MILLAGE 0.0000)	\$ -
GROSS PATIENT CHARGES FOR SERVICES	\$ 1,080,660,403
PROVISIONS FOR CONTRACTUAL ADJUSTMENTS AND UNCOLLECTIBLE ACCOUNTS	
MEDICARE AND MEDICAID	\$ (600,369,956)
INDIGENT, COMMUNITY CARE AND BAD DEBT	\$ (65,742,256)
UNCOLLECTIBLE AND OTHER CONTRACTUAL	\$ (161,744,918)
	<u>\$ (827,857,130)</u>
NET PATIENT SERVICE REVENUE	\$ 252,803,273
INVESTMENT INCOME	\$ 2,037,927
OTHER	\$ 5,676,489
TOTAL ESTIMATED REVENUES	<u>\$ 260,517,689</u>
<u>EXPENDITURES/EXPENSES</u>	
SALARIES AND WAGES	\$ 104,130,862
EMPLOYEE BENEFITS	\$ 22,317,240
PROFESSIONAL FEES	\$ 29,912,763
MEDICAL & OPERATING SUPPLIES & EXPENSE	\$ 70,800,751
DEPRECIATION AND AMORTIZATION	\$ 4,878,891
INTEREST	\$ 2,159,929
INSURANCE	\$ 2,856,452
RESERVES FOR RENEWAL & REPLACEMENT OF EQUIPMENT	\$ 380,213
PUBLIC ASSISTANCE ASSESSMENT	\$ 2,220,585
OTHER EXPENSES	\$ 20,860,003
TOTAL ESTIMATED EXPENDITURES/EXPENSES	<u>\$ 260,517,689</u>

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD.

NOTICE OF BUDGET HEARING

The North Brevard County Hospital District has tentatively adopted a budget for Fiscal Year 2026-2027. The first Notice of Public Hearing was published on September 4, 2026. The Board first reviewed on September 14, 2026 at 5:01 p.m. A second public hearing to make a FINAL DECISION on the budget and taxes will be held on Monday, September 28, 2026 at 5:01 p.m. at Parrish Medical Center 951 N. Washington Avenue, Titusville, Florida 32796.

MEMORANDUM

DATE: September 8, 2026
TO: Finance Committee
FROM: Michael W. Moehring, CFO *MWM*
SUBJECT: Inter-Governmental Transfer (IGT)
Medicaid Disproportionate Share Hospital (DSH) – SFY 2027

The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of the State Fiscal Year 2027 Medicaid Disproportionate Share program (Medicaid DSH).

Medicaid DSH represents funds for hospitals providing a disproportionate share of Medicaid or charity care services.

AHCA has informed Parrish Medical Center that it can expect to receive Medicaid DSH payment for SFY 2027.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2026.

Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Medicaid DSH for SFY 2027.

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 or e-mail me @ Michael.Moehring@Parrishmed.com.

MM/tfm

MEMORANDUM

DATE: September 8, 2026
TO: Finance Committee
FROM: Michael W. Moehring, CFO *MWM*
SUBJECT: Inter-Governmental Transfer (IGT)
Medicaid Low Income Pool (LIP) – SFY 2027

The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of the State Fiscal Year 2027 Medicaid Low Income Pool program (Medicaid LIP).

The net LIP amount Parrish Medical Center receives is a function of the estimated cost of charity care provided. Changes in the level of charity care and the related estimated costs can cause the net LIP amount to vary year to year.

AHCA has informed Parrish Medical Center that it can expect to receive Medicaid LIP payment for SFY 2027.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2026.

Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund LIP for SFY 2027.

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 or e-mail me @ Michael.Moehring@Parrishmed.com.

MM/tfm

MEMORANDUM

DATE: September 8, 2026
TO: Finance Committee
FROM: Michael W. Moehring, CFO *MWM*
SUBJECT: Inter-Governmental Transfer (IGT)
Medicaid Directed Payment Program (DPP)
Rate Year 6

The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of Year 6 of the Medicaid Hospital Directed Payment Program (Hospital DPP).

The Direct Payment Program provides funding for hospitals that provide inpatient and outpatient services to Medicaid managed care enrollees. This funding to be determined includes a combination of both IGTs and federal dollars.

AHCA has informed Parrish Medical Center that it can expect to receive DPP payments for Year 6 of the program which is designed to reduce the shortfall of payments received as compared to the cost incurred for services provided to Medicaid Managed Care patients.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2026.

Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Hospital DPP for Year 6.

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 or e-mail me @ Michael.Moehring@Parrishmed.com.

MM/tfm

MEMORANDUM

DATE: September 8, 2026
TO: Finance Committee
FROM: Michael W. Moehring, CFO *MWM*
SUBJECT: Inter-Governmental Transfer (IGT)
Medicaid Physician Directed Payment Program (Physician DPP) – SFY 2027

The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of the Medicaid Physician Directed Payment Program (Physician PHP) for SFY 2027.

SFY 2027 is the 6th year of the Physician DPP program in the State of Florida. Physician DPP provides supplemental payments to public hospitals and is designed to reduce the shortfall of payments received as compared to the cost incurred for physician services provided to Medicaid Managed Care patients.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2026.

Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Physician DPP for SFY 2027.

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 – or e-mail me @ Michael.Moehring@Parrishmed.com.

MM/tfm

EXECUTIVE COMMITTEE

Stan Retz, CPA, Chairman

Robert L. Jordan, Jr., C.M.

Herman A. Cole, Jr.

Elizabeth Galfo, M.D.

Billy Specht

George Mikitarian, President/CEO (non-voting)

**EXECUTIVE COMMITTEE
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
MONDAY, SEPTEMBER 14, 2026
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5
IMMEDIATELY FOLLOWING FINANCE COMMITTEE**

CALL TO ORDER

- I. Reading of the Huddle
- II. Attorney Report – Mr. Boyles
- III. Executive Session (if needed)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES, AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EXECUTIVE COMMITTEE. TO THE EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EXECUTIVE COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

EDUCATION COMMITTEE

Billie Fitzgerald, Chairperson
Melissa Lugo, Vice Chairperson
Robert L. Jordan, Jr., C.M. (ex-officio)
Elizabeth Galfo, M.D.
Billy Specht
Herman A. Cole, Jr.
Dan Aton
Stan Retz, CPA
Ashok Shah, M.D.
Mahmoud Barbarawi, M.D.
George Mikitarian, President/CEO (Non-voting)

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE
MONDAY, SEPTEMBER 14, 2026
FIRST FLOOR CONFERENCE ROOM 2/3/4/5**

CALL TO ORDER

- I. On-Shore Captive Insurance – Mr. McAlpine
- II. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE EDUCATION COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

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**BOARD OF DIRECTORS MEETING - REGULAR MEETING
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
SEPTEMBER 14, 2026
NO EARLIER THAN 4:00 P.M.,
FOLLOWING THE LAST COMMITTEE MEETING
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5**

CALL TO ORDER

- I. Pledge of Allegiance
- II. PMC's Vision – *Healing Families – Healing Communities*
- III. Approval of Agenda
- IV. Recognitions(s)
 - A. New Providers (memo included)
 - B. Care Partner Recognition
- V. Open Forum for PMC Physicians
- VI. Public Input and Comments***¹
- VII. Unfinished Business***
- VIII. New Business***
 - A. **North Brevard Medical Support, Inc, Liaison Report –Mr. Retz**
- IX. Medical Staff Report Recommendations/Announcements – Dr. Patel
- X. Public Comments (as needed for revised Consent Agenda)
- XI. Consent Agenda***
 - A. Finance
 - 1. ***Motion to recommend the Board of Directors to approve the FY 2027 Major Volume Assumptions and the FY 2027 Operating Budget, as presented.***
 - 2. ***Motion to recommend the Board of Directors authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Medicaid DSH for SFY 2027.***
 - 3. ***Motion to recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund LIP for SFY 2027.***

