



MEMORANDUM

To: Board of Directors

Cc: Bill Boyles, Esquire
Kevat Patel, M.D.

From: George Mikitarian
President/CEO

Subject: Board/Committee Meetings – June 1, 2026

Date: May 28, 2026

The Audit Committee will meet at 10:30 a.m. in the first-floor conference room.

The Investment Committee will meet at 11:00 a.m. in the first-floor conference room.

The Ad Hoc Credentials Review Committee will meet at 11:30 a.m. where the Committee will review credentialing and privileging files as they relate to medical staff appointment/reappointment.

The Quality Committee will convene at 12:00 p.m., which will be followed by the Finance Committee, the Executive Committee, and the Education Committee meetings.

The Board of Directors will meet in executive session no earlier than 1:30 p.m. Following the Board of Directors Executive Session, the Board of Directors regularly scheduled meeting will be held, however no earlier than 2:00 p.m.

The Planning Committee meeting has been canceled.

Members:

Stan Retz, Chairperson
Robert L. Jordan, Jr., C.M. (ex-officio)
Herman Cole, Jr.
Dan Aton

AGENDA
AUDIT COMMITTEE
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
JUNE 1, 2026, 10:30 A.M.
FIRST FLOOR CONFERENCE ROOM 2/3/4/5

Call to Order

- I. Public Comments
- II. Review and approval of minutes April 6, 2026

Motion: To recommend approval of the April 6, 2026 minutes as presented.

- III. FY 2026 Audit Plan – Forvis Mazars
- IV. Adjournment

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
AUDIT COMMITTEE**

A regular meeting of the Audit Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on April 6, 2026. The following members were present:

Stan Retz, Chairperson
Robert Jordan, Jr., C.M.
Herman Cole
Dan Aton

Other Attendees:

Michael Moehring, CFO
Tommi Middleton, Director of Finance
Sandra D’Cruz, Controller
Anual Jackson, Compliance & Audit Officer
Valary Brett, Financial Assistant

Call to Order

Mr. Retz called the meeting to order at 11:03 a.m.

Review and Approval of Minutes

The following motion was made by Mr. Cole, seconded by Mr. Aton, and approved without objection.

Action Taken: Motion to approve the minutes of the January 5, 2026 meetings as presented.

Management Letter

Mr. Moehring gave an overview to the committee of the FY26 management letter of the auditor’s financial responsibilities. Discussion ensued, there were no adjustments, no comments, and no disagreements.

Audit Engagement Letter Forvis Mazars

Mr. Moehring presented to the committee the engagement letter from Forvis Mazars for the upcoming audit for FY26. Discussion ensued regarding re-evaluation of audit services and the policy. The following motion was made by Mr. Cole, seconded by Mr. Aton, and approved without objection.

Motion: To recommend approval of the Forvis Mazars Engagement Letter for the FY26 audit as presented.

AUDIT COMMITTEE
April 6, 2026
RFP for Audit Services

Mr. Jordan presented to the committee the RFP for Audit Services starting FY27 and then every 5 years. Discussion ensued regarding the RFP for audit services. The following motion was made by Mr. Cole, seconded by Mr. Aton, and approved without objection.

Motion: To recommend approval of the RFP for Audit Services starting FY27 and then every 5 years.

Adjournment

There being no further business, the meeting was adjourned at 11:30 a.m.

Stan Retz, Chairperson

Investment Committee:

Stan Retz, CPA, Chairman

Robert L Jordan, Jr., C.M. (ex-officio)

Herman A. Cole, Jr.

Dan Aton

TENTATIVE AGENDA
INVESTMENT COMMITTEE
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
MONDAY, JUNE 1, 2026, NO EARLIER THAN 11:00 A.M.
FIRST FLOOR CONFERENCE ROOM 2/3/4/5

CALL TO ORDER

- I. Review and approval of minutes February 2, 2026.

Motion: To recommend approval of the February 2, 2026 meeting minutes as presented.

- II. Quarterly Investment Performance Update – Anderson Financial Partners
- III. Adjournment

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
INVESTMENT COMMITTEE
FEBRUARY 2, 2026
EXECUTIVE CONFERENCE ROOM**

The Investment Committee of the North Brevard County Hospital District Board of Directors met on February 2, 2026 at 11:07 a.m. The following members were present:

Stan Retz, CPA, Chairman
Robert L. Jordan, Jr., C.M.
Dan Aton
Herman A. Cole, Jr.

Others present:

Michael Moehring, CFO
George Mikitarian, CEO/President
Tim Anderson, Anderson Financial Partners
John Anderson Anderson Financial Partners
Valary Brett, Financial Assistant
Tommi Middleton, Director of Finance
Sandra D'Cruz, Controller

Call to Order

Mr. Retz called the meeting to order at 11:07 a.m.

Review and Approval of Minutes

The following motion was made by Mr. Retz, seconded by Mr. Cole, and approved without objection.

Action Taken: Motion to approve the minutes of the October 6, 2025 meetings as presented.

Quarterly Investment Performance Update

Tim Anderson, Anderson Financial Partners, provided a brief quarterly performance update on the Corporate Account and Operating Fund performance.

Review of Investment Performance and Rebalance of Portfolio

Tim Anderson, Anderson Financial Partners, provided a market commentary. A recommendation from Anderson Financial Partners was presented for rebalancing the operating investment portfolio.

Discussion ensued and the following motion was made by Mr. Cole, seconded by Mr. Aton, and approved without objection.

Investment Committee Meeting
February 2, 2026

Action Taken: Motion to recommend the Board of Directors approve the replacement of the Change Investment Manager from Wasatch Core Growth Institutional to Vanguard Strategic Small-Cap Equity Investment Manager and the approving the closing of Delaware Investments Fixed Income account and roll the money into the Regions cash account.

Adjournment

There being no further business the meeting adjourned at 11:31 a.m.

Stan Retz, Chairperson

QUALITY COMMITTEE

Dan Aton, Chairperson
Robert L. Jordan, Jr., C.M. (ex-officio)
Elizabeth Galfo, M.D.
Billy Specht
Billie Fitzgerald
Melissa Lugo
Herman A. Cole, Jr.
Stan Retz, CPA
Ashok Shah, M.D.
Andre Gabriel, M.D.
Kevat Patel, M.D., President/Medical Staff
Aluino Ochoa, M.D., Immediate Past President/Medical Staff
Christopher Manion, M.D., Designee
Christopher Rajan, D.O. Medical Staff Review Committee
Alphonse Pecoraro, M.D., Designee, Vice Chairperson
George Mikitarian (non-voting)

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
QUALITY COMMITTEE
MONDAY, JUNE 1, 2026 AT 12:00 P.M.
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5**

CALL TO ORDER

- I. Approval of Minutes
Motion to approve the minutes of the April 6, 2026 meeting.
- II. Vision Statement
- III. Dashboard
- IV. CMS Patient Safety Measure – Ms. Cottrell
- V. CMS Age Friendly Measure – Ms. Cottrell
- VI. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE QUALITY COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110. THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE. TO THE EXTENT OF SUCH DISCUSSION, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT, BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
QUALITY COMMITTEE**

A regular meeting of the Quality Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on April 6, 2026, in Conference Room 2/3/4/5, First Floor. The following members were present.

