



## MEMORANDUM

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**To:** Board of Directors

**Cc:** Bill Boyles, Esquire  
Aluino Ochoa, M.D.

**From:** George Mikitarian  
President/CEO

**Subject:** Board/Committee Meetings – September 8, 2025

**Date:** September 3, 2025

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**\*\*Please note the meeting time changes\*\***

**The Ad Hoc Credentials Review Committee will meet at 1:30 p.m. where the Committee will review credentialing and privileging files as they relate to medical staff appointment/reappointment.**

**The Quality Committee will convene at 2:00 p.m., which will be followed by the Finance Committee, Executive Committee, and then Education Committee meetings.**

**The Board of Directors will meet in executive session no earlier than 2:30 p.m.** Following the Board of Directors Executive Session, the Board of Directors regularly scheduled meeting will be held, however no earlier than 3:00 p.m.

**The Planning Committee meeting has been canceled.**

## **QUALITY COMMITTEE**

Dan Aton, Chairperson  
Robert L. Jordan, Jr., C.M. (ex-officio)  
Elizabeth Galfo, M.D.  
Billy Specht  
Billie Fitzgerald  
Herman A. Cole, Jr.  
Stan Retz, CPA  
Maureen Rupe  
Ashok Shah, M.D.  
Aluino Ochoa, M.D., President/Medical Staff  
Alphonse Pecoraro, M.D., Designee, Vice Chairperson  
Nimish Naik, M.D., Designee  
Christopher Manion, M.D., Designee  
George Mikitarian (non-voting)

**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
QUALITY COMMITTEE  
MONDAY, SEPTEMBER 8, 2025, at 2:00 P.M.  
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5**

### **CALL TO ORDER**

- I. Vision Statement
- II. Dashboard
- III. The Joint Commission Accreditation 360 – Ms. Cottrell
- IV. Executive Session (if necessary)

### **ADJOURNMENT**

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE QUALITY COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110. THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE. TO THE EXTENT OF SUCH DISCUSSION, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT, BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.



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# Quality Agenda

**September 8, 2025**

1. Approval of Minutes
2. Vision Statement
3. Dashboard
4. Joint Commission Accreditation360

# Quality Committee

## Vision Statement

“Assure affordable access to safe, high quality patient care to the communities we serve.”



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# Dashboard



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# Performance dashboard

Description	Definition	QTR	Rolling YTD	Goal
Stroke	Stroke management compliance	83%	81%	Goal: = 100%
Readmission	All cause 30-day readmissions	10.6% 28/265	12.0% 129/1072	Goal: ≤ 14.6%
Person Centered flow	Emergency department throughput	191	202	Goal: ≤ 175 minutes
Person Experience	Top box HCAHPs domain score for overall rating	66.1%	60.9%	Target: ≥ 72%
Social Determinants of Health	Percent of patients screened	97.9%	97.6%	Target: 93%
Social Determinants of Health	Percent who screened positive	9.0%	9.0%	

# Performance dashboard

Description	Definition	QTR	Rolling YTD	Rolling 3 YR	Goal
Heart Attack	30-day readmission rate	15.4% 2/13	10.3% 4/39	6.2% 6/97	Goal: < 14%
Heart Failure	30-day readmission rate	16.7% 3/18	20.7% 17/82	20.7% 52/251	Goal: < 20%
COPD	30-day readmission rate	0% 0/8	6.8% 3/44	12.2% 14/115	Goal: < 18%
Pneumonia	30-day readmission rate	6.7% 2/30	13.7% 25/183	11.7% 55/471	Goal: < 16%
Hip/Knee	30-day readmission rate	0.0% 0/2	0.0% 0/12	5.9% 3/51	Goal: < 4.5%
Combined	30-day readmission rate	9.9% 7/71	13.6% 49/360	13.2% 130/985	Goal: < 14%



# Performance dashboard

Description	Definition	Rolling YTD	Days Since Last Infection	National Rate
CLABSI	Central Line Associated Bloodstream Infection	1.127	23 days	< 0.663
CAUTI	Catheter Associated Urinary Tract Infection	1.239	69 days	< 0.539
MRSA bacteremia	Hospital onset MRSA bacteremia	1.395	60 days	< 0.721
<i>C. difficile</i> infection	Hospital onset <i>C. difficile</i> infection	0.179	24 days	< 0.390
SSI	Combined Abdominal hysterectomy and colon procedures	0.000	581 days	< 0.873

# Joint Commission Updates Accreditation360



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# At a glance

## Overview:

- Most significant accreditation overhaul since 1965, shifting from process to outcome accreditation.

## Launch Date:

- January 1, 2026

## Board's Role:

- Ensure governance frameworks and policies align with the new standard structure, support readiness, and maintain compliance.

# Key structural reforms

## **Consolidation with Clarity:**

- Reduction from 1,551 standards and EPs to 774
- Elimination of 714 hospital requirements

## **Unified Physical Environment Chapter:**

- Combined Life Safety and Environment of Care chapters

## **Clear Regulatory Linkages:**

- Accreditation manual now distinctly highlights CMS Conditions of Participation (CoPs)

# New tools & support models

- National Performance Goals (NPGs)
- Continuous Engagement Model
- SAFEST Program

# National Performance Goals

- Formerly National Patient Safety Goals
- Targets 14 critical areas for preventing patient harm and improving outcomes
- Shifts focus from compliance with processes to performance on key goals

# Governance implications

- Policy re-alignment
- Strategic oversight & quality accountability

# Readiness

- Quality Assurance & Performance Improvement (QAPI) plan
- The Game Plan
- Board Quality Committee
- Quality Management Committee



# Path forward

- Conduct policy gap analysis
- Update policies, documentation, and staff training
- Update Game Plan with required metrics for NPGs

# Questions?



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## FINANCE COMMITTEE

Herman A. Cole, Jr. Chairperson

Stan Retz, CPA, Vice Chairperson

Robert L. Jordan, Jr., C.M., (ex-officio)

Billie Fitzgerald

Maureen Rupe

Dan Aton

Christopher Manion, M.D.

Aluino Ochoa, M.D., President/Medical Staff

George Mikitarian, President/CEO (non-voting)

**FINANCE COMMITTEE MEETING  
NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING  
PARRISH MEDICAL CENTER  
MONDAY, SEPTEMBER 8, 2025  
FIRST FLOOR CONFERENCE ROOMS 2/3/4/5**

### CALL TO ORDER

- I. Public Comments
- II. Financial Review – Mr. Moehring
- III. FY 2026 Major Budget Volume Assumptions and Operating Budget – Mr. Moehring  
***Motion: Recommend the Board of Directors to approve the FY 2026 Major Volume Assumptions and the FY 2026 Operating Budget, as presented.***
- IV. Inter-Governmental Transfer – Disproportionate Share – Mr. Moehring  
***Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Medicaid DSH for SFY 2026.***
- V. Inter-Governmental Transfer – Low Income Pool – Mr. Moehring  
***Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund LIP for SFY 2026.***
- VI. Inter-Governmental Transfer – Hospital DPP – Mr. Moehring  
***Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Hospital DPP for year 5.***
- VII. Inter-Governmental Transfer – Physician DPP – Mr. Moehring  
***Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Physician DPP for SFY 2026.***
- VIII. Executive Session (if necessary)

### ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE FINANCE COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

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THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS FINANCE COMMITTEE. TO THAT EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS FINANCE COMMITTEE AND THE NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

## MEMORANDUM

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**DATE:** September 8, 2025  
**TO:** Finance Committee  
**FROM:** Michael W. Moehring, CFO [MWM](#)  
**SUBJECT:** **FY 2026 Operating Budget**

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Attached are the Major Volume Assumptions and Overview for the FY 2026 Operating Budget.

Highlights of the proposed FY 2026 Operating Budget include:

- Total Operating Revenue: = \$222.9M
- Total Expenses: = \$222.9M
- Result: Balanced Budget

### **Major Budget Volume Assumptions**

The Major Budget Volume Assumptions are the key drivers of our budget. They are based on historical trends and industry analyses, and used to model and forecast future volumes. These assumptions influence both revenue and the majority of expense items, including FTEs (Full-Time Equivalents). Because these volumes are tied directly to departmental budgets, any change in the assumptions will impact all departments across the organization.

### **Operating Budget**

The Major Budget Volume Assumptions outlined above serve as the foundation for the FY 2026 Operating Budget.

### **Motion for Approval:**

<b><i>Motion: Recommend the Board of Directors approve the FY 2026 Major Volume Assumptions and the FY 2026 Operating Budget as presented.</i></b>
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Should you have any questions or need additional information, please do not hesitate to contact me at [Michael.Moehring@Parrishmed.com](mailto:Michael.Moehring@Parrishmed.com) or (321) 268-6111. Thank you for your attention in this matter.