4. *Motion to recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Hospital DPP for year 6.*
5. *Motion to recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Physician DPP for SFY 2027.*

***¹ Pursuant to PMC Policy 9500-154:

- non-agenda items – 3 minutes per citizen
- agenda items for board action -- 3 minutes per citizen, permitted prior to board discussion for regular agenda action items and prior to board action on consent agenda
- 10 minute total per citizen
- must be related to the responsibility and authority of the board or directly to an agenda item [see items marked ***]

XII. Committee Reports

- A. Quality Committee
- B. Finance Committee
- C. Executive Committee
- D. Educational, Governmental and Community Relations Committee
- E. Planning, Physical Facilities & Properties Committee

XIII. Process and Quality Report – Mr. Mikitarian

- A. Other Related Management Issues/Information
- B. Hospital Attorney - Mr. Boyles

XV. Other

- A. Monthly Media Report (memo included)

XVI. Closing Remarks – Chairman

ADJOURNMENT

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Healing Families – Healing Communities®

parrishmed.com

Billie Ruth Fitzgerald Named 2026 Titusville Community Service Award Recipient



Healthcare Heroes of July 7, 2026

Abby Hill	Dr. Michael Williams	Muhammed DeReese	"Solly" Arlene Salzwedel
Amanda Bray	Elizabeth Proctor	Nicholas Graham	Steven Traylor
Aminette Jaehne	Ella Plummer	Niclaus Langdon	Susan Houle
Bridgett Easley	Jessica Coughlan	Norma Lumpkin	Taylor Casteel
Cassandra Butler	Jim Brantley	Olivia Canady	Taylor Cody
Chris Kuiper	Julie Hodges	Paul Cesar	Taylor Rayfield
Christine Hobkirk	Julie Spurlock	Peter Oliver	Tracy McCormick
Colin DeCesare	Kaylei Palacios-Rubas	Petrie Cruz	Travis O'Shea
Corey Walker	Kim Rivers	Rachel Callender	Valerie Carmany
Dr. Alphonse Pecoraro	Lynn Lavallee	Rebecca Hill	Vicky McElroy
Dr. Jorge Arroyo-Roldan	Marielys Velez Morales	Regina Fry	Victoria Johnson
Dr. John Zambos	Mark Gariepy	Sage Cicirelli-Barzola	William Delancy
Dr. Justo Gonzales	Martin Green	Sammy Maldonado	
Dr. Austin McCarthy	Mike Wise	Skyler White	



Healing Families – Healing Communities®

parrishhealthcare.com

Michelle Twitchell, MD

Hospitalist – Apogee Physicians

**Universidad Del Norte,
Program of Medicine,
Colombia**

**Palmette General Hospital,
Internal Medicine**



Rishi Gaiha, MD

Anesthesiology – North American Partners in Anesthesia

- **Northeast Ohio Medical University**
- **Riverside Methodist Hospital, Columbus, OH**
- **Northwestern Memorial Hospital, Chicago, Anesthesia Resident**
- **Northwestern Memorial Hospital, Chicago, Pain, Fellowship**



Geoffrey Roelant, MD

General Surgery, Parrish Medical Group

- **University of Maryland, School of Medicine**
- **The Ohio State University Medical Center, General Surgery Residency**



Hady Khalifa, MD

Emergency Medicine – TeamHealth

- **Northeast Ohio Medical University**
- **Ocala Regional Medical Center, transitional year**
- **Kaweah Delta Healthcare District, Emergency Medicine Resident**
- **University of Florida, Gainesville, Critical Care Fellowship**



Shailesh Malhotra, MD

Hospitalist – Apogee Physicians

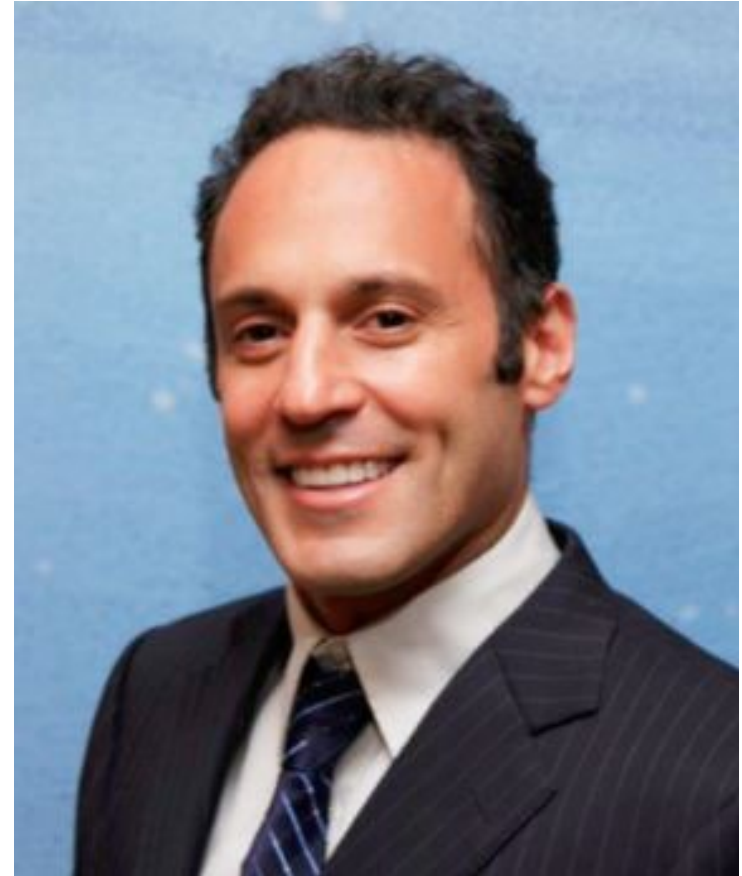
- **University of Delhi, New Delhi, India**
- **University of Delhi, New Delhi, India (Residency)**
- **Fairview Hospital, Cleveland Ohio, Cleveland Clinic Foundation, Residency**



Todd Rappaport, MD – Anesthesia

North American Partners in Anesthesia

- **Bowman Gray School of Medicine, Wake Forest School of Medicine, Winston-Salem, NC**
- **University of South Florida, Morsani College of Medicine, Internship/Residency**
- **Wake Forest Baptist Medical Center, North Carolina, Residency**



Scott Drummond, DO

Diagnostic Imaging – Northern Light Imaging

- **Lake Erie College of Osteopathic Medicine**
- **William Beaumont Army Medical Center, Texas (transitional)**
- **San Antonio Uniformed Services Health Education Consortium, Texas, Diagnostic Radiology**



MONTHLY MEDIA REPORT – July 2026



Please note where you see “impressions” the figure refers to the number of homes or individuals exposed to a message from Parrish Healthcare. The figure is calculated using circulation numbers as reported by the various publishers (where available) multiplied by the number of times Parrish Healthcare is mentioned, pictured, or number of times an advertisement ran in a month.

Summary of Total Impressions	150,445,682
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	<u>Estimated Impressions</u>
Community Outreach (Attendees)	10,422

Red, White and Boom 250th Parade and Fireworks (July 4) ***(Attendance 10,000+)***

Presenting Sponsor (for both parade and fireworks) \$5,000. Parrish Healthcare’s name integrated into official event title, largest logo placement, stage recognition, premier banner placement, press release inclusion and vendor booth included. Care Partners Aleece Faivre and Megan Yarborough supported tent activities during the parade.