Dan Aton, Chairperson
Robert L. Jordan, Jr., C.M.
Stan Retz, CPA
Herman A. Cole, Jr.
Billy Specht
Elizabeth Galfo, M.D
Melissa Lugo
Ashok Shah, M.D. (12:06 p.m.)
Billie Fitzgerald
Christopher Manion, M.D.
Kevat Patel, M.D., President/Medical Staff
Alphonse Pecoraro, M.D., Vice Chair
Christopher Rajan, D.O.
George Mikitarian (non-voting)

Members absent:
Andre Gabriel, M.D. (excused)
Aluino Ochoa, M.D., Immediate Past President/Medical Staff (excused)

CALL TO ORDER

Mr. Aton called the meeting to order at 12:05 p.m.

REVIEW AND APPROVAL OF MINUTES

Discussion ensued and the following motion was made by Mr. Cole, seconded by Dr. Galfo, and approved (12 ayes, 0 nays, 0 abstentions). Dr. Shah was not present at the time the vote was taken.

ACTION TAKEN: MOTION TO APPROVE THE FEBRUARY 2, 2026 MINUTES OF THE QUALITY COMMITTEE, AS PRESENTED.

VISION STATEMENT

Ms. Cottrell shared the committee's vision statement, which is to ensure affordable access to safe, high quality patient care to the communities we serve.

QUALITY DASHBOARD REVIEW

Ms. Cottrell reviewed the Quality Dashboard discussing each indicator score as it relates to clinical quality and cost. Ms. Cottrell answered questions and received comments from committee members concerning the dashboard and her earlier discussion. Copies of the Power Point slides presented by Ms. Cottrell are appended to the file copy of these minutes.

SEPSIS REVIEW

Ms. Cottrell continued her review of the Sepsis Program, noting that since the last meeting, the program has been introduced to the Quality Management Committee, worked through the Sepsis Assessment tool, and identified the immediate top areas of focus to guide our efforts to optimize sepsis care. This structured approach ensures that our next steps are data-driven, prioritized, and aligned with both national best practices and our organizational goals. Copies of the Power Point slides presented are appended to the file copy of these minutes.

ANTIBIOTIC STEWARDSHIP PROGRAM

Ms. Cottrell noted that The Joint Commission standard LD.11.01.01 requires the Board of Directors to appoint program leadership for the hospital antibiotic stewardship program. Discussion ensued and the following motion was made by Mr. Jordan, seconded by Mr. Cole, and approved (12 ayes, 0 nays, 0 abstentions). Dr. Shah was not present at the time the vote was taken.

ACTION TAKEN: MOTION TO RECOMMEND THE BOARD OF DIRECTORS APPROVE THAT MATTHEW SPOTORNO AND SAIMA ABBAS, MD WHO ARE QUALIFIED THROUGH EDUCATION TRAINING AND/OR EXPERIENCE IN INFECTIOUS DISEASES AND ANTIBIOTIC STEWARDSHIP, BE APPOINTED AS LEADERS OF THE ANTIBIOTIC STEWARDSHIP PROGRAM, IN ACCORDANCE WITH THE JOINT COMMISSION REQUIREMENTS.

INTRODUCTION OF EXPANSE PROJECT MANAGERS

Mr. Moehring introduced Program Manager Kerry Ingram and Ambulatory Leader Kimberly Snowden overseeing the Meditech Expanse Project.

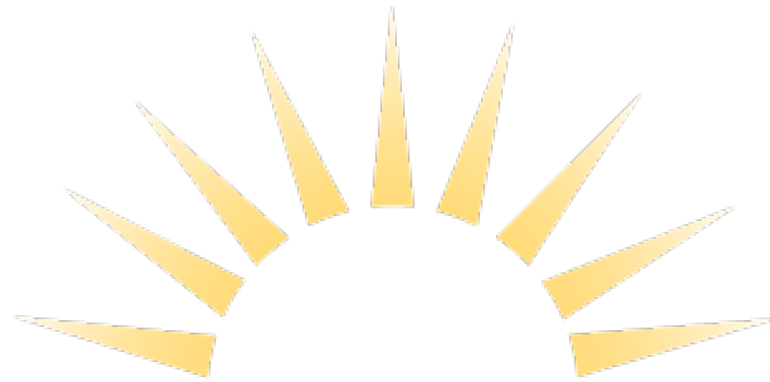
OTHER

There was no other business brought before the committee.

ADJOURNMENT

There being no further business, the Quality Committee meeting adjourned at 12:25 p.m.

Dan Aton
Chairperson



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Quality Agenda

June 1, 2026

1. Approval of minutes
2. Vision Statement
3. Dashboard
4. CMS Patient Safety Measure
5. CMS Age Friendly Measure

Quality Committee

Vision Statement

“Assure affordable access to safe, high quality patient care to the communities we serve.”



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DASHBOARD



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Performance dashboard

Description	Definition	QTR	Rolling YTD	Goal
Stroke	Stroke management compliance	100%	89%	Goal: = 100%
Readmission	All cause 30-day readmissions	12.15% 35/288	11.76% 129/1097	Goal: ≤ 16.2%
Person Centered flow	Emergency department throughput	214.2	199.3	Goal: ≤ 176 minutes
Person Experience	Top box HCAHPs domain score for overall rating	63.8%	61.5%	Target: ≥ 72%
Social Determinants of Health	Percent of patients screened	96.14%	97.47%	Target: 93%
Social Determinants of Health	Percent who screened positive	4.59%	6.26%	

Performance dashboard

Description	Definition	QTR	Rolling YTD	Rolling 3 YR	Goal
Heart Attack	30-day readmission rate	27.27% 3/11	20.0% 9/45	11.32% 12/106	Goal: < 14%
Heart Failure	30-day readmission rate	15% 3/20	18.89% 17/90	21.56% 58/269	Goal: < 20%
COPD	30-day readmission rate	23.08% 3/13	15.91% 7/44	11.72% 15/128	Goal: < 18%
Pneumonia	30-day readmission rate	10.42% 5/48	9.93% 14/141	11.70% 57/487	Goal: < 16%
Hip/Knee	30-day readmission rate	0% 0/3	20% 2/10	8.89% 4/45	Goal: < 4.5%
Combined	30-day readmission rate	14.74% 14/95	14.85% 49/330	14.11% 146/1035	Goal: < 14%

Performance dashboard

Description	Definition	Rolling YTD	Days Since Last Infection	National Rate
CLABSI	Central Line Associated Bloodstream Infection	0.669	78 days	< 0.592
CAUTI	Catheter Associated Urinary Tract Infection	0.896	73 days	< 0.484
MRSA bacteremia	Hospital onset MRSA bacteremia	0.812	23 days	< 0.692
<i>C. difficile</i> infection	Hospital onset <i>C. difficile</i> infection	0.367	33 days	< 0.344
SSI	Combined Abdominal hysterectomy and colon procedures	0.000	824 days	< 0.855

CMS PATIENT SAFETY MEASURES



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Structural Measures

What

Assesses a healthcare provider's features, systems, and processes such as their:

- Infrastructure
- Policies
- Administrative processes

Structural Measures

What

	Measure Name	Reporting Period	Submission Deadline
Maternal Morbidity	Maternal Morbidity Structural Measure	January 1, 2025- December 31, 2025	May 15, 2026
HCHE	REMOVED! Hospital Commitment to Health Equity		
Patient Safety	NEW! Patient Safety Structural Measure		
Age-Friendly Hospital	NEW! Age-Friendly Hospital Measure		

Structural Measures

Review Process

- Multidisciplinary review team assembled
- Included clinical, quality, medical staff, and operational leaders
- Evaluated each measure requirement and supporting evidence
- Validated organizational policies, programs, and practices
- Achieved consensus on all attestations prior to submission
- Executive oversight provided throughout the process

Structural Measures

Patient Safety Structural Measure

Assesses how well a hospital has implemented strategies and practices to strengthen its systems and culture for safety.