MM/tfm  
Enclosures

BUDGET SUMMARY  
NORTH BREVARD COUNTY HOSPITAL DISTRICT  
DBA PARRISH MEDICAL CENTER - FISCAL YEAR ENDING SEPTEMBER 30, 2026

**The Board of Directors is pleased to report to all residents of the North Brevard County Hospital District that the 2026 Budget represents the 31st straight year that no taxes will be assessed to support the hospital.**

**THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT ARE 5.81% INCREASE FROM PROJECTED 2025 TOTAL OPERATING EXPENDITURES.**

PROPOSED MILLAGE: 0.0000 MILLS

<u>ESTIMATED REVENUES</u>	GENERAL AND TOTAL FUND
TAXES:	
AD VALOREM TAXES (MILLAGE 0.0000)	\$ -
GROSS PATIENT CHARGES FOR SERVICES	\$ 917,741,288
PROVISIONS FOR CONTRACTUAL ADJUSTMENTS AND UNCOLLECTIBLE ACCOUNTS	
MEDICARE AND MEDICAID	\$ (505,837,286)
INDIGENT, COMMUNITY CARE AND BAD DEBT	\$ (31,462,721)
UNCOLLECTIBLE AND OTHER CONTRACTUAL	\$ (163,963,060)
	<u>\$ (701,263,067)</u>
NET PATIENT SERVICE REVENUE	\$ 216,478,221
INVESTMENT INCOME	\$ 1,694,174
OTHER	\$ 4,678,975
<b>TOTAL ESTIMATED REVENUES</b>	<b><u>\$ 222,851,370</u></b>
<u>EXPENDITURES/EXPENSES</u>	
SALARIES AND WAGES	\$ 88,007,779
EMPLOYEE BENEFITS	\$ 17,370,607
PROFESSIONAL FEES	\$ 27,118,048
MEDICAL & OPERATING SUPPLIES & EXPENSE	\$ 63,017,637
DEPRECIATION AND AMORTIZATION	\$ 5,495,004
INTEREST	\$ 2,254,425
INSURANCE	\$ 2,786,681
RESERVES FOR RENEWAL & REPLACEMENT OF EQUIPMENT	\$ 370,666
PUBLIC ASSISTANCE ASSESSMENT	\$ 1,872,488
OTHER EXPENSES	\$ 14,558,035
<b>TOTAL ESTIMATED EXPENDITURES/EXPENSES</b>	<b><u>\$ 222,851,370</u></b>

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD.

**NOTICE OF BUDGET HEARING**

The North Brevard County Hospital District has tentatively adopted a budget for Fiscal Year 2025-2026. The first Notice of Public Hearing was published on August 29, 2025. The Board will first review on September 8, 2025 at 5:01 p.m. A second public hearing to make a FINAL DECISION on the budget and taxes will be held on Monday, September 22, 2025 at 5:01 p.m. at Parrish Medical Center 951 N. Washington Avenue, Titusville, Florida 32796.

**PARRISH HEALTHCARE**  
**MAJOR VOLUME ASSUMPTIONS**  
**FOR FY 2025 PROJECTION AND FY 2026 BUDGET**

	Actual 2024	Budget 2025	Actual 6 Months 2025	Projected 2025	Budget 2026	% Variance Projected to Budget
<b>A. INPATIENT UTILIZATION HISTORY AND BUDGETED GOALS</b>						
<b>1. Admissions</b>						
<b>Total Adult/Ped</b>	<b>4,427</b>	<b>4,458</b>	<b>2,416</b>	<b>4,907</b>	<b>5,105</b>	<b>4.0%</b>
Newborn	293	440	191	387	475	22.7%
<b>1a. Admissions by Payor</b>						
Medicare	2,887	2,919	1,458	2,976	3,096	
Medicaid	418	418	316	608	633	
Managed Care	577	588	328	671	698	
Other	545	533	314	652	678	
<b>Total</b>	<b>4,427</b>	<b>4,458</b>	<b>2,416</b>	<b>4,907</b>	<b>5,105</b>	<b>4.0%</b>
<b>2. Patient Days</b>						
<b>Total Adult/Ped</b>	<b>25,327</b>	<b>22,290</b>	<b>12,992</b>	<b>26,176</b>	<b>25,526</b>	<b>-2.5%</b>
Newborn	637	933	390	788	964	22.3%
<b>3. Total Average LOS</b>	<b>5.72</b>	<b>5.00</b>	<b>5.38</b>	<b>5.33</b>	<b>5.00</b>	<b>-6.2%</b>
<b>4. Average Daily Census - Inpatient</b>	<b>69.2</b>	<b>61.1</b>	<b>71.4</b>	<b>71.7</b>	<b>69.9</b>	<b>-2.5%</b>
Average Daily Census - Observation	18.5	16.3	21.2	20.6	21.5	4.4%
<b>5. Inpatient Surgery</b>	<b>1,066</b>	<b>1,033</b>	<b>544</b>	<b>1,062</b>	<b>1,105</b>	<b>4.0%</b>
<b>6. Inpatient Special Procedures</b>	<b>687</b>	<b>661</b>	<b>296</b>	<b>616</b>	<b>641</b>	<b>4.0%</b>
<b>7. Inpatient Cardiac Caths</b>	<b>393</b>	<b>375</b>	<b>327</b>	<b>696</b>	<b>724</b>	<b>4.0%</b>
<b>B. OUTPATIENT UTILIZATION HISTORY AND BUDGETED GOALS</b>						
<b>1. Observation Patients - Discharges</b>	2,790	2,570	1,570	3,122	3,248	4.0%
<b>2. Emergency Room Visits</b>	30,369	30,837	15,415	31,332	32,585	4.0%
<b>3. Outpatient Lab/Diagnostic/Other</b>						
<b>Total Lab/Diagnostic/Other Svcs.</b>	<b>70,715</b>	<b>73,644</b>	<b>36,957</b>	<b>75,362</b>	<b>81,656</b>	<b>8.4%</b>
<b>4. Outpatient Rehab Services</b>						
<b>Total Outpatient Rehab Services</b>	<b>13,925</b>	<b>15,350</b>	<b>7,429</b>	<b>14,844</b>	<b>16,101</b>	<b>8.5%</b>
<b>5. Outpatient Surgery</b>	2,265	2,236	1,127	2,311	2,037	-11.9%
<b>6. Outpatient Special Procedures</b>	1,457	1,860	813	1,798	1,345	-25.2%
<b>7. Outpatient Cardiac Caths</b>	887	1,297	536	1,149	1,475	28.4%
<b>8. PMG - Ambulatory Services - wRVUs</b>	233,212	268,452	141,311	297,273	300,406	1.1%

## MEMORANDUM

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DATE: September 8, 2025  
TO: Finance Committee  
FROM: Michael W. Moehring, CFO *MWM*  
SUBJECT: Inter-Governmental Transfer (IGT)  
Medicaid Disproportionate Share Hospital (DSH) – SFY 2026

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The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of the State Fiscal Year 2026 Medicaid Disproportionate Share program (Medicaid DSH).

Medicaid DSH represents funds for hospitals providing a disproportionate share of Medicaid or charity care services.

AHCA has informed Parrish Medical Center that it can expect to receive Medicaid DSH payment for SFY 2026.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2025.

***Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Medicaid DSH for SFY 2026.***

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 or e-mail me @ [Michael.Moehring@Parrishmed.com](mailto:Michael.Moehring@Parrishmed.com).

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MM/tfm

## MEMORANDUM

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DATE: September 8, 2025  
TO: Finance Committee  
FROM: Michael W. Moehring, CFO *MWM*  
SUBJECT: Inter-Governmental Transfer (IGT)  
Medicaid Low Income Pool (LIP) – SFY 2026

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The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of the State Fiscal Year 2026 Medicaid Low Income Pool program (Medicaid LIP).

The net LIP amount Parrish Medical Center receives is a function of the estimated cost of charity care provided. Changes in the level of charity care and the related estimated costs can cause the net LIP amount to vary year to year.

AHCA has informed Parrish Medical Center that it can expect to receive Medicaid LIP payment for SFY 2026.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2025.

***Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund LIP for SFY 2026.***

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 or e-mail me @ [Michael.Moehring@Parrishmed.com](mailto:Michael.Moehring@Parrishmed.com).

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MM/tfm



## MEMORANDUM

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DATE: September 8, 2025  
TO: Finance Committee  
FROM: Michael W. Moehring, CFO [MWM](#)  
SUBJECT: Inter-Governmental Transfer (IGT)  
Medicaid Directed Payment Program (DPP)  
Rate Year 5

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The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of Year 5 of the Medicaid Hospital Directed Payment Program (Hospital DPP).

The Direct Payment Program provides funding for hospitals that provide inpatient and outpatient services to Medicaid managed care enrollees. This funding to be determined includes a combination of both IGTs and federal dollars.

AHCA has informed Parrish Medical Center that it can expect to receive DPP payments for Year 5 of the program which is designed to reduce the shortfall of payments received as compared to the cost incurred for services provided to Medicaid Managed Care patients.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2025.

***Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Hospital DPP for Year 5.***

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 or e-mail me @ [Michael.Moehring@Parrishmed.com](mailto:Michael.Moehring@Parrishmed.com).

---

MM/tfm

## MEMORANDUM

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DATE: September 8, 2025  
TO: Finance Committee  
FROM: Michael W. Moehring, CFO MWM  
SUBJECT: Inter-Governmental Transfer (IGT)  
Medicaid Physician Directed Payment Program (Physician DPP) – SFY 2026

---

The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of the Medicaid Physician Directed Payment Program (Physician PHP) for SFY 2026.

SFY 2026 is the 5<sup>th</sup> year of the Physician DPP program in the State of Florida. Physician DPP provides supplemental payments to public hospital and is designed to reduce the shortfall of payments received as compared to the cost incurred for physician services provided to Medicaid Managed Care patients.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2025.

***Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Physician DPP for SFY 2026.***

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 – or e-mail me @ [Michael.Moehring@Parrishmed.com](mailto:Michael.Moehring@Parrishmed.com).

---

MM/tfm



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# Finance Committee

## FYTD July 31, 2025 – Performance Dashboard

Indicator	FYTD 2025 Actual	FYTD 2025 Budget	FYTD 2024 Actual
ED Visits	26,517	25,629	25,427
IP Admissions	4,067	3,720	3,677
Surgical Cases	4,678	5,158	4,484
LOS	5.3	5.0	5.6
OP Volumes	75,599	74,907	70,700
Hospital Margin %	12.22%	12.08%	7.98%
Investment Income \$	\$2.5 Million	\$1.3 Million	\$5.2 Million

## **EXECUTIVE COMMITTEE**

Stan Retz, CPA, Chairman

Robert L. Jordan, Jr., C.M.