Chamber of Commerce Luncheon (July 8) ***(Attendance 60)***

Vaneesha Greco, Director of The Children’s Center, delivered the sponsor message. Rack cards distributed.

Blood Drive (July 9) ***(Attendance 12)***

Twelve donors provided 12 units of blood providing the potential to save 36 lives. To date this year, 36 units have been collected during our three blood drives with the potential to save 111 lives.

Baby Boomer Hurricane Prep Rally (July 17) 9 am -12:30 pm ***(Attendance 350)***

First Aid Station Sponsor: \$900. Sponsor logo on flyer and promotional materials. Care Partners Abigail Bleam (Ortho and Cardio), Kelly Lusk (Wound Care) and Janet Rooks (Senior Health, Senior Services) supported event. Tent with signage and 3 tables provided. Provided takeaway health items: band-aids, individual antiseptic wipes, etc. to complete a first aid kit. Recognition (logo/listing) on all event marketing collateral: print, social and digital fliers, e-blasts, and posters.

Print Advertising/Impressions	1,646,798
--------------------------------------	------------------

Brevard Business News (40,000/Issue – Weekly - Contact: Adrienne Roth) ***40,000***

- 7.06.2026 – Full Page (Gala Save the Date) *In Kind Ad

Happenings (5,500/Issue – Monthly and Weekly - Contact: Randy Rodriguez) ***5,500***

- 7.2026 – Cover Ad (Anthony Allotta Sports Medicine)
- 7.2026 – Full Page Back Cover (Oncology General)
- 7.2026 – Full Page (Support Groups)

• Hometown News (14,725/Issue – Weekly - Contact: Rodney Bookhardt) • 7.03.2026 – Full Page (Ortho & Sports Medicine) • 7.10.2026 – Full Page (Ortho - Hand and Upper Extremities) • 7.17.2026 – Full Page (Primary Stroke Center) • 7.24.2026 – Full Page (Ortho - General) • 7.31.2026 – Full Page (Ortho - Hand and Upper Extremities)	73,625
Florida Today (50,000/Issue – Daily - Contact: Local IQ) • 7.02.2026 – Half Page (Support Groups) • 7.16.2026 – Half Page (Sports Physicals) • 7.26.2026 – Full Page (Ortho Hand & Upper Extremities) • 7.01.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 7.03.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 7.05.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 7.08.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 7.10.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 7.12.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 7.15.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 7.19.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 7.22.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 7.24.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 7.26.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 7.29.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 7.31.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.)	800,000
Investing in Your Health Today (25,000/Issue –Monthly - Contact: Barbara Rhoden) • 7.2026 – Full Page (BE FAST Stroke Symptoms) • 7.2026 – Full Page (Primary Stroke Center) • 7.2026 – Full Page (Support Groups)	25,000
Ebony News (1,500/Digital – Monthly - Contact: Barbara Rhoden) • 7.2026 – Digital Ad (Your Heart Care Partners)	1,500
The Great Outdoors – Happenings (3,500/Edition – Weekly - Contact: Greg Wostrel) • 7.10.2026 – Full Page (Ortho Hand & Upper Extremities) • 7.17.2026 (Orthopedics & Sports Medicine) • 7.2026 – 14th Hole Granite Tee Marker (48,000 golfers annually; 4,000 monthly)	11,000
Savings Safari (51,000/Edition – Bi-monthly - Contact: Barbara Strickland) • 7.07.2026 – Full Page (Support Groups) • 7.21.2026 – Full Page (Ortho General)	102,000
Space Coast Living (10,000/edition–5 Editions Annually-Contact: Lori Weisman) • 7.2026 – Next Ad – Fall Issue	NA

Space Coast Daily (60,000/edition – Monthly/Digital Daily - Contact: Giles Malone) 540,000

- 7.12.2026 – Front Page Digital (Fast. Expert. Emergency Care)
- 7.15.2026 – Full Page (A Great Place for Healthcare)
- 7.15.2026 – Front Page Digital (Fast. Expert. Emergency Care)
- 7.16.2026 – Front Page Digital (Changing Lives One Step at a Time)
- 7.23.2026 – Front Page Digital (Fast. Expert. Emergency Care)
- 7.27.2026 – Front Page Digital (Fast. Expert. Emergency Care)
- 7.28.2026 – Front Page Digital (Fast. Expert. Emergency Care)
- 7.29.2026 – Front Page Digital (Fast. Expert. Emergency Care)
- 7.30.2026 – Front Page Digital (Changing Lives One Step at a Time)

Titusville Playhouse Playbill (Based on number of monthly performances) 3,000

- 7.2026 – Full Page 1776; July 4 – July 12 – (Center Stage for Your Health)
- 7.2026 – Full Page Dear Evan Hansen; July 24 – July 31 – (Center Stage for Your Health)

Lifetimes Newsletter (Mailed Quarterly to North Brevard Zip Codes) Spring Issue 45,173

- 7.30.2026 – Summer Issue Mailed

Broadcast and Digital Ad Impressions

This Month's Service Line Spotlight: Orthopedics & Sports Medicine

1,131,779

WFTV.com

- Impressions: 250,211
- Clicks: 443
- CTR: 0.24%

WFTV-OTT (Over the Top)

- Impressions: 41,000
- Video Completes: 40,588
- Video Completion Rate: 98.09%

WFTV (Amazon Streaming)

- Impressions: 148,763
- Video Completes: 139,863
- Video Completion Rate: 94.78%

Cumulus DNA Digital Ads and Radio Spots (Spotlighting Orthopedic & Sports Medicine Service Line):

- Digital Impressions: 72,439; Clicks: 83; CTR: 0.11
- WHKR 102.7FM – HitKicker Reach: 61,200; Radio: 76 Monthly (:30 second spots this year!)
- WHKR 102.7FM – Streaming (added this year) HitKicker Reach: 10,500; Radio: 76 Monthly (:30 second spots this year!)
- WA1A 107.1FM – A1A Contemporary Pop: Reach: 86,800; 76 Monthly (:30 second spots this year!)

- WA1A 107.1FM – (Streaming added this year) A1A Contemporary Pop: Reach: 11,375; 76 Monthly (:30 second spots this year!)
- WA1A 107.1FM – Parrish Healthcare’s “Healthy Tips in 26”” Healthy Living Radio Ads Reach: 75,600; 60 Monthly (60 second spots)

Spectrum Reach (Streaming and TV)

- Impressions: 115,228
- Video Completes: 113,392
- Video Completion Rate: 98.40%

iHeart

- WLRQ-FM: Reach 38,600; Spots: 131 (30 seconds)
- iHeart Radio App Impressions: 220,063

Social Media Channels	1,131,863
------------------------------	------------------

Facebook:

- **Parrish Healthcare:** Views –1,075,002; Followers – 8,595
- **The Children’s Center:** View – 1,062; Followers – 168
- **Parrish Health & Fitness:** Views – 1,918; Followers – 408

Instagram: Reach –43,182; Followers - 825

X (Twitter): Followers – 722

LinkedIn: Followers – 4,727; Impressions – 10,035

YouTube:

- Total Views: 664
- Total Subscribers: 503
- New Subscribers: 1

Top 5 YouTube Videos (Total Video Views in July – 664):

- Daily Two Featuring Dr. Ryan Enders: **160**
- Alzheimer’s SOS: Vascular Dementia: **58**
- Patient Testimonial - Christine: **31**
- Patient Testimonial -Stuart: **29**
- Daily Two Featuring Dr. Andre Gabriel: **25**

TV Impressions	2,853,200
-----------------------	------------------

Station	Spots	Impressions
WFTV	98	2,651,300
WRDQ	72	201,900
Spectrum News 13	266	See Note Below
Total	436	2,853,200

Spectrum News 13 does not report impressions because of the magnitude of linear TV impressions they receive (i.e., televisions in businesses/commercial spaces, corporate offices, schools, etc.)