Attest:

1. Leadership Commitment to Eliminating Preventable Harm
2. Strategic Planning & Organizational Policy
3. Culture of Safety & Learning Health Systems
4. Accountability & Transparency
5. Patient & Family Engagement

Structural Measures

Patient Safety domain scores

Domain	Elements Met	Domain Score
Leadership Commitment to Eliminating Preventable Harm	5 out of 5	1
Strategic Planning & Organizational Policy	5 out of 5	1
Culture of Safety & Learning Health System	5 out of 5	1
Accountability & Transparency	5 out of 5	1
Patient & Family Engagement	5 out of 5	1

Total Score 5 out 5 possible points

CMS AGE FRIENDLY MEASURES



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Structural Measures

Age-Friendly Hospital Measure

Assesses a hospital's commitment to improving care for patients 65 years or older receiving services in your hospital, operating room, or emergency department.

Attest:

1. Eliciting Patient Healthcare Goals
2. Responsible Medication Management
3. Frailty Screening and Intervention
4. Social Vulnerability
5. Age-Friendly Care Leadership

Structural Measures

Age-Friendly domain scores

Domain	Elements Met	Score
Eliciting Patient Healthcare Goals	1 out of 1	1
Responsible Medication Management	1 out of 1	1
Frailty Screening and Intervention	1 out of 4	0
Social Vulnerability	2 out of 2	1
Age Friendly Care Leadership	1 out of 2	0

Total Score 3 out 5 possible points

QUESTIONS



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FINANCE COMMITTEE

Herman A. Cole, Jr. Chairperson
Stan Retz, CPA, Vice Chairperson
Robert L. Jordan, Jr., C.M., (ex-officio)
Billy Specht
Billie Fitzgerald
Dan Aton
Christopher Manion, M.D.
George Mikitarian, President/CEO (non-voting)

**FINANCE COMMITTEE MEETING
NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING
PARRISH MEDICAL CENTER
MONDAY, JUNE 1, 2026
FIRST FLOOR CONFERENCE ROOMS 2/3/4/5**

CALL TO ORDER

- I. Approval of minutes.

Motion: To recommend approval of the April 6, 2026 meeting.

- II. Financial Review – Mr. Moehring

- I. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE FINANCE COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES, AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS FINANCE COMMITTEE. TO THAT EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS FINANCE COMMITTEE AND THE NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
FINANCE COMMITTEE**

A regular meeting of the Finance Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on April 6, 2026, in Conference Room 2/3/4/5, First Floor. The following members, representing a quorum, were present:

Herman A. Cole, Jr., Chairperson
Stan Retz, Vice Chairperson
Robert Jordan, Jr., C.M.
Billy Specht
Billie Fitzgerald
Dan Aton
Christopher Manion, M.D.
George Mikitarian (non-voting)

Member(s) Absent:
None

A copy of the attendance roster of others present during the meeting is appended to the file copy of these minutes.

CALL TO ORDER

Mr. Cole called the meeting to order at 12:28 p.m.

REVIEW AND APPROVAL OF MINUTES

Discussion ensued and the following motion was made by Mr. Retz seconded by Mr. Specht and approved (7 ayes, 0 nays, 0 abstentions.)

ACTION TAKEN: MOTION TO APPROVE THE FEBRUARY 2, 2026, MEETING MINUTES OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT, AS PRESENTED.

FINANCIAL REVIEW

Mr. Moehring summarized the February financial statements of the North Brevard County Hospital District and the year-to-date financial performance of the Health System indicating positive progress continues. Mr. Moehring answered questions and received comments from the members of the committee.

AUDIT ENGAGEMENT LETTER FORVIS MAZARS

Discussion ensued and the following motion was made by Mr. Retz seconded by Mr. Jordan and approved (7 ayes, 0 nays, 0 abstentions.)

FINANCE COMMITTEE

APRIL 6, 2026

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MOTION: TO RECOMMEND THE BOARD OF DIRECTORS APPROVE THE RFP FOR AUDIT SERVICES STARTING FY27 AND THEN EVERY 5 YEARS.

Discussion ensued and the following motion was made by Mr. Jordan seconded by Mr. Retz and approved (7 ayes, 0 nays, 0 abstentions.)

MOTION: TO RECOMMEND THE BOARD OF DIRECTORS APPROVE THE FORVIS MAZARS ENGAGEMENT LETTER TO PROVIDE AUDITING SERVICES FOR FY26 AS PRESENTED.

ADJOURNMENT

There being no further business to come before the committee, the Finance Committee meeting adjourned at 12:59 p.m.

Herman A. Cole Jr
Chairperson



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Finance Committee

FYTD April 30, 2026 – Performance Dashboard

Indicator	FYTD 2026 Actual	FYTD 2026 Budget	FYTD 2025 Actual
ED Visits	20,785	19,006	18,044
IP Admissions	3,071	2,956	2,840
Surgical Cases	3,336	3,174	3,295
LOS	5.05	5.00	5.40
OP Volumes	60,262	57,154	52,660
Hospital Margin %	12.28%	11.81%	12.05%
Investment Income \$	\$2.4 Million	\$1.0 Million	\$0.3 Million

EXECUTIVE COMMITTEE

Stan Retz, CPA, Chairman

Robert L. Jordan, Jr., C.M.

Herman A. Cole, Jr.

Elizabeth Galfo, M.D.

Billy Specht

George Mikitarian, President/CEO (non-voting)

**DRAFT AGENDA
EXECUTIVE COMMITTEE
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
MONDAY, JUNE 1, 2026
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5
IMMEDIATELY FOLLOWING FINANCE COMMITTEE**

CALL TO ORDER

- I. Approval of Minutes

Motion to approve the minutes of the April 6, 2026 meeting.

- II. Reading of the Huddle
- III. Attorney Report – Mr. Boyles
- IV. Executive Session (if needed)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES, AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EXECUTIVE COMMITTEE. TO THE EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EXECUTIVE COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
EXECUTIVE COMMITTEE**

A regular meeting of the Executive Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on April 6, 2026, in Conference Room 2/3/4/5, First Floor. The following members were present:

Stan Retz, CPA, Chairman
Robert L. Jordan, Jr., C.M., Vice Chairman
Herman A. Cole, Jr. (1:24 p.m.)
Elizabeth Galfo, M.D.
Billy Specht
George Mikitarian (non-voting)

Members Absent:
None

A copy of the attendance roster of others present during the meeting is appended to the file copy of these minutes.

CALL TO ORDER

Mr. Retz called the meeting to order at 1:00 p.m.

REVIEW AND APPROVAL OF MINUTES

Discussion ensued and the following motion was made by Mr. Cole, seconded by Mr. Jordan, and approved (5 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION TO APPROVE THE FEBRUARY 2, 2026, MEETING MINUTES OF THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS, AS PRESENTED.

READING OF THE HUDDLE

Dr. Galfo presented the Weekly Huddle.