Herman A. Cole, Jr.

Elizabeth Galfo, M.D.

Maureen Rupe

George Mikitarian, President/CEO (non-voting)

**DRAFT AGENDA  
EXECUTIVE COMMITTEE  
NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
MONDAY, SEPTEMBER 8, 2025  
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5  
IMMEDIATELY FOLLOWING FINANCE COMMITTEE**

### **CALL TO ORDER**

- I. Reading of the Huddle
- II. CEO Performance Review – Mr. Boyles
- III. Attorney Report – Mr. Boyles
- IV. Executive Session (if needed)

### **ADJOURNMENT**

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PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES, AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

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**EDUCATION COMMITTEE**

Billie Fitzgerald, Chairperson  
Maureen Rupe, Vice Chairperson  
Robert L. Jordan, Jr., C.M. (ex-officio)  
Elizabeth Galfo, M.D., Chairperson  
Billy Specht  
Herman A. Cole, Jr.  
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**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE  
MONDAY, SEPTEMBER 8, 2025  
IMMEDIATELY FOLLOWING EXECUTIVE SESSION  
FIRST FLOOR CONFERENCE ROOM 2/3/4/5**

**CALL TO ORDER**

- I. Cancer Center Update – Mr. Graybill
- II. Executive Session (if necessary)

**ADJOURNMENT**

**NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE EDUCATION COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.**

**PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.**

**THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE. TO THE EXTENT OF SUCH DISCUSSION, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT, BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.**



*Healing Families – Healing Communities®*

[parrishmed.com](http://parrishmed.com)

# Parrish Healthcare North Titusville





# Ribbon Cutting

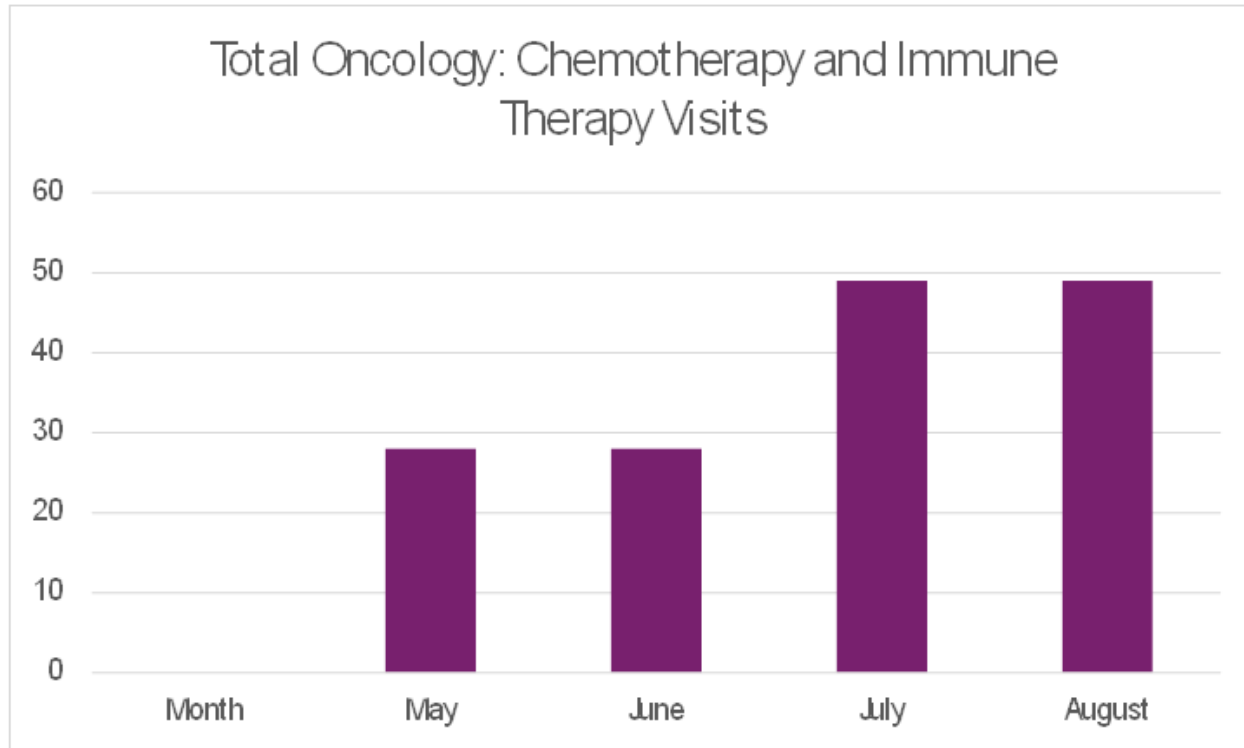


# Wanda's Story

**Two-Time Cancer Survivor Wanda Knight Rings Bell to Symbolize Letting Freedom – From Cancer – Ring, at New Parrish Healthcare Center in North Titusville**



# Growth

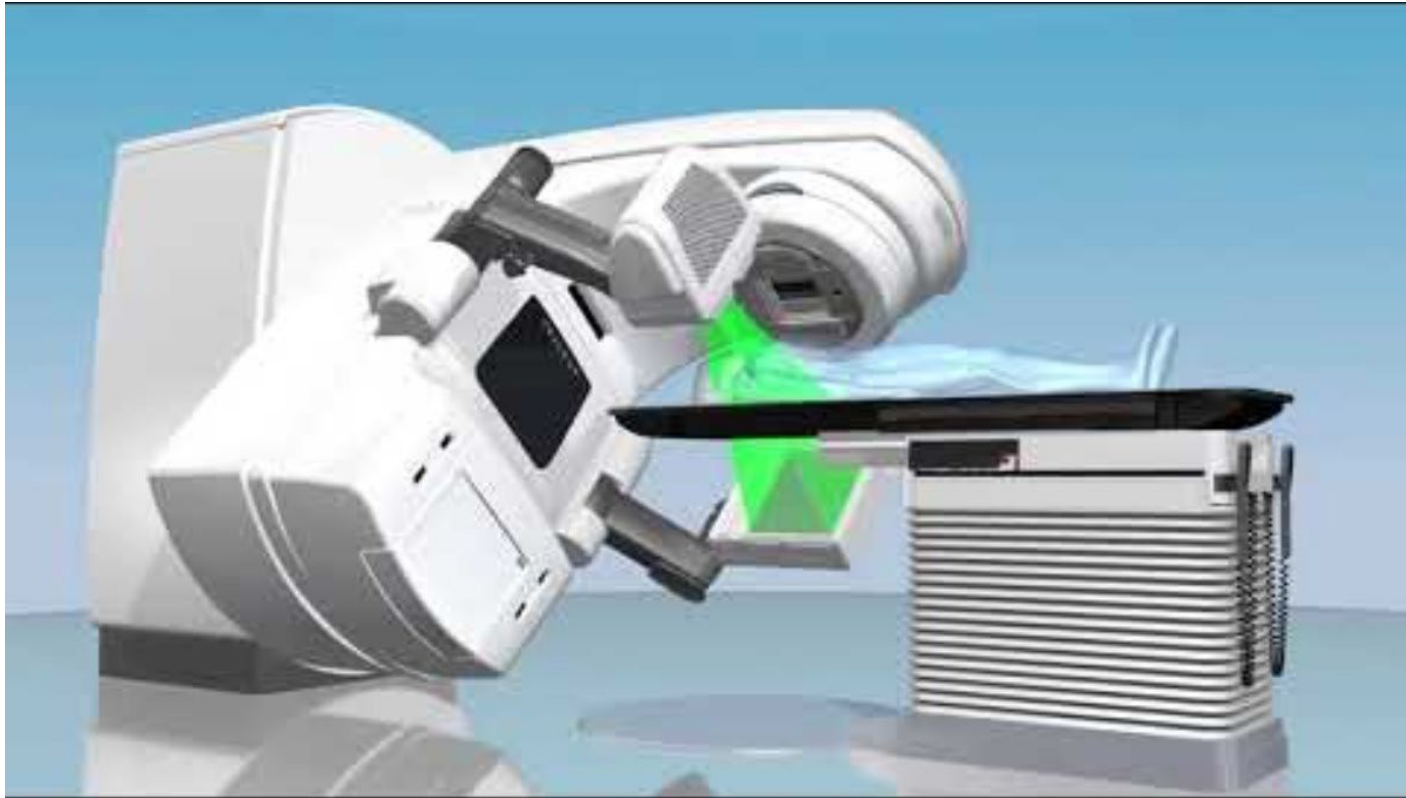


# Future Services





# Image-Guided Radiation Therapy



# Questions?



**DRAFT AGENDA  
BOARD OF DIRECTORS MEETING - REGULAR MEETING  
NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
SEPTEMBER 8, 2025  
NO EARLIER THAN 3:00 P.M.,  
FOLLOWING THE LAST COMMITTEE MEETING  
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5**

**CALL TO ORDER**

- I. Pledge of Allegiance
- II. PMC's Vision – *Healing Families – Healing Communities*
- III. Approval of Agenda
- IV. Recognitions(s)
  - A. New Providers (memo included)
- V. Open Forum for PMC Physicians
- VI. Public Input and Comments\*\*\*<sup>1</sup>
- VII. Unfinished Business\*\*\*
- VIII. New Business\*\*\*
  - A. **North Brevard Medical Support, Inc, Liaison Report –Mr. Retz**
- IX. Medical Staff Report Recommendations/Announcements
- X. Public Comments (as needed for revised Consent Agenda)
- XI. Consent Agenda\*\*\*
  - Finance Committee
    - 1. FY 2026 Major Budget Volume Assumptions and Operating Budget – Mr. Moehring  
***Motion: Recommend the Board of Directors to approve the FY 2026 Major Volume Assumptions and the FY 2026 Operating Budget, as presented.***
    - 2. Inter-Governmental Transfer – Disproportionate Share – Mr. Moehring  
***Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Medicaid DSH for SFY 2026.***