Commercials Aired:

Service Line	Title	ISCI	Impressions (000) A18+
Orthopedic	Ortho :05	PHCORTHO2605	866.4
Orthopedic	Ortho :10	PHCORTHO2610	324.6
Orthopedic	Ortho :15	PHCORTHO2615	909.1
Orthopedic	Ortho :30	PHCORTHO2630	286.2
SQUEEZEBACK			90.6
FAMILY FEUD			376.3
Grand Total			2,853.2

Outdoor Advertising/Billboard/Bus Impressions

1,819,395

Billboards (Lamar – Contact: Jennifer Rzepiejewski, Lamar – 4 billboards; Contact: Joe Schmitt: Lamar – 17 Billboards (Messages & Locations)

457,204

- **1360:** US1-E/S N/O SR 528 S/B; (Your Heart Deserves the Best – Cardiology)
- **3406:** US1 @ Blacks Rd. N/B; 697 (Orthopedics – Hip Replacement; Patient, Stuart)
- **3666:** US1/Washington Ave. 1 MI N/O Garden St NB; (Oncology – Parrish Treats Me Like Family; Patient, Wanda)
- **3667:** Washington Ave 1 MI n/o Garden St S/B; 105 (Labor & Delivery - Parrish Exceeded My Expectations; Patient, Johana)

Clear Channel – 17 Billboards (Message & Location)

1,362,191

- **5839:** US 1 WS 3.2mi N/O SR 528 F/N – 1, Cocoa; 81,829 (Open Interviews)
- **5584:** Grissom Pkwy NS 1mi W/O Industry Rd F/W - 2, Cocoa; 47,988 (Cardiology – The Right Place for Heart Care; Patient, Voncile)
- **5514:** US 1 ES 1.5mi N/O SR 528 F/S – 2; 107,258 988 (Surgery - Parrish Exceeded My Expectations; Patient, Lindsey)
- **5333:** US 1 WS 1.3mi N/O SR 406 Garden St F/N – 2; 96,930 (Labor & Delivery - Parrish Exceeded My Expectations; Patient, Johana)
- **5332:** US 1 WS 1.3mi N/O SR 406 Garden St F/S – 1; 75,254 (Restoring Comfort, Renewing Confidence)
- **5331:** US 1 WS 1.5mi N/O SR 406 Garden St F/S – 1; 75,506 (Orthopedics – Hip Replacement; Patient, Stuart)
- **5330:** US 1 WS 1.5mi N/O SR 406 Garden St F/N – 2; 92,942 (Surgery - Parrish Exceeded My Expectations; Patient, Lindsey)
- **5329:** US 1 WS 0.2mi S/O SR 50 F/S – 1; 77,766 (Oncology – Parrish Treats Me Like Family; Patient, Wanda)
- **5306:** US 1 WS 0.7mi N/O SR 528 F/N – 2; 108.105 (Labor & Delivery - Parrish Exceeded My Expectations; Patient, Johana)

- **5006:** US 1 ES 2.7mi N/O SR 528 F/S – 2; 97,000 (*Cardiology – The Right Place for Heart Care; Patient, Voncile*)
- **3321:** US 1 WS 3.3mi N/O SR 528 F/S – 1; 76,697 (*Orthopedics – Hip Replacement; Patient, Stuart*)
- **1904:** SR 405 SS 0.5mi W/O SR 407 F/W – 1; 76, (*Oncology – Parrish Treats Me Like Family; Patient, Wanda*)
- **1903:** SR 405 SS 0.5mi W/O SR 407 F/E – 2; 63,925 (*Cardiology – The Right Place for Heart Care; Patient, Voncile*)
- **1538:** US 1 WS 2.3mi S/O SR 405 F/N – 2; 84,413 (*Get Back to What Moves You*)
- **1537:** US 1 WS 2.3mi S/O SR 405 F/S – 1; 77,547 (*Emergency? We’re Ready*)
- **1155:** US 1 WS 1.4mi S/O SR 405 F/S – 2; 65,656 (*Surgery - Parrish Exceeded My Expectations; Patient, Lindsey*)
- **1034:** US 1 WS 1.4mi S/O SR 405 F/S – 1; 57,181 (*Oncology – Parrish Treats Me Like Family; Patient, Wanda*)

Bus Wraps (Clear Channel – Contact: Joe Schmitt)

**Not audited by Geopath for metrics and no estimate at this time when data will be available.*

- Bus 1 (MEL0012222)
- Bus 2 (1086572-MEL)

Brevard County Public Schools Van Wrap (Contact: Yvette Cruz)

**Not audited by Geopath for metrics and no estimate at this time when data will be available.*

- 3-Year Commitment (Aug. 1, 2025 – July 31, 2028). Van wrap will be prominently displayed on vehicles used by North Brevard high schools — Astronaut, Space Coast, and Titusville. These vans serve as transportation for athletic teams and student extracurricular groups, traveling thousands of miles annually throughout Brevard County and across Florida for regional and state competitions.

News Releases Issued by Parrish

140,692,225

- 7.03.26 – Happenings (Firework Safety Tips from Parrish Medical Center); (Parrish Medical Group Welcomes Board-Certified Specialist in Pain Medicine, Physical Medicine & Rehabilitation (PM&R) and Sports Medicine, Ruben Rivera, MD): (Parrish Healthcare Open Interviews) ****5,500**
- 7.08.26 – Hometown News (Parrish Healthcare Offers Free Support Groups Throughout July) ****14,725**
- 7.10.26 – Happenings (Parrish Healthcare Supports Local Teachers with Second Annual Back-to-School Supplies Giveaway Healing Classrooms, Inspiring Futures); (Parrish Healthcare Open Interviews) ****5,500**
- 7.13.26 – Florida Today (5 Hand & Upper Extremity Conditions That Require Specialized Care) ****50,000**
- 7.17.26 – Happenings (Parrish Medical Group Welcomes Board-Certified Gastroenterologist Dwarka Nath, MD); (Parrish Medical Group Neurology Welcomes Advanced Practice Registered Nurse Kaitlyn Allee, APRN) ****5,500**
- 7.24.26 – Happenings (Parrish Medical Group Now Offering Year-Round Sports Physicals and Electrocardiograms (EKGs) for Student Athletes); (Parrish Healthcare Open Interviews) ****5,500**

- 7.29.26 - PR NewsWire (Parrish Medical Center Earns Transparency Award from leading American Health Care Safety Organization for Publicly Reporting Patient Safety and Quality Information) ****140,600,000**



Pickup by PR Newswire Media Partner Websites - Top Outlets

Outlet Name	Location	Source Type	Industry	Potential Audience
 Yahoo! Finance	Global	Online News Sites & Other Influencers	Media & Information	43,030,588 ¹ visitors/month
 AP NEWS (The Associated Press)	United States	News & Information Service	Media & Information	28,296,727 ¹ visitors/month
 KTLA 5 (Los Angeles, CA)	United States	Broadcast Media	Media & Information	4,873,071 ¹ visitors/month
 PR Newswire	Global	PR Newswire	Media & Information	3,159,555 ¹ visitors/month
 Local 3 News, Marquette, Michigan	United States	Newspaper	Media & Information	2,241,652 ¹ visitors/month