ATTORNEY REPORT

Mr. Boyles provided a summary of House Bill 145 regarding the proposed changes to the State of Florida Sovereign Immunity limits, noting that the bill has not yet been signed by the Governor. GrayRobinson will continue to monitor activity and keep the Board informed.

EXECUTIVE COMMITTEE

APRIL 6, 2026

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OTHER

There was no other business to come before the committee.

ADJOURNMENT

There being no further business to discuss, the committee adjourned at 1:11 p.m.

Stan Retz, CPA
Chairman

EDUCATION COMMITTEE

Billie Fitzgerald, Chairperson
Melissa Lugo, Vice Chairperson
Robert L. Jordan, Jr., C.M. (ex-officio)
Elizabeth Galfo, M.D.
Billy Specht
Herman A. Cole, Jr.
Dan Aton
Stan Retz, CPA
Ashok Shah, M.D.
Mahmoud Barbarawi, M.D.
George Mikitarian, President/CEO (Non-voting)

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE
MONDAY, JUNE 1, 2026
FIRST FLOOR CONFERENCE ROOM 2/3/4/5**

CALL TO ORDER

- I. Review and Approval of Minutes

Motion to approve the minutes of the April 6, 2026 meeting.
- II. Local Nursing Workforce Pipeline Update– Ms. Dickerson
- III. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE EDUCATION COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

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**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE**

A regular meeting of the Educational, Governmental and Community Relations Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on April 6, 2026, at 1:12 p.m. in Conference Room 2/3/4/5, First Floor. The following members were present:

Billie Fitzgerald, Chairperson
Robert L. Jordan, Jr., C.M.
Billy Specht
Herman A. Cole, Jr.
Dan Aton
Elizabeth Galfo, M.D.
Stan Retz, CPA
Ashok, Shah, M.D.
Melissa Lugo
George Mikitarian (non-voting)

Member(s) Absent:
Mahmoud Barbarwai, M.D. (excused)

CALL TO ORDER

Ms. Fitzgerald called the meeting to order at 1:12 p.m.

REVIEW AND APPROVAL OF MINUTES

The following motion was made by Dr. Galfo seconded by Mr. Specht, and approved (9 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION APPROVING THE MINUTES OF THE FEBRUARY 2, 2026 EDUCATION COMMITTEE MEETINGS, AS PRESENTED.

RETAIL PHARMACY UPDATE

Mr. Graybill provided an overview of the Parrish Medical Center Retail Pharmacy, highlighting the value to the community and growth opportunities for the future. Mr. Graybill answered questions and received comments from committee members. Copies of the Power Point slides presented by Mr. Graybill are appended to the file copy of these minutes.

OTHER

No other items were presented for consideration by the committee.

ADJOURNMENT

There being no further business to come before the committee, the Educational, Governmental and Community Relations Committee meeting adjourned at 1:38 p.m.

Billie Fitzgerald,
Chairperson



Healing Families – Healing Communities®

parrishhealthcare.com

Brevard County Nursing Pipeline Assessment

- Schools of Nursing
- Currently there are over 400 nurse vacancies in Brevard county
- Community workforce assessments
- Collaboration
- Curriculum

Continued: Nursing Pipeline Assessment

Capacity and Space Limitations

- Full time faculty
- Adjunct faculty
- North Brevard Campus
- PMC

Workforce Readiness Concerns

- Reduced clinical hours
- Shift work
- Preparedness
- Professionalism
- Onboarding and remediation

Program Performance and Regulatory Risk

- NCLEX pass rate
- Board of Nursing

PMC's commitment

- Nursing student clinicals
- Nurse Tech program
- Nurse Practicum
- Nurse residency program
- Preceptorship
- Mentorship
- Use of Space

**DRAFT AGENDA
BOARD OF DIRECTORS MEETING - REGULAR MEETING
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
JUNE 1, 2026
NO EARLIER THAN 2:00 P.M.,
FOLLOWING THE LAST COMMITTEE MEETING
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5**

CALL TO ORDER

- I. Pledge of Allegiance
- II. PMC's Vision – *Healing Families – Healing Communities*
- III. Approval of Agenda
- IV. Recognitions(s)
 - A. New Providers (memo included)
- V. Review and Approval of Minutes (April 6, 2026 Regular Meeting)
- VI. Open Forum for PMC Physicians
- VII. Public Input and Comments***₁
- VIII. Unfinished Business***
- IX. New Business***
 - A. **North Brevard Medical Support, Inc, Liaison Report –Mr. Retz**
- X. Medical Staff Report Recommendations/Announcements – Dr. Patel
 - A. **Motion to Recommend the Board of Directors approve the newly developed Optometry privileges.**
 - B. **Motion to Recommend the Board of Directors approve the additional privileges to the Radiation Oncology of Prostate Brachytherapy, Breast Brachytherapy, and Cervical Brachytherapy.**
- XI. Public Comments (as needed for revised Consent Agenda)
- XII. Consent Agenda***

BOARD OF DIRECTORS MEETING

JUNE 1, 2026

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***¹ Pursuant to PMC Policy 9500-154:

- non-agenda items – 3 minutes per citizen
- agenda items for board action -- 3 minutes per citizen, permitted prior to board discussion for regular agenda action items and prior to board action on consent agenda
- 10 minute total per citizen
- must be related to the responsibility and authority of the board or directly to an agenda item [see items marked ***]

XIII. Committee Reports

- A. Quality Committee
- B. Finance Committee
- C. Executive Committee
- D. Educational, Governmental and Community Relations Committee
- E. Planning, Physical Facilities & Properties Committee

XIV. Process and Quality Report – Mr. Mikitarian

- A. Other Related Management Issues/Information
- B. Hospital Attorney - Mr. Boyles

XV. Other

- A. Monthly Media Report (memo included)

XVI. Closing Remarks – Chairman

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS.

ANY MEMBER OF THE PUBLIC THAT WILLFULLY INTERRUPTS OR DISTURBS A MEETING OF THE BOARD OF DIRECTORS IS SUBJECT TO REMOVAL FROM THE MEETING BY AN OFFICER AND SUCH OTHER ACTIONS AS MAY BE DEEMED APPROPRIATE AS PROVIDED IN SECTION 871.01 OF THE FLORIDA STATUTES.



Healing Families – Healing Communities®

parrishhealthcare.com

Nestor Garcia-Santos, OD - Optometry

Space Coast Ophthalmology

**Nova Southeastern University
College of Optometry**

**Illinois College of Optometry
(Residency)**

**Member: American Optometric
Association**



Ruben Rivera, MD

Interventional Pain Management - PMG

- **Universidad Autonoma de Guadalajara Facultad de Medicina**
- **VA Caribbean Healthcare System – Puerto Rico Internal Medicine**
- **VA Caribbean Healthcare System – Puerto Rico Physican Medicine & Rehabilitation**
- **Burke Rehabilitation Hospital, NY Fellowship – Sports Medicine**
- **American Board of Physical Medicine & Rehabilitation General & Sports Medicine**



Tyler Tantillo, DO

Orthopedic Surgery – PMG

- **Touro College of Osteopathic Medicine, NY**
- **Zucker School of Medicine at Hofstra/Northwell Health, Huntington NY**
- **University of Massachusetts Chan Medical School, Worcester MA**
- **Completed Part 1 American Board of Orthopedic Surgery**