3. Inter-Governmental Transfer – Low Income Pool – Mr. Moehring  
***Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund LIP for SFY 2026.***
4. Inter-Governmental Transfer – Hospital DPP – Mr. Moehring  
***Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Hospital DPP for year 5.***
5. Inter-Governmental Transfer – Physician DPP – Mr. Moehring  
***Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Physician DPP for SFY 2026.***

\*\*\*<sup>1</sup> Pursuant to PMC Policy 9500-154:

- non-agenda items – 3 minutes per citizen
- agenda items for board action -- 3 minutes per citizen, permitted prior to board discussion for regular agenda action items and prior to board action on consent agenda
- 10 minute total per citizen
- must be related to the responsibility and authority of the board or directly to an agenda item [see items marked \*\*\*]

XII. Committee Reports

- A. Quality Committee
- B. Finance Committee
- C. Executive Committee
- D. Educational, Governmental and Community Relations Committee
- E. Planning, Physical Facilities & Properties Committee

XIII. Process and Quality Report – Mr. Mikitarian

- A. Other Related Management Issues/Information
- B. Hospital Attorney - Mr. Boyles

XV. Other

- A. Monthly Media Report (memo included)

XVI. Closing Remarks – Chairman

XVII. Executive Session (if necessary)



BOARD OF DIRECTORS MEETING  
SEPTEMBER 8, 2025  
PAGE 3

**ADJOURNMENT**

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

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ANY MEMBER OF THE PUBLIC THAT WILLFULLY INTERRUPTS OR DISTURBS A MEETING OF THE BOARD OF DIRECTORS IS SUBJECT TO REMOVAL FROM THE MEETING BY AN OFFICER AND SUCH OTHER ACTIONS AS MAY BE DEEMED APPROPRIATE AS PROVIDED IN SECTION 871.01 OF THE FLORIDA STATUTES.



*Healing Families – Healing Communities®*

[parrishhealthcare.com](http://parrishhealthcare.com)

# Hiren Patel, MD - Electrophysiology

## Complete Cardiology Care

**Medical School:** Topiwala  
National Medical College,  
Mumbai India

**Residency:** University of Central  
Florida, Orlando, Internal  
Medicine

**Fellowship:** Cardiology – St. Louis  
University School of Medicine,  
Missouri

**Fellowship:** Electrophysiology–  
Lahey Hospital and Medical  
Center, Burlington, MA



# Karol Sanchez-Marrero, MD

**(returns to) Apogee Physicians – Hospitalist**

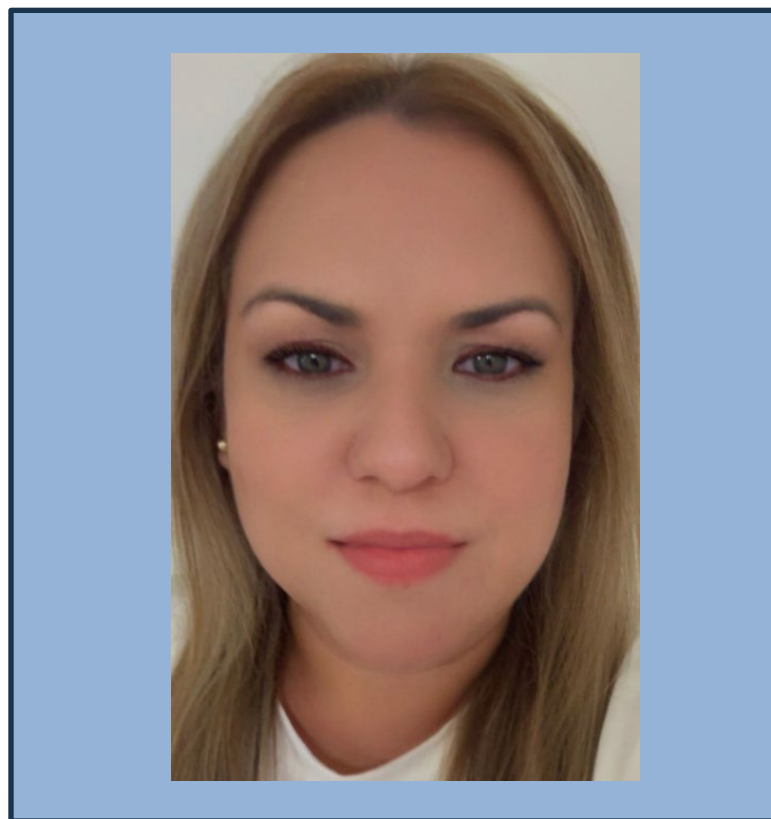
**Ponce School of Medicine and  
Health Sciences, Doctor of  
Medicine**

**Ponce, P.R.**

**Hospital Damas, Ponce, P.R.**

**Internal Medicine Residency**

**ACGME Certified**



# Alvin Haynes, MD

## Apogee Physicians – Hospitalist

**Master Business Administration –**  
University of Pennsylvania

**Doctor of Medicine – Emory**  
University School of Medicine

**Residency – Internal Medicine**  
University of New Mexico School  
of Medicine

**Bachelor of Science – Electrical**  
Engineering -Southern Methodist  
University



# Farman Khan, MD

## Apogee Physicians – Hospitalist

### **Bachelor of Medicine & Surgery**

Khyber Medical University,  
Pakistan

### **Externship, Cardiology, Cardio**

Medical Center, Oakbrook Terrace,  
Illinois

### **Residency, Internal Medicine**

Mercy Hospital & Medical Center  
Chicago Illinois





# Christine Davis, MD

## Apogee Physicians – Hospitalist

### **Bachelor in Biology**

Prairie View A&M, Prairie View,  
Texas

### **Doctor of Medicine**

University of Louisville,  
Louisville, Kentucky

### **Residency, Internal Medicine**

Maricopa Medical Center  
Phoenix, Arizona



# Alexandru Barabas, MD

## TeamHealth - Emergency Medicine

**Florida Institute of Technology**, Bachelor of Science – Aviation Management with Flight

**University of Central Florida** – Post Baccalaureate Pre-Med

**Florida State University College of Medicine** – Doctor of Medicine

**University of Central Florida College of Medicine** – Family Medicine Residency

**University of Central Florida College of Medicine** – Emergency Medicine Residency





**NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING PARRISH MEDICAL CENTER  
MEDICAL EXECUTIVE COMMITTEE MEETING – REGULAR SESSION MINUTES  
August 19, 2025**

**Present:** C. Fernandez, MD, C. Manion, MD, A. Ochoa, MD, M. Musto, DO, R. Patel, MD, M. Navas, MD,

**Absent:** C. Fernandez, MD, P. Carmona, MD, L. Stuart, MD, C. Rajan, DO, C. McAlpine, H. Cole

A meeting of the Medical Executive Committee of the North Brevard County Hospital District operating Parrish Medical Center was called to order on August 19, 2025 at 5:30pm in the Conference Center. A quorum was determined to be present.

**CALL TO ORDER.**

Dr. A. Ochoa called the meeting to order at 5:40pm.

**I. REVIEW AND APPROVAL OF MINUTES**

Motion to approve the Regular Session minutes of July 15, 2025, as written and distributed *was made by Kevat Patel, MD, seconded by Matthew Musto, DO, and unanimously approved.*

**2. Old Business:** None

**3. New Business:**

**CONSENT AGENDA - STANDING ORDERS**

- Covid Remdesivir/Baricitinib (E3631) - Request to retire.
- COVID MAB (E3591ab) - Request to retire.
- Cesarean Delivery Preop (E174ab) - Triennial Review.
- Paracentesis Pre (E44a) - Triennial Review.
- Hyperbilirubinemia-Peds(E3851)-ActiveinLIVE,butnopaperversioninFormFast.Review asifnew.
- PostEP/Ablation Orders (E3733)-ThetextundertheActivityorderwasrequestedtobe updatedbyDr.  
AJ for safety. The EV Echo Real Time Limited order was also updated from STAT to Urgent.

- MSE on Coumadin with Bleeding (E3422) - Multiple smaller revisions to a large amount of content and formatting to modernize to 2025 Communication standards. Please review as if new.
- Upper Respiratory Infection Peds (E3646)- Request to Retire

**MOTION TO APPROVE THE CONSENT AGENDA AS WRITTEN AND DISTRIBUTED WAS MADE BY DR. MUSTO, SECONDED BY DR. K. PATEL AND UNANIMOUSLY APPROVED.**

**Report from Administration:** None

**Report from the Board:** None

**Reports & Committees:** None

**Open Forum:**

Dr. Musto noted the heightened focus on STAT c-section readiness. This was also discussed at the Department of Women & Children where it was a point of contention raised by Anesthesia specifically as it pertains to after-hours STAT c-sections. Dr. Jacobs stated that together with Dr. Navas and Dr. Musto a renewed focus towards ensuring ACOG guidelines of 30 minutes are met.

**Adjournment:** There being no further business the meeting adjourned at 5:55pm. Next meeting, September 16, 2025.

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**Aluino Ochoa, MD**  
**President, Medical Staff**

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**Christopher Manion, MD**  
**Secretary/Treasurer, Medical Staff**

Please note: where you see “impressions” the figure refers to the number of homes or individuals exposed to a message from Parrish Healthcare. The figure is calculated using circulation numbers as reported by the various publishers (where available) multiplied by the number of times PMC was mentioned, pictured, or number of times an advertisement ran in a month.