- 7.31.26 – Happenings (More Than \$58,000 Raised in the 2026 Employee Circle of Giving Campaign by Parrish Healthcare Staff members, Providers and Volunteers); (Parrish Medical Center Earns Transparency Award from leading American Health Care Safety Organization for Publicly Reporting patient Safety and Quality Information) ****5,500**

****Editions not included under Print Advertising/Impression section**

News Releases Issued by Others	1,160,000
---------------------------------------	------------------

- 7.11.26 – Space Coast Daily (Parrish Medical Center to Sponsor Hurricane Prep Rally and Senior Fair in Viera July 17) ****60,000**
- 7.24.26 – Beckers (240 Community Hospital CEOs to Know 2026) ****1.1 million** subscribers across all Becker's e-newsletters
- 7.28.26 – Space Coast Daily (Parrish Medical Center Earns National Transparency Award for Patient Safety)

**** Editions not included under Print Advertising/Impression section.**

PRINT ADS

PARRISH HEALTHCARE ORTHOPEDICS & SPORTS MEDICINE

Specialized Hand & Upper Extremity Care

Get Back in the Game

If pain, stiffness, numbness or injury is holding you back, the Orthopedics & Sports Medicine team at Parrish Healthcare offers personalized treatment plans, from bracing and injections to rehabilitation and surgical care.

Expert care for:

- Arthritis (Hand, Finger & Wrist)
- Carpal Tunnel Syndrome
- Fractures
- Sports & Work-Related Injuries
- Tendon & Nerve Injuries
- Trigger Finger

Visit parrishhealthcare.com/upperextremityortho

PARRISH HEALTHCARE | **Cleveland Clinic Connected**
Healing Experiences for Everyone All the Time®

PARRISH HEALTHCARE ORTHOPEDICS & SPORTS MEDICINE

Specialized Hand & Upper Extremity Care

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PARRISH HEALTHCARE | **Cleveland Clinic Connected**
Healing Experiences for Everyone All the Time®

PARRISH HEALTHCARE ORTHOPEDICS & SPORTS MEDICINE

Moving Brevard Forward

Parrish Healthcare offers comprehensive orthopedic services—from injury recovery and sports medicine to robotic-assisted joint replacement. As the first provider in Brevard County to earn The Joint Commission's Core Certification for hip and knee joint replacement, we're committed to helping patients get back to the activities they love.

- Arthritis & Joint Pain Management
- Bone Health **NEW!**
- Post & Ankle Care
- Fracture Care
- Hand & Upper Extremity Treatment **NEW!**
- Joint Replacement & Reconstruction
- Physical Therapy & Rehabilitation
- Robotic-Assisted Procedures
- Sports Medicine & Athletic Injuries

Visit parrishhealthcare.com/orthopedics

PARRISH HEALTHCARE | **Cleveland Clinic Connected**
Healing Experiences for Everyone All the Time®

Changing Lives One Step at a Time

PARRISH HEALTHCARE
ORTHOPEDICS

TO SPOT A STROKE BE FAST



B
BALANCE
LOSS OF BALANCE,
HEADACHE OR DIZZINESS



E
EYES
BLURRED
VISION

WHEN TO CALL 911

If the person shows any of these symptoms, even if the symptoms go away, call 911 and get them to the hospital immediately. DO NOT DRIVE YOURSELF to the emergency room if you suspect you are having a stroke.

WATCH FOR SUDDEN

- Numbness or weakness of the leg
- Confusion or trouble understanding
- Trouble seeing in one or both eyes
- Sudden headache with no known cause



F
FACE
ONE SIDE OF THE
FACE IS DROOPING



A
ARMS
ARM OR LEG
WEAKNESS



S
SPEECH
SPEECH
DIFFICULTY



T
TIME
REMEMBER THE TIME
SYMPTOMS STARTED
AND CALL FOR AN
AMBULANCE IMMEDIATELY

Visit parrishhealthcare.com/stroke



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Healing Experiences for Everyone All the Time®

Primary Stroke Center

Nationally Certified Since 2004



Stroke is a leading cause of death in Florida. Certified Primary Stroke Centers, like Parrish Medical Center, have demonstrated stroke treatment excellence.

Symptoms of Stroke

- Sudden symptoms like these should never be ignored. At the first signs of a stroke, call 911.
- Numbness or weakness of the face, arm or leg, especially on one side of the body
- Confusion, trouble speaking or understanding
- Trouble seeing in one or both eyes
- Difficulty walking, dizziness or loss of balance and coordination
- Sudden headache with no known cause

Visit parrishhealthcare.com/stroke



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A Great Place for Health Care

Find a Location Near You



Visit parrishhealthcare.com/locations



- Parrish Medical Center**
1211 N. Washington Ave.
Tampa, FL 33606
311-044-1111
- Parrish Medical Center**
2413 E. Washington Ave.
Tampa, FL 33606
311-044-1111
- Senior Consultation Center**
818 Central Road, SE
Tampa, FL 33606
311-044-1111
- Parrish Healthcare Center**
818 Central Road, SE
Tampa, FL 33606
311-044-1111
- Parrish Occupational Health**
818 N. Washington Ave.
Tampa, FL 33606
311-044-1111
- Parrish Healthcare Center**
North Tampa
2413 E. Washington Ave.
Tampa, FL 33606
311-044-1111
- Parrish Healthcare Center at Time Landing**
200 Harrison St.
Tampa, FL 33606
311-044-1111
- Parrish Health & Fitness Center**
Operated by the YMCA of Central Florida
3110 Charming Way
Tampa, FL 33606
311-044-1111
- The Children's Center**
A part of Parrish Healthcare
818 N. Washington Ave.
Tampa, FL 33606
311-044-1111
- Parrish Sleep Center**
2000 Platt St., Suite 100
Tampa, FL 33606
311-044-1111
- Parrish Healthcare Center at Platt St. Suite**
2000 Platt St., Suite 100
Tampa, FL 33606
311-044-1111



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- Sudden headache with no known cause

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Center Stage for Your Health

Every performance starts with a strong foundation

At Parrish Healthcare, your health is always center stage. Our compassionate team provides personalized care and comprehensive services designed to support you through every act of life. From wellness programs and preventive care to specialized treatments and recovery support, we're dedicated to helping North Brevard residents stay healthy, active and ready for their next performance.

Discover how we can help you achieve your healthiest performance yet! Visit parrishhealthcare.com



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PARRISH HEALTHCARE
Healing Families
Healing Communities®

parrishhealthcare.com

JULY COMMUNITY SUPPORT GROUP SCHEDULE

Parrish HealthCare offers a variety of support groups to offer assistance to the community.