Ana Botero, MD – Radiation Oncology

Parrish Radiation Oncology

- Instituto de Ciencias de la Salud (CES) Medellin, Colombia
- General Surgery Residency, Instituto de Ciencias de la Salud
- Transitional Internship – Deaconess Hospital St. Louis, MO
- Radiation Oncology Residency, Mallinckrodt Institute, Washington University School of Medicine, St. Louis, MO - American Board of Radiology



Zeel Adeshra, MD – Family Practice (0-18)

Parrish Medical Group

- **SABA University School of Medicine, Dutch Caribbean**
- **University of Alabama, Tuscaloosa
Family Residency – June 2026**
- **American Board of Family Medicine
Passed; May 2026**



**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
BOARD OF DIRECTORS – REGULAR MEETING**

A regular meeting of the Board of Directors of the North Brevard County Hospital District operating Parrish Medical Center (the District) was held at 2:06 p.m. on April 6, 2026 in Conference Room 2/3/4/5, First Floor. The following members were present:

Robert L. Jordan, Jr., C.M., Chairperson
Stan Retz, Vice Chairperson
Herman A. Cole, Jr.
Dan Aton
Billy Specht
Elizabeth Galfo, M.D.
Billie Fitzgerald
Melissa Lugo

Member(s) Absent:
Ashok Shah, M.D. (excused)

A copy of the attendance roster of others present during the meeting is appended to the file copy of these minutes.

CALL TO ORDER

Mr. Jordan called the meeting to order at 2:06 p.m. and determined a quorum was present per Article 1.1.4 of the District Bylaws.

PLEDGE OF ALLEGIANCE

Mr. Jordan led the Board of Directors, staff and public in reciting the Pledge of Allegiance.

PMC'S VISION – *Healing Families – Healing Communities*®

Mr. Jordan led the Board of Directors, staff and public in reciting PMC's Vision – *Healing Families – Healing Communities*®.

APPROVAL OF MEETING AGENDA

Mr. Jordan requested approval of the meeting agenda in the packet as revised. Discussion ensued and the following motion was made by Mr. Cole, seconded by Mr. Specht, and approved (8 ayes, 0 nays, 0 abstentions).

BOARD OF DIRECTORS

APRIL 6, 2026

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ACTION TAKEN: MOTION APPROVING THE REVISED MEETING AGENDA OF THE BOARD OF DIRECTORS OF THE DISTRICT AS PRESENTED.

RECOGNITIONS

Mr. Mikitarian recognized Ms. Lisa Dickerson on her achievement of becoming a Fellow of the American College of Healthcare Executives.

REVIEW AND APPROVAL OF MINUTES

Discussion ensued and the following motion was made by Mr. Cole, seconded by Mr. Aton, and approved (8 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION APPROVING THE MINUTES OF THE FEBRUARY 2, 2026, REGULAR MEETING OF THE BOARD OF DIRECTORS OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT DBA PARRISH MEDICAL CENTER, AS PRESENTED.

OPEN FORUM FOR PMC PHYSICIANS

There were no physician comments.

PUBLIC COMMENTS

There were no public comments

UNFINISHED BUSINESS

There was no unfinished business.

NEW BUSINESS

There was no new business.

MEDICAL STAFF REPORT RECOMMENDATIONS/ANNOUNCEMENTS

Discussion ensued and the following motion was made by Mr. Aton, seconded by Mr. Cole, and approved (8 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION APPROVING THE ADDITION OF THE GORE CARDIOFORM SEPTAL OCCLUDER (PFO) TO THE DELINEATED PRIVILEGES FOR CARDIOLOGY UNDER LEVEL II.

CONSENT AGENDA

Discussion ensued regarding the consent agenda, and the following motion was made by Mr. Cole, seconded by Mr. Aton and approved (8 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION TO APPROVE THE FOLLOWING REVISED CONSENT AGENDA ITEMS:

Consent Agenda

A. Quality Committee

1. Motion to recommend that the Board of Directors approve that Matthew Spotorno, and Saima Abbas, MD who are qualified through education, training, and/or experience in infectious diseases and antibiotic stewardship, be appointed as leaders of the Antibiotic Stewardship Program, in accordance with The Joint Commission requirements.

B. Finance Committee

1. Motion to recommend the Board of Directors approve the Forvis Mazars Engagement Letter for FY26 as presented.
2. Motion to recommend the Board of Directors approve the RFP for Audit Services starting FY27 and thereafter every 5 years.

COMMITTEE REPORTS

Quality Committee

Mr. Jordan reported all items were covered during the Quality Committee meeting.

Finance Committee

Mr. Cole reported all items were covered during the Finance Committee meeting.

Executive Committee

Mr. Retz reported all items were covered during the Executive Committee meeting.

Educational, Governmental and Community Relations Committee

Ms. Fitzgerald reported all items were covered during the Educational, Governmental and Community Relations Committee.

Planning, Physical Facilities and Properties Committee

Mr. Jordan reported the Planning Physical Facilities and Properties Committee did not meet.

Process And Quality Report

No additional information was presented.

Hospital Attorney

Legal counsel had no further report.

OTHER

There was no other business to come before the Board.

CLOSING REMARKS

There were no closing remarks.

ADJOURNMENT

There being no further business to discuss, the Parrish Medical Center Board of Directors meeting adjourned at 2:16 p.m.

Robert L. Jordan, Jr., C.M.
Chairman

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING PARRISH MEDICAL CENTER
MEDICAL EXECUTIVE COMMITTEE MEETING – REGULAR SESSION MINUTES
May 19, 2026**

Present: Dr. Ochoa, Dr. Manion, Dr. Navas, Dr. Musto, C. McAlpine, Dr. K. Patel, H. Cole, Dr. Gabriel, Dr. Bhola, G. Mikitarian, P. Carmona

Absent: Dr. Rajan, Dr. Stuart, Dr. Jacobs, Dr. Motolenich

A meeting of the Medical Executive Committee of the North Brevard County Hospital District operating Parrish Medical Center was called to order on May 19, 2026 at 5:30pm in the Conference Center. A quorum was determined to be present.

CALL TO ORDER.

Dr. K. Patel called the meeting to order at 5:30p.

I. REVIEW AND APPROVAL OF MINUTES

Motion to approve the Regular Session minutes of April 21, 2026 as written and distributed *was made by J. David Bhola, DO seconded by Maryanne Joseph, MD and unanimously approved.*

2. Old Business: None.

3. New Business:

CONSENT AGENDA - STANDING ORDER

- Dialysis Access Angiogram-Intervention Pre E3747ab - Triennial Review. No changes made.
- Kyphoplasty, Vertebroplasty, Spinal Ablation Pre E3745ab - Triennial Review. No changes made.
- Subcutaneous Infusion Port Removal Pre E3739ab - Triennial Review. No changes made.
- Eat Sleep Console Orders E3518 - Triennial Review. No changes made.
- Eat Sleep Console Score E3382ab - Triennial Review. No changes made.
- Group B Strep-Prophylaxis E1211 - Triennial Review. No changes made.
- GYN-Postoperative E168ab - Triennial Review. No changes made.

MOTION to approve the Consent Agenda as written and distributed was made by Dr. Joseph, seconded by Dr. Bhola and unanimously approved.