<b>Estimated Impressions</b>	
<b>Community Outreach (Attendees)</b>	<b>5334</b>
<b>Red, White &amp; Boom (July 4)</b>	<b>(Attendance 5,000)</b>
<i>Platinum Sponsor:</i> Public recognition, logo placement on all digital and print materials and event website, social media and other digital outreach. Parrish fence banner on site in the main stage area, shoutout to Parrish during opening remarks.	
<b>Chamber Luncheon (July 9)</b>	<b>(Attendance 65)</b>
Luncheon Sponsor; Sponsor Message (Natalie Sellers); swag	
<b>Back-to-School Give-a-Way (July 21 – August 1)</b>	<b>(Attendance 139)</b>
Entry period for submissions; winners awarded August 2025	
<b>Pre-Participation Sports Physicals (July 26)</b>	<b>(Attendance 130)</b>
<b>Print Advertising/Impressions</b>	<b>875,673</b>
<b>Happenings (5,500/issue – Monthly and Weekly - Contact: Randy Rodriguez)</b>	<b>5,500</b>
<ul style="list-style-type: none"> <li>• 7.2025 – Cover Ad (Emergency – We’re Ready)</li> <li>• 7.2025 – Full Page Back Cover (Ortho Health- General)</li> <li>• 7.2025 – Full Page (Support Groups)</li> <li>• 7.2025 – Ribbon Cutting Parrish Healthcare Center North Titusville</li> <li>• 7.2025 – Parrish Healthcare Open Interviews</li> </ul>	
<b>Hometown News (14,725/issue – Weekly - Contact: Rodney Bookhardt)</b>	<b>58,900</b>
<ul style="list-style-type: none"> <li>• 7.04.25 – Full Page (Da Vinci Robotic Assisted Surgery)</li> <li>• 7.11.25 – Full Page (Ortho Health - General)</li> <li>• 7.18.25 – Full Page (Focused on the Future of Patient Care)</li> <li>• 7.25.25 – Full Page (PHC-North Titusville Services)</li> </ul>	
<b>Florida Today (50,000/issue – Daily - Contact: Local IQ)</b>	<b>600,000</b>
<ul style="list-style-type: none"> <li>• 7.03.25 – Half Page (Ortho Health – General)</li> <li>• 7.09.25 - Front Page Strip Ad (Emergency Department)</li> <li>• 7.11.25 - Front Page Strip Ad (Fast. Expert. Emergency Care)</li> <li>• 7.13.25 - Front Page Strip Ad (Don’t Let Hip Pain Slow You Down)</li> <li>• 7.16.25 - Front Page Strip Ad (Don’t Let Hip Pain Slow You Down)</li> </ul>	

- 7.17.25 – Half Page (VEKYS Robotic-Assisted Solution)
- 7.18.25 - Front Page Strip Ad (Don't Let Hip Pain Slow You Down)
- 7.22.25 – Full Page (Compassionate Care for Every Stage of Motherhood)
- 7.23.25 – Front Page Strip Ad (Stronger Hips, Better Life)
- 7.25.25 – Front Page Strip Ad (Stronger Hips, Better Life)
- 7.27.25 – Full Page (PHC – North Titusville Services)
- 7.27.25 – Front Page Strip Ad (Where Hope Meets Healing)
- 7.30.25 – Front Page Strip Ad (Where Hope Meets Healing)

***Investing in Your Health Today (25,000/edition – Monthly - Contact: Barbara Rhoden) 25,000***

- 7.2025 – Full Page (2025 WHC – Would Center Care)
- 7.2025 – Full Page (VELYS Robotic-Assisted Solution)
- 7.2025 – Full Page (Open Interviews)

***Space Coast Living (10,000/edition – 5 Editions Annually - Contact: Lori Weisman) NA***

- Next Edition, Fall 2025

***Space Coast Daily (60,00/edition – Monthly/Digital Daily - Contact: Giles Malone) 60,000***

7.30.25 – Front Page Box Ad (Fast. Expert. Emergency Care)

***Ebony News (25,000/print edition; 1500 digital – Monthly - Contact: Barbara Rhoden) 26,500***

- 7.2025 – Half-Page (Open Interview Tuesdays)

***The Great Outdoors – Happenings (3,500/edition – Weekly - Contact: Greg Wostrel) 3,500***

- 7.11.2025 – Full Page (Ortho Health - General)

***Savings Safari (51,000/edition – Bi-monthly - Contact: Barbara Strickland) 51,000***

- 7.08.25 – Insert, Side 1 (Open Interviews); Insert Side 2 (Support Groups)

***Lifetimes Newsletter (Mailed quarterly to N. Brevard zip code) Summer Issue 45,273***

Next Mailing will be October 2025, Fall Issue

***Titusville Playhouse Playbill (Based on number of monthly performances) NA***

- 7.2025 – No performances in July at the Playhouse; 61<sup>st</sup> season starts August 1

<b>Digital Ad Impressions</b>	<b>429,358</b>
-------------------------------	----------------

***WFTV.com***

- Impressions: 238,312
- Clicks: 1,042
- CTR: 0.56%

***WFTV-OTT (Over the Top)***

- Impressions: 28,883
- Video Completes: 28,517
- Video Completion Rate: 98.73%

**WFTV (Streaming)**

- Impressions: 50,010
- Video Completes: 49,016
- Video Completion Rate: 98.01%

**Spectrum Reach (Streaming and TV)**

- Impressions: 112,153
- Video Completes: 110,224
- Video Completion Rate: 98.29%

<b>Social Media Channels</b>	<b>184,262</b>
------------------------------	----------------

**Facebook:**

- **Parrish Healthcare:** Reach – 159,861; Followers – 7,872
- **The Children’s Center:** Reach – 5179; Followers – 127
- **Parrish Health & Wellness:** Reach – 585; Followers – 160

**Instagram:** Reach – 7,866; Total Followers - 698

**X (Twitter):** Followers - 251

**LinkedIn:** Followers – 4,016; Impressions – 10,130

**YouTube:**

- Total Views: 641
- Total Subscribers: 487
- New Subscribers: 2

**Top 5 YouTube Videos (Total Video Views in July – 641):**

- Happy Doctors’ Day: 124
- Patient Testimonial – Stuart Bodin: 84
- Alzheimer’s SOS Vascular Dementia: 32
- Daily Two Segment Featuring Dr. Musto: 31
- Daily Two Segment Featuring Dr. Gabriel: 29
- Daily Two Segment Featuring Dr. Cruz-Amy: 29

<b>TV Impressions</b>	<b>3,606,500</b>
-----------------------	------------------

Station	Spots	Impressions
WFTV	83	3,164,500
WRDQ	80	442,000
Spectrum News 13	469	See Note Below
<b>Total</b>	<b>632</b>	<b>3,606,500</b>

Spectrum News 13 does not report impressions because of the magnitude of linear TV impressions they receive (i.e. televisions in businesses/commercial spaces, corporate offices, schools, etc.)

**Commercials Aired:**

Service Line	Title	ISCI	Impressions (000) A18+
Brand	Brand :05	PHCBRAND2505	74.3
Brand	Brand :30	PHCBRAND2530	77.7
Oncology	Oncology :10	PHCONCO10	94.3
Oncology	Oncology :15	PHCONCO15	512
Oncology	Oncology :30	PHCONCO30	788.1
Ortho	Ortho :10	PHCORTHO10	168
Ortho	Ortho :15	PHCORTHO15	221.2
Ortho	Ortho :30	PHCORTHO30	321.5
Pastor	Pastor :60	PHCPASTOR60	53.7
Pastor	Pastor :120	PHCPASTOR120	42.7
Robotics	Robotics :60	PHCVELYSJAMIE60	18
Robotics	Robotics :120	PHCVELYSJAMIE120	16.3
SQUEEZEBACK			222.9
JEOPARDY			842.80
9 FAMILY			153.00
Grand Total			3,606.5

#### Outdoor Advertising/Billboard/Bus Impressions

**1,819,395**

**Billboards (Lamar – Contact: Jennifer Rzepiejewski, Clear Channel – Contact: Joe Schmitt):**

**Lamar – 4 Billboards (Messages & Locations)**

**457,204**

- **3666:** US1/Washington Ave. 1 MI N/O Garden St NB; (Where New Beginnings Are Born - Women's Health, Maternity)
- **3406:** US1 @ Blacks Rd. N/B; (Your Heart Deserves the Best – Cardiology)
- **1360:** US1-E/S N/O SR 528 S/B; (Your Heart Deserves the Best – Cardiology)
- **3667:** Washington Ave 1 MI n/o Garden St S/B; (Where New Beginnings Are Born - Women's Health, Maternity)