A.M.A.R.E. Sleep Support Group

Meets: First and Third Monday evening, 6-7:30 PM
Parrish Healthcare Center, Main Conference Room
3005 Port St. John Parkway, Port St. John
Contact: Sue Stapp, Support Team at 336-248-6400

Cancer and Survivor Support Group

Meets: First and Third Monday evening, 6-7:30 PM
Parrish Healthcare Center, North Tower
400 N. Washington Avenue, Titusville
Contact: Sherron Luber at 336-248-6400 ext. 2244

Caring for Caregivers Support Group

Meets: Second and Fourth Thursday evening, 6:30-7:30 PM
Heritage Hall, 911 N. Washington Avenue, Titusville
Contact: Sheri Rooks at 336-248-6400

Dealing With Diabetes Clinic

Meets: First and Third Monday evening, 2:30-4:30 PM
Heritage Hall, Parrish Health Village
911 N. Washington Avenue, Titusville
Contact: Leah Garono at 336-248-6400 ext. 4240

Early Steps Community Play Date

Meets: First and Third Wednesday morning, 9:30-10:30 AM
The Children's Center
400 N. Washington Avenue, Titusville
Contact: Mary Gervasi at 336-248-6400

Fearless Café

Presented by: St. Francis Hospice and Parrish Healthcare
Meets: First and Third Wednesday evening, 10-11 AM
Heritage Hall, Parrish Health Village
911 N. Washington Avenue, Titusville
Contact: Sheri Rooks at 336-248-6400

Men's Support Group

Meets: Monday, 10-11 AM
The Children's Center
400 N. Washington Avenue, Titusville
Contact: Sheri Rooks at 336-248-6400

Stroke and Heart Survivors Support Group

Meets: Second and Fourth Tuesday evening, 2-4 PM
Heritage Hall, Parrish Health Village
911 N. Washington Avenue, Titusville
Contact: Sheri Rooks at 336-248-6400

Teens to Quit Smoking Now

Meets: First and Third Tuesday evening, 5:30-7:30 PM
Parrish Healthcare Center, Conference Room 4
3005 Port St. John Parkway, Titusville
Facilitated by: Jennifer Winkler, Tobacco-Free Florida
407-889-0282 ext. 308

Visit parrishhealthcare.com/supportgroups to learn more and to register.



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Get Game-Ready

with Pre-Participation Sports Physicals

Parrish Medical Group and Who We Play For are offering pre-participation sports physicals and heart screenings to help student-athletes stay healthy, safe and ready to compete in youth sports for the upcoming school year!

**When | Saturday, August 8
8AM - Noon**

**Location | Parrish Healthcare Center
Port St. John
3005 Port St. John Parkway
Suite 2100 (2nd Floor)
Port St. John, FL**

Sports Physicals: \$10 per athlete. No reservations needed, walk-in only.
Heart Screenings: \$20 per athlete. Athletes must register at whoweplayfor.org

All proceeds benefit the Jon Parrish Medical Foundation.

Parents must accompany all athletes to their physical. Athletes should wear a t-shirt and shorts for their exam.



Questions? Contact us at 386-316-2094

parrishhealthcare.com/sports/whoweplayfor

Welcome Dr. Tyler Tantillo

Tyler Tantillo, DO

Board-eligible orthopedic surgeon specializing in hand, wrist, elbow and upper-extremity conditions to help patients restore function and relieve pain.

TITUS LANDING

250 Harrison Street, Ste. 100
Titusville, FL 32780

PORT ST. JOHN

5005 Port St. John Pkwy., Ste. 2100
Port St. John, FL 32927

Call for your appointment 321-268-6868



Medicare, Medicaid and most insurances accepted.
parrishhealthcare.com/tantillo

Advanced Pain Relief Starts Here

Ruben Rivera, MD

Dr. Rivera brings more than a decade of diverse clinical experience and is board certified in Pain Medicine, Physical Medicine & Rehabilitation along with Sports Medicine.

PARRISH HEALTHCARE CENTER

PORT ST. JOHN

5005 Port St. John Parkway
Suite 2100 (2nd Floor)
Port St. John, FL 32927

*Call for your appointment
321-268-6868*



Medicare, Medicaid and most insurances accepted.
parrishhealthcare.com/rivera



Lifelong Wellness. We're With You.

parrishhealthcare.com/womenshealth



PARRISH HEALTHCARE CANCER PROGRAM



REDEFINING CANCER CARE ONE PATIENT AT A TIME

Right here, close to home.

At Parrish Healthcare, we've redefined cancer care with a focus on individual needs. By combining leading-edge treatments with personalized care, we'll build a care plan tailored just for you.



Visit parrishhealthcare.com/oncology



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PARRISH HEALTHCARE CENTER | NORTH TITUSVILLE

MORE ROOM TO CARE, MORE WAYS TO HELP

Parrish Healthcare Center, North Titusville is designed to provide even greater access to the quality care you know and trust. Totalling 24,586 square feet, the center offers comprehensive cancer care and more. Right here, close to home.

- Oncology: Cancer Care, Radiation, Infusion Services and Cancer Boutique
- General Surgery
- Hematology
- Infusion Services
- Laboratory Services: Fully accredited by the College of American Pathologists, we offer blood, drug, glucose and urine tests, spirometry, stool cell screenings, blood bank services and more.
- Medical Offices

480 North Washington Avenue
Titusville, FL 32796

Visit parrishhealthcare.com/northtitusville
or call 321-268-6868



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A Great Place for Health Care

Find a Location Near You



Parrish Medical Center
955 N. Washington Ave.
Titusville, FL 32796
321-268-6811

Parrish Wound Healing Center
955 N. Washington Ave.
Titusville, FL 32796
321-268-6795

Senior Consultation Center
258 Century Medical Cn.
Titusville, FL 32796
321-268-6800

Parrish Healthcare Center
Chiropractic and Spine
241 Century Medical Cn.
Titusville, FL 32796
321-268-6800

Parrish Occupational Health
484 N. Washington Ave.
Titusville, FL 32796
321-268-6800

Parrish Healthcare Center
North Titusville
480 N. Washington Ave.
Titusville, FL 32796
321-268-6868

Parrish Healthcare Center
at Thruway Landing
258 Harrison St.
Titusville, FL 32796
321-268-6868

Parrish Health & Fitness Center
Sponsored by the YMCA
at General Practice
2200 Cherry Hwy.
Titusville, FL 32796
321-267-8926

The Children's Center
A part of Parrish Healthcare
1600 S. Washington Ave.
Titusville, FL 32796
321-268-6868

Parrish Sleep Center
5005 Port St. John Pkwy.
Port St. John, FL 32817
321-268-6408

Parrish Healthcare Center
at Port St. John
5005 Port St. John Pkwy.
Port St. John, FL 32817
321-268-6868

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MEDICAL CENTER**
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955 N. Washington Avenue
Titusville, FL 32796

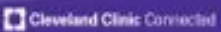


DIGITAL ADS



PARRISH HEALTHCARE ORTHOPEDICS & SPORTS MEDICINE

Moving Brevard Forward



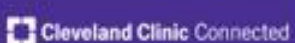
PARRISH HEALTHCARE ORTHOPEDICS & SPORTS MEDICINE

Moving Brevard Forward



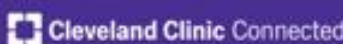
PARRISH HEALTHCARE ORTHOPEDICS & SPORTS MEDICINE

Moving Brevard Forward



PARRISH HEALTHCARE ORTHOPEDICS & SPORTS MEDICINE

Moving Brevard Forward



PARRISH HEALTHCARE ORTHOPEDICS & SPORTS MEDICINE

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PARRISH HEALTHCARE ORTHOPEDICS & SPORTS MEDICINE



PARRISH HEALTHCARE ORTHOPEDICS & SPORTS MEDICINE

Moving Brevard Forward



BILLBOARDS



Panels 1903, 5006, 5584.