I. Policies for Review: Distributed electronically April 10, 2026

*****RETIRE*** Department Procedure for NICA Notification**

Replaced by Policy Stat 12522707 Department Procedure Women's Services: Neurological Injury Compensation Association (NICA)

Criteria for Credentials for Capsule Endoscopy - Reviewed: R. Chaudhari, MD no edits

Routing of Standing Orders (approved MEC January 2026 – pulled back)

To comply with TJC guidelines: Change to include that order sets that include medications will be reviewed by P&T. This is documented in A-4c and B3/
Change to A-4d and B5 to include "when deemed appropriate" regarding CC reviewing for best practices.

Change to C2 to include P&T as part of the triennial review.

Patient Family Education - updated formatting, definitions, references

Compounded Sterile Products – this is a new policy

MOTION TO APPROVE THE POLICIES AS WRITTEN AND DISTRIBUTED was made by Dr. Musto, seconded by Dr. Joseph and unanimously approved.

Intra and Inter facility Patient Transfers – this is a new policy

Discussion ensued. What policy speaks to INBOUND transfers? Can this policy be all encompassing?

Medical Records Completion Policy (PMC) – updated workflow and formatting

Discussion ensued. Is this a JC mandate, or a hospital requirement? Standard to enter a H&P on the morning of surgery, why the 12 hour minimum?

MOTION TO TABLE THE POLICIES AS WRITTEN AND DISTRIBUTED was made by Dr. Musto, seconded by Dr. Joseph and unanimously approved.

Delineated Privileges OPTOMETRY.

MOTION TO SEND A FAVORABLE RECOMMENDATION TO THE AD HOC CREDENTIALS COMMITTEE OF THE FULL BOARD OF DIRECTORS TO APPROVE THE NEWLY DEVELOPED OPTOMETRY PRIVILEGES WAS MADE BY DR. MUSTO, SECONDED BY DR. JOSEPH AND UNANIMOUSLY APPROVED.

Delineated Privileges RADIATION ONCOLOGY.

MOTION TO SEND A FAVORABLE RECOMMENDATION TO THE AD HOC CREDENTIALS COMMITTEE OF THE FULL BOARD OF DIRECTORS TO APPROVE THE ADDITIONAL PRIVILEGES TO RADIATION ONCOLOGY OF PROSTATE BRACHYTHERAPY, BREAST BRACHYTHERAPY, AND CERVICAL BRACHYTHERAPY.

Report from the Board of Directors:

MOTION TO ENTER THE MINUTES OF THE BOARD OF DIRECTORS REGULAR SESSION AND QUALITY COMMITTEE INTO THE MINUTES AS DISTRIBUTED.

Report from Administration: Mr. Mikitarian reminded the committee of the staged reopening of Titus Landing.

Open Forum:

Dr. Manion noted the passing of Board member Maureen Rupe. Discussion ensued.

MOTION TO MAKE A ONE-TIME \$500 DONATION TO A CONSERVATION CAUSE HONORING THE LIFE AND COMMUNITY SERVICE OF MAUREEN RUPE. THE MOTION WAS MADE BY DR. MUSTO, SECONDED BY DR. JOSEPH AND UNANIMOUSLY APPROVED.

NEXT MEETING: JUNE 8, 2026

Kevat Patel, MD
President, Medical Staff

Christopher Manion, MD
Secretary/Treasurer

MONTHLY MEDIA REPORT – April 2026



Please note where you see “impressions” the figure refers to the number of homes or individuals exposed to a message from Parrish Healthcare. The figure is calculated using circulation numbers as reported by the various publishers (where available) multiplied by the number of times Parrish Healthcare is mentioned, pictured, or number of times an advertisement ran in a month.

Summary of Total Impressions	122,388,419
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	<u>Estimated Impressions</u>
Community Outreach (Attendees)	4,249

The Great Outdoors Mad Hatters Luncheon (April 7) **(Attendance 110)**
Parrish Healthcare Oncology presented information on the programs and services available for all in attendance. Swag and rack cards were shared with attendees. Q & A session followed presentation.

Chamber of Commerce Luncheon (April 8) **(Attendance 60)**
Abigail Bleam, Service Line Manager, delivered the sponsor message about Peripheral Artery Disease (PAD). Informational rack cards available for all attendees.

North Brevard Art League (Art Showcase: April 9 - 12) **(Attendance 275)**
Annual Sponsor (\$2,500): Provides scholarship for a local high school senior attending an art-related college program.

Astronaut High School Career Expo (April 10) **(Attendance 150)**
Parrish Healthcare participated in the Career Expo and met with 11th and 12th grade high school students to share information about career opportunities in healthcare. Dana Dolin, Nursing Educator, supported the event. Swag and Parrish brochures shared.

North Brevard Baby Expo (April 11) **(Attendance 200)**
Parrish Healthcare supported the event with representation from our Labor & Delivery Team and Sleep Center. Breakout session presenters: midwives David Cater-Plake and Raquel Justiniano-Gonzalez. Eduardo Hernandez, Michelle Komorowski, Heather Focht and Olivia Pitts staffed the Parrish tables, distributed swag, rack cards, business cards, flyers and brochures for the Sleep Department and Labor & Delivery services while engaging with attendees throughout the event.

Ron Jon Cocoa Beach Triathlon, Duathlon & 5k (April 12) **(Attendance 1200)**
Presenting Sponsor (\$5,000 - Part of bulk package for race events): Parrish highlighted as presenting sponsor in marketing collateral, social media posts, logo on event website, logo on t-shirt and signage.

Kennedy Space Center Fall Into Safety (April 14) (Attendance 500)

Abigail Blead and Erica Bailey supported the Employee Health & Wellness Fair by providing swag and sharing information related to Parrish Healthcare services.

NASA Health & Safety Week (April 17) (Attendance 40)

Eduardo Hernandez gave interactive presentation on sleep health to all interested employees: *Orbiting Excellence: How Sleep Hygiene Keeps you Mission Ready*.

Hire Day Orlando 2026, Kia Center (April 16) (Attendance 125)

Care Partners Carlos Diaz, Jackie Stevens, Cheryl Disco and Marie Huskie represented Parrish Healthcare and engaged with approximately 125 attendees. Distributed swag and Parrish-branded materials while sharing information about career opportunities with Parrish Healthcare.

BIMDA Annual Medical Expo-Conference (April 18) (Attendance 400)

Sponsorship Level \$50,000: Cardiovascular presentations from Dr. Barbarawi and Dr. Gabriel, program recognition, branded swag, table at event and full-page advertisement in program guide.

Astronaut High School Sports Physicals (April 21) (Attendance 59)

Dr. Allotta and Andreanna Leggett, APRN, provided sport physicals to 59 students.

United Way Annual Awards Ceremony for 2025 (April 21) (Attendance 180)

Table Sponsorship for United Way Committee Members. Parrish Healthcare received the Top 25 Contributor Award for participation.

Boomer Fest Senior Event (April 24) (Attendance 500)

Presentation on Senior Health by Janet Rooks: *Living Healthy, Living Longer*. Nadine Itani, Abigail Blead and Janet Rooks then supported a Parrish Healthcare table at the event from 10 am–2 pm.

American Heart Association – Annual Heart Walk (April 25) (Attendance 350)

Platform Sponsor: AED Donations/CPR training provided to schools. Parrish Healthcare team members wore branded t-shirts. Stage announcements, sponsor signage and social media postings throughout event.

YMCA – Parrish Health & Fitness Ribbon Cutting (April 29) (Attendance 100)

Reopening celebration of the Health & Fitness Center with exclusive swag giveaways and remarks from community leaders and organizational representatives.