**Clear Channel – 17 Billboards (Message & Location)**

**1,362,191**

- **5839:** US 1 WS 3.2mi N/O SR 528 F/N – 1, Cocoa; 81,829 (*The Future of Patient Care*)
- **5585:** Grissom Pkwy NS 1mi W/O Industry Rd F/E – 2, Cocoa; 47,988 (*Robotic Assisted Surgery*)
- **5514:** US 1 ES 1.5mi N/O SR 528 F/S – 2; 107,258 (*Robotic Assisted Surgery*)
- **5333:** US 1 WS 1.3mi N/O SR 406 Garden St F/N – 2; 96,930 (*Reducing Cost. Improving Healthcare. – Women’s Health, Maternity*)
- **5332:** US 1 WS 1.3mi N/O SR 406 Garden St F/S – 1; 75,254 (*Reducing Cost. Improving Healthcare. – Robotic Surgery*)
- **5331:** US 1 WS 1.5mi N/O SR 406 Garden St F/S – 1; 75,506 (*Reducing Cost. Improving Healthcare. – Senior Care*)
- **5330:** US 1 WS 1.5mi N/O SR 406 Garden St F/N – 2; 92,942 (*Robotic Assisted Surgery*)
- **5329:** US 1 WS 0.2mi S/O SR 50 F/S – 1; 77,766 (*Reducing Cost. Improving Healthcare. – Robotic Surgery*)
- **5306:** US 1 WS 0.7mi N/O SR 528 F/N – 2; 108,105 (*Reducing Cost. Improving Healthcare. – Robotic Surgery*)
- **5006:** US 1 ES 2.7mi N/O SR 528 F/S – 2; 97,000 (*Reducing Cost. Improving Healthcare. – Maternity, Women’s Health*)
- **3321:** US 1 WS 3.3mi N/O SR 528 F/S – 1; 76,697 (*Reducing Cost. Improving Healthcare. – Robotic Surgery*)
- **1904:** SR 405 SS 0.5mi W/O SR 407 F/W – 1; 76,193 (*Reducing Cost. Improving Healthcare. – Senior Care*)
- **1903:** SR 405 SS 0.5mi W/O SR 407 F/E – 2; 63,925 (*Robotic Assisted Surgery*)
- **1538:** US 1 WS 2.3mi S/O SR 405 F/N – 2; 84,413 (*Robotic Assisted Surgery*)
- **1537:** US 1 WS 2.3mi S/O SR 405 F/S – 1; 77,547 (*Reducing Cost. Improving Healthcare. – Maternity, Women’s Health*)
- **1155:** US 1 WS 1.4mi S/O SR 405 F/S – 2; 65,656 (*Robotic Assisted Surgery*)
- **1034:** US 1 WS 1.4mi S/O SR 405 F/S – 1; 57,181 (*Focused on the Future of Patient Care*)

***Bus Wraps (Clear Channel – Contact: Joe Schmitt)***

***Not audited by Geopath and no estimate at this time when data will be available.***

- Bus 1 (MEL0012222)
- Bus 2 (1086572-MEL)

#### **Summary of Total Impressions**

**6,920,522**

#### **News Releases Issued by Parrish**

**111,450**

- 7.02.25 – Hometown News (Parrish Healthcare uses UV-C Robots to Boost Infection Control) **\*\*14,725**
- 7.04.25 – Happenings (Parrish Healthcare Expands Access to Care Opens New North Titusville Healthcare Center; Parrish Healthcare Team Completes Advanced Mass Casualty Emergency Response Training) **\*\*5,500**
- 7.09.25 – Hometown News (Parrish Healthcare Opens New Health Care Center in North Titusville) **\*\*14,725**
- 7.09.25 – Florida Today (When to Visit an Emergency Room Versus Urgent Care)

- 7.11.25 – Florida Today (Parrish Healthcare Open New Health Care Center in North Titusville)
- 7.11.25 – Happenings (Community Rallies Behind Second Hopeful Hearts Supply Drive; Parrish Healthcare Employee Giving Campaign Raises \$65,000; Parrish Healthcare Open Interviews) **\*\*5,500**
- 7.18.25 – Florida Today (Parrish enhances Safety with New Metal Detector at Hospital main Entrance)
- 7.18.25 – Happenings (Parrish Medical Group Pleased to Offer Pre-Participation sports Physicals for Young Athletes in North Brevard; Parrish Medical Center Enhances Safety with New Metal Detector at its Main Entrance) **\*\*5,500**
- 7.22.25 – Space Coast Daily (Parrish Healthcare Expands Access to Care, Open New North Titusville Healthcare Center) **\*\*60,000**
- 7.25.25 - Happenings (Parrish Medical Center President and CEO George Mikitarian Recognized Nationally Among “207 Community Hospital Presidents and CEOs to Know” for 2025; Parrish Healthcare Shares Ten Essential Tips for Keeping Your Feet Safe During the Summer; Parrish Healthcare Open Interviews) **\*\*5,500**

**\*\*Editions not included under Print Advertising/Impression section**

#### News Releases Issued by Others

**18,000+**

- 7.11.25 – Becker’s Hospital Review (207 Community Hospital Presidents and CEOs to Know 2025; The Leadership Norms CEOs are Breaking - George Mikitarian a featured CEO)

#### Creative Examples

**\*GRAPHICS OF ADS FOR THE MONTH\***

#### PRINT ADS



**VELYS™ Robotics**  
Designed for digital precision in knee replacement

Parrish Medical Center is excited to share that Orthopedic Surgeon Matthew Musto, DO, is the first in Brevard to use and offer the VELS™ Robotic-Assisted Solution.

To learn more, talk to your doctor or visit [Parrish.VELYSRobotics.com](http://Parrish.VELYSRobotics.com)





## Discover Wound Care & Hyperbaric Oxygen Therapy at Parrish Wound Healing Center

Parrish Healthcare's Wound Healing Center provides patients with a therapeutic healing environment while they receive treatment for their acute and chronic wounds. Our center has been industry-recognized for excellence and continues to be a critical medical resource for patients throughout Brevard County and beyond. Within the care of our Wound Healing Center, patients will have access to a multidisciplinary staff and various treatment options, including hyperbaric medicine.

Visit [parrishhealthcare.com/woundcenter](http://parrishhealthcare.com/woundcenter)

**Wounds Treated:**

- Arterial Ulcers
- Burns
- Diabetic Ulcers
- Ischemic Ulcers
- Neuropathic Ulcers
- Peristomal Skin Irritations
- Pressure Ulcers (Bedsores)
- Radiation Wounds
- Surgical Wounds
- Vasculitis
- Venous Leg Ulcers

321-268-6795  
951 N. Washington Ave.  
Titusville, FL 32796  
321-268-6695

**PARRISH HEALTHCARE**  
Healing Families—Healing Communities®

**Cleveland Clinic Connected**


## Open Interview Tuesdays

**EACH TUESDAY 9 AM – 12 PM**

Join the Parrish Healthcare HR team for Open Interviews each Tuesday at Parrish Medical Center at 951 N. Washington Avenue, Titusville.

- We're recruiting for all positions
- Bring copies of your resume, and a smile
- Dress to Impress
- We look forward to meeting you!

Visit [parrishhealthcare.com/careers](http://parrishhealthcare.com/careers) for additional information



Be a Parrish Care Partner

**PARRISH HEALTHCARE**  
Healing Families—Healing Communities®

**Cleveland Clinic Connected**



**PARRISH HEALTHCARE**  
ONCOLOGY

# Where Hope Meets Healing

[parrishhealthcare.com/oncology](http://parrishhealthcare.com/oncology)



**PARRISH HEALTHCARE**  
ORTHOPEDICS

# Stronger Hips, Better Life.

[parrishhealthcare.com/orthopedics](http://parrishhealthcare.com/orthopedics)



**PARRISH HEALTHCARE**  
ORTHOPEDICS

# Don't Let Hip Pain Slow You Down.

[parrishhealthcare.com/orthopedics](http://parrishhealthcare.com/orthopedics)



PARRISH HEALTHCARE

951 N. Washington Avenue  
Titusville, FL 32796

# Fast. Expert. Emergency Care.

[parrishhealthcare.com/ER](http://parrishhealthcare.com/ER)



PARRISH HEALTHCARE

951 N. Washington Avenue  
Titusville, FL 32796

[parrishhealthcare.com/ER](http://parrishhealthcare.com/ER)

## Emergency? We're Ready.

### Your Emergency Care Partners.

- Board Certified Emergency Medicine Physicians
- Highly Trained Nurses
- Certified Primary Stroke Center




Now Open! PARRISH HEALTHCARE CENTER | NORTH TITUSVILLE

## MORE ROOM TO CARE, MORE WAYS TO HELP

Parrish Healthcare Center, North Titusville is designed to provide even greater access to the quality care you know and trust. Totalling 24,586 square feet, this location will provide care to more than 525 patients monthly! Right here, close to home.

- Oncology: Cancer Care, Radiation, Infusion Services and Cancer Boutique
- General Surgery
- Hematology
- Infusion Services
- Laboratory Services: Fully accredited by the College of American Pathologists, we offer blood, drug, glucose and urine tests, lipids panels, sickle cell screenings, blood bank services and more.
- Medical Offices

 490 North Washington Avenue  
Titusville, FL 32796

Visit [parrishhealthcare.com/northtitusville](http://parrishhealthcare.com/northtitusville)  
or call 321-268-6868



 Cleveland Clinic Connected

Healing Families—Healing Communities®

PARRISH HEALTHCARE WOMEN'S HEALTH

## COMPASSIONATE CARE FOR EVERY STAGE OF WOMANHOOD

Whether you need maternity care or a complex surgical procedure, we have all the services you need for every phase of life. Right here, close to home.

- Gynecology
- Gynecologic Surgery
- Pregnancy and Birthing
- Reproductive Medicine
- Mammography and Imaging
- Menopause



Visit [parrishhealthcare.com/womenshealth](http://parrishhealthcare.com/womenshealth)



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## CHANGING LIVES ONE STEP AT A TIME

Parrish Healthcare's orthopedics and sports medicine practice delivers exceptional care to help you move without pain and live without limits. Our expert team uses the latest techniques and technologies to provide effective treatments for all of your orthopedic needs.

- Joint Replacement and Reconstruction
- Pain Management
- Physical Rehabilitation Services
- Sports Injuries
- Trauma and Fracture Care

Visit [parrishhealthcare.com/orthopedics](http://parrishhealthcare.com/orthopedics)



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Healing Families—Healing Communities®

## FOCUSED ON THE FUTURE OF PATIENT CARE

As an ACS surgical quality partner, this is our commitment to you: the highest levels of surgical care, constant evaluation of the care we give and a relentless approach to self-improvement.