3667, 5306, 5333



Panels 1034, 1904, 3666, 5329



Panels 3321, 3406, 5331



Panels 1155, 5514, 5330



Panel 1360



BULLETIN #001537



BULLETIN #001538



BULLETIN #005332



BULLETIN #005839

**NORTH BREVARD COUNTY HOSPITAL DIST
OPERATING PARRISH MEDICAL CENTER
MEDICAL EXECUTIVE COMMITTEE MEETING – REGULAR SESSION MINUTES
August 25, 2026**

Present: Dr. Manion, Dr. Navas, Dr. K. Patel, Dr. Gabriel, Dr. Stuart, Dr. Rajan, C. McAlpine

Absent: Dr. Ochoa, Dr. Musto, G. Mikitarian, H. Cole, P. Carmona, D. Bhola

A meeting of the Medical Executive Committee of the North Brevard County Hospital District operating Parrish Medical Center was called to order on August 25, 2026 at 5:30pm in the Conference Center. A quorum was determined to be present.

CALL TO ORDER.

Dr. K. Patel called the meeting to order at 5:32p.

I. REVIEW AND APPROVAL OF MINUTES

Motion to approve the Regular Session minutes of June 16, 2026 as written and distributed *was made by Dr. Stuart, seconded by Dr. Rajan and unanimously approved.*

2. Old Business: None.

3. New Business:

CONSENT AGENDA - STANDING ORDERS

- Telemetry E353ab - Removed the Patient/Caregiver Education order. Updated the Aspirin order from 325 mg to 81 mg. Removed the Radiology order.
- General Surgery Preop E1053ac - Removed the COVID Convalescent Plasma order as this product is no longer carried. Under Blood products - Included additional pages for the quantity of product needed and reasons for transfusion to be consistent with other order set formatting. Added Chlorhexidine Wipes, Profend, and Chlorhexidine Gluconate to Nursing Orders.
- Clostridium Difficile Treatment E1112 - Added the order at the bottom for "Pharmacy to dose PO Vancomycin for pulse/taper for 1st, 2nd or subsequent recurrence of Clostridium Difficile".

- Continuous Neb - Adult COPD-AST E3492 - Triennial Review.
- Continuous Neb - Hyperkalemia E3493 - Triennial Review.
- Continuous Neb - Peds Asthma E3494 - Triennial Review.
- MSE Head Injury E3498 - Triennial Review.
- MSE Laceration E3409 - Triennial Review.
- MSE Pain-Nausea Management E3426 - Triennial Review.
- MSE UTI or Pyelo E3499 - Triennial Review.

MOTION TO APPROVE THE CONSENT AGENDA AS WRITTEN AND DISTRIBUTED WAS MADE BY DR. RAJAN, SECONDED BY DR. JOSEPH AND UNANIMOUSLY APPROVED.

Policies for Review

*****Retire Medication Reconciliation*****

Policy was redundant, included in Policy ID 17785536 Medication History and Reconciliation

MOTION TO APPROVE THE POLICIES AS WRITTEN AND DISTRIBUTED WAS MADE BY DR. NAVAS SECONDED BY DR. JOSEPH AND UNANIMOUSLY APPROVED.

Delineated Privileges: Allied Health Professional – Wound Care

Laura Cole, APRN joins Parrish Medical Group – Wound Care Center. Currently, there are no delineated privileges that allow the care partner to perform procedures.

MOTION TO APPROVE THE NEWLY DEVELOPED DELINEATED PRIVILEGES ALLIED HEALTH PROFESSIONAL: WOUND CARE WAS MADE BY DR. STUART, SECONDED BY DR. JOSEPH AND UNANIMOUSLY APPROVED.

Report from the Board of Directors:

Board of Directors, Quality Committee – May 4, 2026 attached.

Board of Directors REGULAR SESSION – May 4, 2026 attached.

Board of Directors, Quality Committee – June 1, 2026 attached.

Board of Directors, REGULAR SESSION – June 1, 2026 attached.

THE MINUTES OF THE REGULAR AND QUALITY SESSION OF THE BOARD OF DIRECTORS, MAY 4, 2026 and JUNE 1, 2026 WERE ENTERED INTO THE MINUTES AS WRITTEN AND DISTRIBUTED.

Report from Administration: Mr. McAlpine spoke of the \$5.2M grant thru Florida's Rural Health Transformation Program slated to expand preventative, virtual and home-based care and strengthen the future healthcare workforce.

Open Forum: None

NEXT MEETING: SEPTEMBER 15, 2026

Kevat Patel, MD
President, Medical Staff

Christopher Manion, MD
Secretary/Treasurer

BOARD OF DIRECTORS - SPECIAL MEETING
PUBLIC HEARING
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
MONDAY, SEPTEMBER 14, 2026 5:01 P.M.
FIRST FLOOR, CONFERENCE CENTER

CALL TO ORDER

- I. First of two special public hearings to establish the millage rate and budget for FY2026-2027 as required by Laws of Florida (LD.2.50)
- II. Tentative millage rate of \$0.0000 per \$1,000 valuation is the prior year operating millage levy (LD.2.50).

A. Public comments and/or questions

B. Adopt tentative millage rate

Motion: To adopt the tentative millage rate of \$0.0000 for FY2026-2027

- III. Tentative Budget for FY2026-2027 (LD.2.50)

A. Public comments and/or questions

B. Adopt tentative budget

Motion: To adopt the tentative budget for FY2026-2027

- IV. Announce special Board meeting (second public hearing) Monday, September 28, 2026 at 5:01 p.m. First Floor, Conference Center.

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH DISABILITY WHO NEED SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110 or TDD (800) 955-8770.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS. TO THE EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

**PARRISH MEDICAL CENTER
MAJOR VOLUME ASSUMPTIONS
FOR FY 2026 PROJECTION AND FY 2027 BUDGET**

Actual 2025	Budget 2026	Actual 6 Months 2026	Projected 2026	Budget 2027	% Variance Projected to Budget
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A. INPATIENT UTILIZATION HISTORY AND BUDGETED GOALS

1. Admissions						
Total Adult/Ped	4,888	5,105	2,636	5,304	5,410	2.0%
Newborn	428	475	239	483	493	2.1%
1a. Admissions by Payor						
Medicare	2,967	3,096	1,676	3,336	3,403	
Medicaid	596	633	311	610	622	
Managed Care	679	698	324	679	692	
Other	645	678	324	679	692	
Total	4,888	5,105	2,636	5,304	5,410	2.0%
2. Patient Days						
Total Adult/Ped	25,734	25,526	13,087	26,801	27,050	0.9%
Newborn	860	964	469	987	990	0.3%
3. Total Average LOS	5.26	5.00	4.96	5.05	5.00	-1.0%
4. Average Daily Census - Inpatient	70.5	69.9	71.9	73.4	74.1	1.0%
Average Daily Census - Observation	21.2	21.5	26.7	26.8	26.6	-0.7%
5. Inpatient Surgery	1,145	1,105	634	1,228	1,253	2.0%
6. Inpatient Special Procedures	650	641	294	577	589	2.0%
7. Inpatient Cardiac Caths	691	724	407	843	860	2.0%

B. OUTPATIENT UTILIZATION HISTORY AND BUDGETED GOALS

1. Observation Patients - Discharges	3,226	3,248	1,719	3,469	3,439	-0.9%
2. Emergency Room Visits	32,294	32,585	17,737	35,647	36,361	2.0%
3. Outpatient Lab/Diagnostic/Other						
Total Lab/Diagnostic/Other Svcs.	77,703	81,656	44,577	90,010	81,180	-9.8%
4. Outpatient Rehab Services						
Total Outpatient Rehab Services	14,848	16,101	6,675	13,541	16,102	18.9%
5. Outpatient Surgery	2,164	2,037	1,098	2,251	2,122	-5.7%
6. Outpatient Special Procedures	1,688	1,345	790	1,685	2,393	42.0%
7. Outpatient Cardiac Caths	1,210	1,475	702	1,485	977	-34.2%
8. PMG - Ambulatory Services - wRVUs	295,054	300,406	150,813	307,720	412,284	34.0%

BUDGET SUMMARY
NORTH BREVARD COUNTY HOSPITAL DISTRICT
DBA PARRISH MEDICAL CENTER - FISCAL YEAR ENDING SEPTEMBER 30, 2027

The Board of Directors is pleased to report to all residents of the North Brevard County Hospital District that the 2027 Budget represents the 32nd straight year that no taxes will be assessed to support the hospital.

THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT ARE 9.21% INCREASE FROM PROJECTED 2026 TOTAL OPERATING EXPENDITURES.

PROPOSED MILLAGE: 0.0000 MILLS

<u>ESTIMATED REVENUES</u>	GENERAL AND TOTAL FUND
TAXES:	
AD VALOREM TAXES (MILLAGE 0.0000)	\$ -
GROSS PATIENT CHARGES FOR SERVICES	\$ 1,080,660,403
PROVISIONS FOR CONTRACTUAL	
ADJUSTMENTS AND UNCOLLECTIBLE ACCOUNTS	
MEDICARE AND MEDICAID	\$ (600,369,956)
INDIGENT, COMMUNITY CARE AND BAD DEBT	\$ (65,742,256)
UNCOLLECTIBLE AND OTHER CONTRACTUAL	\$ (161,744,918)
	<u>\$ (827,857,130)</u>
NET PATIENT SERVICE REVENUE	\$ 252,803,273
INVESTMENT INCOME	\$ 2,037,927
OTHER	\$ 5,676,489
TOTAL ESTIMATED REVENUES	<u>\$ 260,517,689</u>
<u>EXPENDITURES/EXPENSES</u>	
SALARIES AND WAGES	\$ 104,130,862
EMPLOYEE BENEFITS	\$ 22,317,240
PROFESSIONAL FEES	\$ 29,912,763
MEDICAL & OPERATING SUPPLIES & EXPENSE	\$ 70,800,751
DEPRECIATION AND AMORTIZATION	\$ 4,878,891
INTEREST	\$ 2,159,929
INSURANCE	\$ 2,856,452
RESERVES FOR RENEWAL & REPLACEMENT OF EQUIPMENT	\$ 380,213
PUBLIC ASSISTANCE ASSESSMENT	\$ 2,220,585
OTHER EXPENSES	\$ 20,860,003
TOTAL ESTIMATED EXPENDITURES/EXPENSES	<u>\$ 260,517,689</u>

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD.

NOTICE OF BUDGET HEARING

The North Brevard County Hospital District has tentatively adopted a budget for Fiscal Year 2026-2027. The first Notice of Public Hearing was published on September 4, 2026. The Board first reviewed on September 14, 2026 at 5:01 p.m. A second public hearing to make a FINAL DECISION on the budget and taxes will be held on Monday, September 28, 2026 at 5:01 p.m. at Parrish Medical Center 951 N. Washington Avenue, Titusville, Florida 32796.

AD VALOREM TAXES
PUBLIC HEARING DATES

1ST PUBLIC HEARING DATE

Regulations:

Must be conducted not before 65 days after 6/30/26 and within 80 days after 6/30/26.

Tentative date set for September 14, 2026 (Monday) at 5:01 p.m. in Conference Room 2/3/4/5. The regular meetings of the Board of Directors and the Committees of the Board of Directors are also set for September 14th (Monday).

2ND PUBLIC HEARING DATE

Regulations:

Must be conducted not before two days after newspaper add and not more than five days after newspaper add.

Tentative date set for September 28, 2026 (Monday) at 5:01 p.m. in Conference Room 2/3/4/5.

Note: The newspaper ad for the 2nd public hearing is to be published within 15 days of the 1st public hearing. The tentative date for this publishing is set for September 24, 2026 (Thursday).

ATTACHMENT: Confirmation from Brevard County Board of County Commissioners
re: Public Hearings on County and School Budgets.

September 10, 2026



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/ Budget Office

Budget Office

Adopted Budget

Proposed Budget

Line Item Budget

The Brevard County Budget Office is responsible for the development of the annual Operating and five year Capital Improvement Program budgets. Through coordination with departments and County Administration, we strive to present a budget that adheres to the vision and guidance of the Brevard County Board of County Commissioners while maximizing limited resources. Our goal on this website is to provide transparent and comprehensive budget information that is easily accessible by our stakeholders; residents, visitors, staff and County Management.

On our website, users can access proposed (July through September), current year (effective October 1st each year) and prior year budgets. Readers may also find information about the budget process, applicable state and local directives, a budget-in-brief, frequently asked questions and links to associated websites.

We are committed to making our website as informative and as user-friendly as possible, and welcome suggestions that will enhance its appearance and/or content.

Menu

Budgets

ARPA Recovery Plan

Citizen Budget Guide

Reports

County Charter

Fiscal Year Adopted Budget 2025-2026

The **adopted budget** for fiscal year beginning October 1, 2025 and ending September 30, 2026 is \$ 2,509,876,505.

Public Hearings on County and School Budgets for Fiscal Year 2026-2027

In accordance with the requirements of Florida Statutes, Chapter 200.065, notice is given concerning the dates of the scheduled public hearings on the ad valorem tax rates and budgets of the Brevard County School Board and the Brevard County Board of County Commissioners for the fiscal year beginning October 1, 2026.

The Brevard County School Board will hold public hearings on its ad valorem tax rates and budget: for the fiscal year beginning July 1, 2026, on:

28
JUL
2026
5:30 PM

Brevard County School Boar...
2700 Judge Fran Jamieson Way, Viera, FL 32940

10
SEP
2026
5:30 PM

Brevard County School Boar...
2700 Judge Fran Jamieson Way, Viera, FL 32940

The Brevard County Board of County Commissioners will hold public hearings on its ad valorem tax rates and budget for the fiscal year beginning October 1, 2026, on:

21
JUL
2026
9:00 AM

Brevard County Board of Co...
2725 Judge Fran Jamieson Way, BLDG C, 1st Flr,...

08
SEP
2026
5:05 PM

Brevard County Board of Co...
2725 Judge Fran Jamieson Way, BLDG C, 1st Flr,...

22
SEP
2026
5:05 PM

Brevard County Board of Co...
2725 Judge Fran Jamieson Way, BLDG C, 1st Flr,...

If there are any questions concerning these meetings, please call the Brevard County Budget Office at (321) 633-2153 .

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Financial Reports Clerk of Courts & County
Access Brevard County financial reports, audits, budgets and investment summaries from the Clerk of Courts & County.
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County Budget (FL Statute 129)
Florida Statutes Chapter 129 on county annual budget laws, requirements, and procedures.
[Read FL Statute 129](#)



Taxation and Finance (FL Statute 200)
Florida Statutes Chapter 200 on property tax millage rates, limits, notices and tax-setting procedures.
[Read FL Statute 200](#)



County Charter
Brevard County Charter, the county's governing framework, powers, structure, and citizen rights under home rule government.
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[2017-2018](#)

Budget Office

Director
Keith Neterer

Email

Keith.Neterer@BrevardFL.gov

Phone

(321) 633-2153

Location

2725 Judge Fran Jamieson Way
Viera, FL 32940



Brevard County Board of County Commissioners
2725 Judge Fran Jamieson Way
Viera, FL 32940

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