Print Advertising/Impressions	1,265,600
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Happenings (5,500/Issue – Monthly and Weekly - Contact: Randy Rodriguez) 5,500

- 4.2026 – Cover Ad (Mahmoud Barbarawi, MD - Cardiologist)
- 4.2026 – Full Page Back Cover (PMG Primary Care Partners)
- 4.2026 – Full Page (Support Groups)
- 4.2026 – Full page (Compassionate Care for Every Stage of Womanhood)

<i>Hometown News (14,725/Issue – Weekly - Contact: Rodney Bookhardt)</i>	58,900
<ul style="list-style-type: none"> • 4.03.2026 – Full Page (PMG Primary Care Partners) • 4.10.2026 – Full Page (Women’s Health OB/GYN) • 4.17.2026 – Full Page (SQP Focused on the Future) • 4.24.2026 – Full Page (PMG Primary Care Partners) 	
<i>Florida Today (50,000/Issue – Daily - Contact: Local IQ)</i>	850,000
<ul style="list-style-type: none"> • 4.09.2026 – Half Page (Health is Your Greatest Asset) • 4.16.2026 – Half Page (Women’s Health OB/GYN) • 4.26.2026 – Full Page (PHC – North Titusville Services) • 4.01.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.03.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.05.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.08.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.09.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.10.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.12.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.15.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.17.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.19.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.22.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.24.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.26.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) • 4.28.2026 – Front Page Strip Ad (Lifelong Wellness. We’re With You.) 	
<i>Investing in Your Health Today (25,000/Issue –Monthly - Contact: Barbara Rhoden)</i>	25,000
<ul style="list-style-type: none"> • 4.2026 – Full Page (Health is Your Greatest Asset) • 4.2026 – Full Page (Women’s Health OB/GYN) • 4.2026 – Full Page (Open Interviews) 	
<i>Ebony News (1,500/Digital – Monthly - Contact: Barbara Rhoden)</i>	1,500
<ul style="list-style-type: none"> • 4.13.2026 – Digital Ad (Your Heart Care Partners) 	
<i>The Great Outdoors – Happenings (3,500/Edition – Weekly - Contact: Greg Wostrel)</i>	11,000
<ul style="list-style-type: none"> • 4.03.2026 – Full Page (Health is Your Greatest Asset) • 4.17.2026 – Full Page (Women’s Health OB/GYN) • 4.2026 – 14th Hole Granite Tee Marker (48,000 golfers annually; 4,000 monthly) 	
<i>Savings Safari (51,000/Edition – Bi-monthly - Contact: Barbara Strickland)</i>	102,000
<ul style="list-style-type: none"> • 4.14.2026 – Full Page Insert (Health is Your Greatest Asset) • 4.28.2026 – Full Page Insert (Women’s Health OB/GYN) 	
<i>Space Coast Living (10,000/edition–5 Editions Annually-Contact: Lori Weisman)</i>	NA
<ul style="list-style-type: none"> • 4.2026 – Nex Ad Runs May 15 	

Space Coast Daily (60,000/edition – Monthly/Digital Daily - Contact: Giles Malone)	120,000
<ul style="list-style-type: none"> • 4.02.2026 – Front Page Digital (Fast. Expert. Emergency Care.) • 4.28.25 – Front Page Digital (Changing Lives One Step at a Time) 	
Titusville Playhouse Playbill (Based on number of monthly performances)	1,700
<ul style="list-style-type: none"> • 4.2026 – The Prince of Egypt (Apr. 3 - 12) – Full Page (Spotlight on Care) • 4.2026 – Ladies of the 80’s (Apr. 10 – 11) – Full Page (Women’s Health OB/GYN) 	
Jetty Park & The Great Outdoors Magazine (annual publications)	90,000
<ul style="list-style-type: none"> • 4.2025 - Jetty Park Magazine (A Great Place for Healthcare); 40,000 • 4.2025 – The Great Outdoors Magazine (A Great Place for Healthcare); 50,000 	
Lifetimes Newsletter (Mailed Quarterly to North Brevard Zip Codes) Spring Issue	NA
<ul style="list-style-type: none"> • 4.2026 – Next Printing, June – Summer issue 	

Broadcast and Digital Ad Impressions	996,396
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WFTV.com

- Impressions: 229,735
- Clicks: 1,076
- CTR: 0.66%

WFTV-OTT (Over the Top)

- Impressions: 40,080
- Video Completes: 39,552
- Video Completion Rate: 98.68%

WFTV (Amazon Streaming)

- Impressions: 135,427
- Video Completes: 130,033
- Video Completion Rate: 96.07%
- Video Completion Rate: 96.50%

Cumulus DNA Digital Ads and Radio Spots:

- Digital Impressions: 72,439; Clicks: 83; CTR: 0.11
- WHKR 102.7FM – HitKicker Reach: 61,200; Radio: 76 Monthly (:30 second spots this year!)
- WHKR 102.7FM – Streaming (added this year) HitKicker Reach: 10,500; Radio: 76 Monthly (:30 second spots this year!)
- WA1A 107.1FM – A1A Contemporary Pop: Reach: 86,800; 76 Monthly (:30 second spots this year!)
- WA1A 107.1FM – (Streaming added this year) A1A Contemporary Pop: Reach: 11,375; 76 Monthly (:30 second spots this year!)
- WA1A 107.1FM – Parrish Healthcare’s “Healthy Tips in 26” Healthy Living Radio Ads Reach: 75,600; 60 Monthly (60 second spots)

Spectrum Reach (Streaming and TV)

- Impressions: 112,010
- Video Completes: 109,915
- Video Completion Rate: 98.13%

iHeart

- WLRQ-FM: Reach 34,600; Spots: 146 (30 seconds)
- iHeart Radio App Impressions:126,630

Social Media Channels	980,779
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Facebook:

- **Parrish Healthcare:** Views – 946,660; Followers – 8,355
- **The Children’s Center:** Views – 1,409; Followers – 161
- **Parrish Health & Wellness:** Views – 11,647; Followers – 363

Instagram: Reach –9,941; Followers - 791

X (Twitter): Followers – 716

LinkedIn: Followers – 4,597; Impressions – 10,358

YouTube:

- Total Views: 764
- Total Subscribers: 500
- New Subscribers: -1

Top 5 YouTube Videos (Total Video Views in April – 764):

- Healthy Bones and Joints -Parrish Medical Center: 215
- Daily Two with Johari Faison: 49
- Alzheimer’s SOS: Vascular Dementia: 35
- Patient Testimonial – Christine: 35
- Daily Two Featuring Dr. Musto: 33

TV Impressions	3,333,000
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Station	Spots	Impressions
WFTV	108	2,830,300
WRDQ	136	502,700
Spectrum News 13	238	See Note Below
Total	482	3,333,000

Spectrum News 13 does not report impressions because of the magnitude of linear TV impressions they receive (i.e., televisions in businesses/commercial spaces, corporate offices, schools, etc.)