**ACS** AMERICAN COLLEGE OF SURGEONS

This hospital is an ACS Surgical Quality Partner by participating in select ACS Quality Programs.



## Advanced Robotic Surgery Right here, close to home.

Minimally invasive, robotic-assisted surgery

What is the da Vinci® Xi™ Surgical System?

With the da Vinci Surgical System, your Robotic Surgery Care Partners perform complex, minimally invasive surgical procedures through tiny incisions.

With the da Vinci system, your surgeon:

- Stays with you in the operating room and uses his or her hands to control a camera and surgical instruments to perform the procedure.
- Views the entire operation in 3DHD, giving your surgeon a crystal clear view of the surgical area that is magnified 10 times to what the human eye sees.
- Uses tiny instruments that move like a human hand, but with an even greater range of motion. The system's built-in tremor-filtration technology helps your surgeon move each instrument with smooth precision.

Why should you choose robotic-assisted surgery?

People choose surgery with the da Vinci system for a variety of reasons, such as less blood loss, shorter hospital stays and faster recovery.

As a leader in the field, we look forward to continuing to provide minimally invasive surgical options to our community.

Visit [parrishhealthcare.com/roboticsurgery](http://parrishhealthcare.com/roboticsurgery)

The da Vinci® Xi™ Surgical System can be used for the following procedures:

### Colorectal

- Colon resection
- Rectal resection

### General Surgery

- Hernia repair
- Gallbladder surgery

### Gynecology

- Endometriosis resection
- Benign hysterectomy
- Hysterectomy for cancer
- Fibroid removal (myomectomy)

### Urology

- Kidney surgery
- Prostate surgery



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Healing Families—Healing Communities®

## COMMUNITY SUPPORT GROUP SCHEDULE

### A.W.A.K.E. Sleep Support Group

Meets the second Monday monthly, 6-7:30 PM  
Parrish Healthcare Center  
Manatee Conference Room  
5005 Port St. John Parkway, Port St. John  
Contact our Sleep Center team at 321-268-6608

### Cancer and Survivor Support Group

Meets the third Wednesday monthly, 4-5:30 PM  
Heritage Hall, Parrish Health Village  
931 North Washington Avenue, Titusville  
Contact Shannon Luker at 321-268-6111, ext. 3544

### Caring for Caregivers Support Group

Meets the second and fourth Thursday monthly, 9:30-11:30 AM  
Heritage Hall, Parrish Health Village  
931 North Washington Avenue, Titusville  
Contact Janet Rooks at 321-268-6800

### Early Steps Community Play Date

Meets the fourth Wednesday monthly, 9-10:30 AM  
The Children's Center  
5650 South Washington Avenue, Titusville  
Contact Mary Cancel at 321-292-1370

### Fearless Café

Presented by St. Francis Reflections Life Stages Care and Parrish Medical Center  
Meets the first Wednesday monthly, 10-11 AM  
Heritage Hall, Parrish Health Village  
931 North Washington Avenue, Titusville  
Contact Janet Rooks at 321-268-6800

### Kidney Smart Class

Meets the last Thursday monthly, 1-2:30 PM  
Heritage Hall, Parrish Health Village  
931 North Washington Avenue, Titusville  
Contact Jackie Torres at 321-383-1245

### Mom's Support Group

Meets Mondays, 10-11 AM  
The Children's Center  
5650 South Washington Avenue, Titusville  
Contact Barbara Franklin at 321-345-1031

### Parkinson's Support Group

Meets the second Tuesday monthly, 11:15 AM-12:15 PM  
Parrish Health & Wellness Center  
3065 Columbia Boulevard, C-104, Titusville  
Contact Barbara Franklin 321-345-1031 or  
[BrownParkinsons.org](http://BrownParkinsons.org)  
[parrishhealthcare.com/parkinsonsupport](http://parrishhealthcare.com/parkinsonsupport)

### Stroke and Heart Failure Survivors Support Group

Meets the third Tuesday monthly, 2-4 PM  
Heritage Hall, Parrish Health Village  
931 North Washington Avenue, Titusville  
Contact Janet Rooks at 321-268-6800

### Tools to Quit Smoking Now

Meets the last Tuesday monthly, 5:30-7:30 PM  
Parrish Medical Center, Conference Room 6  
951 North Washington Avenue, Titusville  
Facilitated by Jennifer Wolowitz, Tobacco Free Florida  
407-889-2292 ext. 102



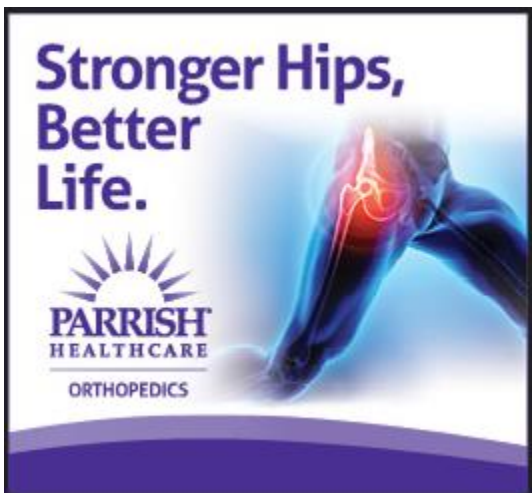
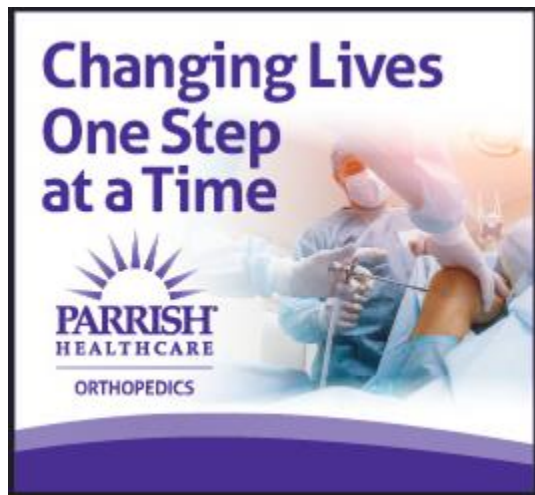
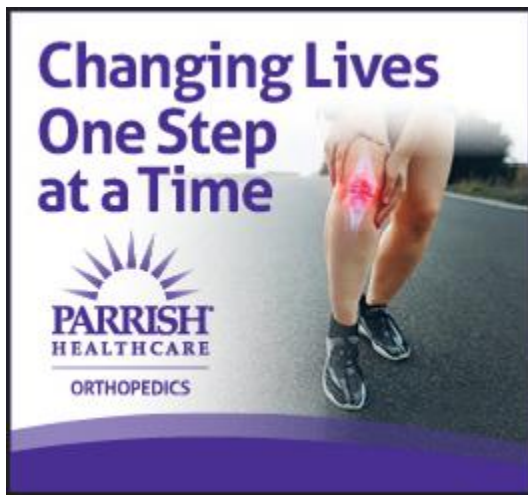
Visit [parrishhealthcare.com/events](http://parrishhealthcare.com/events) for information and to register



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Healing Families—Healing Communities®

## DIGITAL ADS





PARRISH HEALTHCARE  
ORTHOPEDICS

CHANGING  
LIVES  
ONE STEP  
AT A TIME




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PARRISH HEALTHCARE ORTHOPEDICS

CHANGING LIVES  
ONE STEP  
AT A TIME



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PARRISH HEALTHCARE  
ORTHOPEDICS

CHANGING  
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AT A TIME



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Emergency?  
We're Ready.

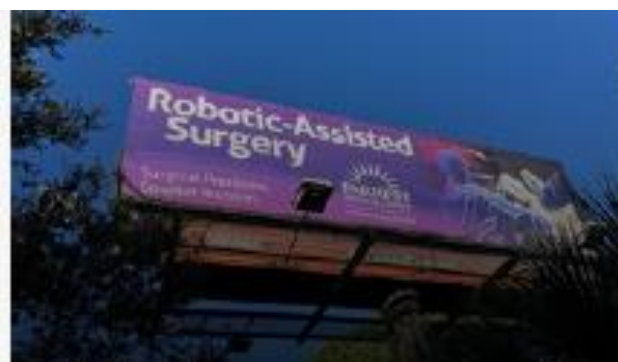


PARRISH HEALTHCARE  
951 N. Washington Avenue  
Titusville, FL 32796





## BILLBOARDS







TENTATIVE AGENDA  
BOARD OF DIRECTORS - SPECIAL MEETING  
PUBLIC HEARING  
NORTH BREVARD COUNTY HOSPITAL DISTRICT  
OPERATING  
PARRISH MEDICAL CENTER  
MONDAY, SEPTEMBER 8, 2025 5:01 P.M.  
FIRST FLOOR, CONFERENCE CENTER

CALL TO ORDER

- I. First of two special public hearings to establish the millage rate and budget for FY2025-2026 as required by Laws of Florida (LD.2.50)
- II. Tentative millage rate of \$0.0000 per \$1,000 valuation is the prior year operating millage levy (LD.2.50).
  - A. Public comments and/or questions
  - B. Adopt tentative millage rate

**Motion: To adopt the tentative millage rate of \$0.0000 for FY2025-2026**

- III. Tentative Budget for FY2025-2026 (LD.2.50)
  - A. Public comments and/or questions
  - B. Adopt tentative budget

**Motion: To adopt the tentative budget for FY2025-2026**

- IV. Announce special Board meeting (second public hearing) Monday, September 22, 2025 at 5:01 p.m. First Floor, Conference Center.

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH DISABILITY WHO NEED SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110 or TDD (800) 955-8770.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS. TO THE EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.



BUDGET SUMMARY  
NORTH BREVARD COUNTY HOSPITAL DISTRICT  
DBA PARRISH MEDICAL CENTER - FISCAL YEAR ENDING SEPTEMBER 30, 2026

**The Board of Directors is pleased to report to all residents of the North Brevard County Hospital District that the 2026 Budget represents the 31st straight year that no taxes will be assessed to support the hospital.**

**THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT ARE 5.81% INCREASE FROM PROJECTED 2025 TOTAL OPERATING EXPENDITURES.**

PROPOSED MILLAGE: 0.0000 MILLS

<u>ESTIMATED REVENUES</u>	GENERAL AND TOTAL FUND
TAXES:	
AD VALOREM TAXES (MILLAGE 0.0000)	\$ -
GROSS PATIENT CHARGES FOR SERVICES	\$ 917,741,288
PROVISIONS FOR CONTRACTUAL ADJUSTMENTS AND UNCOLLECTIBLE ACCOUNTS	
MEDICARE AND MEDICAID	\$ (505,837,286)
INDIGENT, COMMUNITY CARE AND BAD DEBT	\$ (31,462,721)
UNCOLLECTIBLE AND OTHER CONTRACTUAL	\$ (163,963,060)
	<u>\$ (701,263,067)</u>
NET PATIENT SERVICE REVENUE	\$ 216,478,221
INVESTMENT INCOME	\$ 1,694,174
OTHER	\$ 4,678,975
<b>TOTAL ESTIMATED REVENUES</b>	<b><u>\$ 222,851,370</u></b>
<u>EXPENDITURES/EXPENSES</u>	
SALARIES AND WAGES	\$ 88,007,779
EMPLOYEE BENEFITS	\$ 17,370,607
PROFESSIONAL FEES	\$ 27,118,048
MEDICAL & OPERATING SUPPLIES & EXPENSE	\$ 63,017,637
DEPRECIATION AND AMORTIZATION	\$ 5,495,004
INTEREST	\$ 2,254,425
INSURANCE	\$ 2,786,681
RESERVES FOR RENEWAL & REPLACEMENT OF EQUIPMENT	\$ 370,666
PUBLIC ASSISTANCE ASSESSMENT	\$ 1,872,488
OTHER EXPENSES	\$ 14,558,035
<b>TOTAL ESTIMATED EXPENDITURES/EXPENSES</b>	<b><u>\$ 222,851,370</u></b>

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD.

**NOTICE OF BUDGET HEARING**

The North Brevard County Hospital District has tentatively adopted a budget for Fiscal Year 2025-2026. The first Notice of Public Hearing was published on August 29, 2025. The Board will first review on September 8, 2025 at 5:01 p.m. A second public hearing to make a FINAL DECISION on the budget and taxes will be held on Monday, September 22, 2025 at 5:01 p.m. at Parrish Medical Center 951 N. Washington Avenue, Titusville, Florida 32796.

**PARRISH HEALTHCARE**  
**MAJOR VOLUME ASSUMPTIONS**  
**FOR FY 2025 PROJECTION AND FY 2026 BUDGET**

	Actual 2024	Budget 2025	Actual 6 Months 2025	Projected 2025	Budget 2026	% Variance Projected to Budget
<b>A. INPATIENT UTILIZATION HISTORY AND BUDGETED GOALS</b>						
<b>1. Admissions</b>						
<b>Total Adult/Ped</b>	<b>4,427</b>	<b>4,458</b>	<b>2,416</b>	<b>4,907</b>	<b>5,105</b>	<b>4.0%</b>
Newborn	293	440	191	387	475	22.7%
<b>1a. Admissions by Payor</b>						
Medicare	2,887	2,919	1,458	2,976	3,096	
Medicaid	418	418	316	608	633	
Managed Care	577	588	328	671	698	
Other	545	533	314	652	678	
<b>Total</b>	<b>4,427</b>	<b>4,458</b>	<b>2,416</b>	<b>4,907</b>	<b>5,105</b>	<b>4.0%</b>
<b>2. Patient Days</b>						
<b>Total Adult/Ped</b>	<b>25,327</b>	<b>22,290</b>	<b>12,992</b>	<b>26,176</b>	<b>25,526</b>	<b>-2.5%</b>
Newborn	637	933	390	788	964	22.3%
<b>3. Total Average LOS</b>	<b>5.72</b>	<b>5.00</b>	<b>5.38</b>	<b>5.33</b>	<b>5.00</b>	<b>-6.2%</b>
<b>4. Average Daily Census - Inpatient</b>	<b>69.2</b>	<b>61.1</b>	<b>71.4</b>	<b>71.7</b>	<b>69.9</b>	<b>-2.5%</b>
Average Daily Census - Observation	18.5	16.3	21.2	20.6	21.5	4.4%
<b>5. Inpatient Surgery</b>	<b>1,066</b>	<b>1,033</b>	<b>544</b>	<b>1,062</b>	<b>1,105</b>	<b>4.0%</b>
<b>6. Inpatient Special Procedures</b>	<b>687</b>	<b>661</b>	<b>296</b>	<b>616</b>	<b>641</b>	<b>4.0%</b>
<b>7. Inpatient Cardiac Caths</b>	<b>393</b>	<b>375</b>	<b>327</b>	<b>696</b>	<b>724</b>	<b>4.0%</b>
<b>B. OUTPATIENT UTILIZATION HISTORY AND BUDGETED GOALS</b>						
<b>1. Observation Patients - Discharges</b>	2,790	2,570	1,570	3,122	3,248	4.0%
<b>2. Emergency Room Visits</b>	30,369	30,837	15,415	31,332	32,585	4.0%
<b>3. Outpatient Lab/Diagnostic/Other</b>						
<b>Total Lab/Diagnostic/Other Svcs.</b>	<b>70,715</b>	<b>73,644</b>	<b>36,957</b>	<b>75,362</b>	<b>81,656</b>	<b>8.4%</b>
<b>4. Outpatient Rehab Services</b>						
<b>Total Outpatient Rehab Services</b>	<b>13,925</b>	<b>15,350</b>	<b>7,429</b>	<b>14,844</b>	<b>16,101</b>	<b>8.5%</b>
<b>5. Outpatient Surgery</b>	2,265	2,236	1,127	2,311	2,037	-11.9%
<b>6. Outpatient Special Procedures</b>	1,457	1,860	813	1,798	1,345	-25.2%
<b>7. Outpatient Cardiac Caths</b>	887	1,297	536	1,149	1,475	28.4%
<b>8. PMG - Ambulatory Services - wRVUs</b>	233,212	268,452	141,311	297,273	300,406	1.1%

AD VALOREM TAXES  
PUBLIC HEARING DATES

1ST PUBLIC HEARING DATE

Regulations:

Must be conducted not before 65 days after 6/30/25 and within 80 days after 6/30/25.

Tentative date set for September 8, 2025 (Monday) at 5:01 p.m. in Conference Room 2/3/4/5. The regular meetings of the Board of Directors and the Committees of the Board of Directors are also set for September 8th (Monday).

2ND PUBLIC HEARING DATE

Regulations:

Must be conducted not before two days after newspaper add and not more than five days after newspaper add.

Tentative date set for September 22, 2025 (Monday) at 5:01 p.m. in Conference Room 2/3/4/5.

Note: The newspaper ad for the 2nd public hearing is to be published within 15 days of the 1st public hearing. The tentative date for this publishing is set for September 18, 2025 (Thursday).

ATTACHMENT: Confirmation from Brevard County Board of County Commissioners  
re: Public Hearings on County and School Budgets.

September 3, 2025

# Brevard County Budget Office

The Brevard County Budget Office is responsible for the development of the annual Operating and five year Capital Improvement Program budgets. Through coordination with departments and County Administration, we strive to present a budget that adheres to the vision and guidance of the Brevard County Board of County Commissioners while maximizing limited resources. Our goal on this website is to provide transparent and comprehensive budget information that is easily accessible by our stakeholders; residents, visitors, staff and County Management.

On our website, users can access proposed (July through September), current year (effective October 1st each year) and prior year budgets. Readers may also find information about the budget process, applicable state and local directives, a budget-in-brief, frequently asked questions and links to associated websites.

We are committed to making our website as informative and as user-friendly as possible, and welcome suggestions that will enhance its appearance and/or content.

## Fiscal Year Proposed Budget 2025-2026

The [proposed budget](#) for fiscal year beginning October 1, 2025 and ending September 30, 2026 is \$ 2,481,586,460. The proposed budget demonstrates the Board's commitment to prioritizing funding for public safety while continuing to decrease property tax rates.

## Public Hearings on County and School Budgets for Fiscal Year 2025-2026

In accordance with the requirements of Florida Statutes, Chapter 200.065, notice is given concerning the dates of the scheduled public hearings on the ad valorem tax rates and budgets of the Brevard County School Board and the Brevard County Board of County Commissioners for the fiscal year beginning October 1, 2025.

The Brevard County School Board will hold public hearings on its ad valorem tax rates and budget: for the fiscal year beginning July 1, 2025, on:

Tuesday – July 29, 2025, at 5:30 PM and  
Tuesday - September 9, 2025, at 5:30 PM

The Brevard County Board of County Commissioners will hold public hearings on its ad valorem tax rates and budget for the fiscal year beginning October 1, 2025, on:

Wednesday - September 10, 2025, at 5:30 PM and  
Tuesday - September 23, 2025, at 5:30 PM

If there are any questions concerning these meetings, please call the Brevard County Budget Office at (321) 633-2153.



### Citizen Budget Guide

[Budget Process Timeline](#)

[Frequently Asked Questions](#)



### Reports

[Financial Reports](#)

[Quarterly Reports](#)