Commercials Aired:

Service Line	Title	ISCI	Impressions (000) A18+
D2	D2 Parrish 1024 2:00	D2PARRISH1024	1.9
D2	D2 Parrish 1024 :60	D2PARRISH102460	33.1
Cardio	Cardio :10	PHCCARDIO2510	133.4
Cardio	Cardio :15	PHCCARDIO2515	241.2
Cardio	Cardio :30	PHCCARDIO2530	77.20
Johana	Johana :60	PHCJOHANA60	22.1
Women's Health	Womens :05	PHCWOMENS05	237.4
Women's Health	Womens :10	PHCWOMENS10	624.8
Women's Health	Womens :15	PHCWOMENS15	935.1
Women's Health	Womens :30	PHCWOMENS30	344.3
FAMILY FEUD			495.1
SQUEEZEBACK			187.4
Grand Total			3,333.0

Outdoor Advertising/Billboard/Bus Impressions

1,819,395

Billboards (Lamar – Contact: Jennifer Rzepiejewski, Clear Channel – Contact: Joe Schmitt):

Lamar – 4 Billboards (Messages & Locations)

457,204

- **3666:** US1/Washington Ave. 1 MI N/O Garden St NB; (Where New Beginnings Are Born - Women's Health, Maternity)
- **3406:** US1 @ Blacks Rd. N/B; (Your Heart Deserves the Best – Cardiology)
- **1360:** US1-E/S N/O SR 528 S/B; (Your Heart Deserves the Best – Cardiology)
- **3667:** Washington Ave 1 MI n/o Garden St S/B; (Where New Beginnings Are Born - Women's Health, Maternity)

Clear Channel – 17 Billboards (Message & Location)

1,362,191

- **5839:** US 1 WS 3.2mi N/O SR 528 F/N – 1, Cocoa; 81,829 (Open Interviews)
- **5584:** Grissom Pkwy NS 1mi W/O Industry Rd F/W - 2, Cocoa; 47,988 (Emergency? We're Ready)
- **5514:** US 1 ES 1.5mi N/O SR 528 F/S – 2; 107,258 988 (Emergency? We're Ready)
- **5333:** US 1 WS 1.3mi N/O SR 406 Garden St F/N – 2; 96,930 (Fast, Expert. Emergency Care.)

- **5332:** US 1 WS 1.3mi N/O SR 406 Garden St F/S – 1; 75,254 (*Restoring Comfort, Renewing Confidence*)
- **5331:** US 1 WS 1.5mi N/O SR 406 Garden St F/S – 1; 75,506 (*Emergency? We're Ready*)
- **5330:** US 1 WS 1.5mi N/O SR 406 Garden St F/N – 2; 92,942 (*Your Heart Deserves the Best*)
- **5329:** US 1 WS 0.2mi S/O SR 50 F/S – 1; 77,766 (*Restoring Comfort, Renewing Confidence*)
- **5306:** US 1 WS 0.7mi N/O SR 528 F/N – 2; 108,105 (*Get Back to What Moves You*)
- **5006:** US 1 ES 2.7mi N/O SR 528 F/S – 2; 97,000 (*Fast, Expert. Emergency Care.*)
- **3321:** US 1 WS 3.3mi N/O SR 528 F/S – 1; 76,697 (*Restoring Comfort, Renewing Confidence*)
- **1904:** SR 405 SS 0.5mi W/O SR 407 F/W – 1; 76,193 (*Emergency? We're Ready*)
- **1903:** SR 405 SS 0.5mi W/O SR 407 F/E – 2; 63,925 (*Fast, Expert. Emergency Care.*)
- **1538:** US 1 WS 2.3mi S/O SR 405 F/N – 2; 84,413 (*Get Back to What Moves You*)
- **1537:** US 1 WS 2.3mi S/O SR 405 F/S – 1; 77,547 (*Emergency? We're Ready*)
- **1155:** US 1 WS 1.4mi S/O SR 405 F/S – 2; 65,656 (*Your Heart Deserves the Best*)
- **1034:** US 1 WS 1.4mi S/O SR 405 F/S – 1; 57,181 (*Fast. Expert. Emergency Care.*)

Bus Wraps (Clear Channel – Contact: Joe Schmitt)

**Not audited by Geopath for metrics and no estimate at this time when data will be available.*

- Bus 1 (MEL0012222)
- Bus 2 (1086572-MEL)

Brevard County Public Schools Van Wrap (Contact: Yvette Cruz)

**Not audited by Geopath for metrics and no estimate at this time when data will be available.*

- 3-Year Commitment (Aug. 1, 2025 – July 31, 2028). Van wrap will be prominently displayed on vehicles used by North Brevard high schools — Astronaut, Space Coast, and Titusville. These vans serve as transportation for athletic teams and student extracurricular groups, traveling thousands of miles annually throughout Brevard County and across Florida for regional and state competitions.

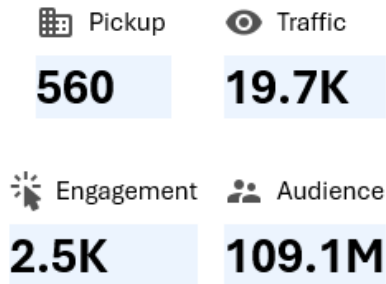
News Releases Issued by Parrish

109,122,000






- 4.03.26 – Happenings: Parrish Healthcare Selects MEDITECH Expense for Unified Patient Record; Parrish Healthcare Open Interviews ****5,500**
- 4.10.26 – Happenings: Parrish Medical Group Offering Student Sports Physicals and Heart Screening Events Throughout North Brevard ****5,500**
- 4.10.26 – PR Newswire: Parrish Medical Group Earns National Designation for Care Quality, Patient Safety, and Care Experience ****109,100,000**
- 4.17.26 – Happenings: Parrish Medical Center Stays Prepared for Every Emergency; Parrish Healthcare Shows Support for National Child Abuse Prevention Month; Parrish Healthcare Open Interviews ****5,500**
- 4.24.26 – Happenings: Parrish Health & Fitness Center Celebrates Reopening with Community Ribbon Cutting Event; Parrish Medical Group Welcomes Board-Certified General Surgeon Ryan Enders, DO; Jess Parrish Medical Foundation Golf Classic Exceeds Fundraising Expectations and Attracts Sell-Out Crowd ****5,500**

- 4.24.26 – Hometown News: Parrish Healthcare Shows Support for National Child Abuse Prevention Month.

****Editions not included under Print Advertising/Impression section**



Pickup by PR Newswire Media Partner Websites - Top Outlets

Outlet Name	Location	Source Type	Industry	Potential Audience
 AP NEWS [The Associated Press]	United States	News & Information Service	Media & Information	37,711,149 ⁽¹⁾ visitors/month
 Morningstar	Global	Financial Data, Research & Analytics	Financial	4,095,625 ⁽¹⁾ visitors/month
 KTLA [Los Angeles, CA]	United States	Broadcast Media	Media & Information	3,555,643 ⁽¹⁾ visitors/month
 PR Newswire	Global	PR Newswire	Media & Information	3,277,579 ⁽¹⁾ visitors/month
 WJW-TV FOX-8 [Cleveland, OH]	United States	Broadcast Media	Media & Information	3,055,445 ⁽¹⁾ visitors/month

News Releases Issued by Others	4,867,000
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- 4.03.26 – Medicaltechoutlook.com (The Cyber Front Line of Healthcare – Jeremy Kryszan, Parrish Healthcare) ****89,000**
- 4.21.26 – Becker’s Hospital Review (Healthcare C-Suites Dive Into Alternative Revenue Streams- George Mikitarian) **1.1 million** subscribers across all Becker’s e-newsletters; **68,000+** to all Becker’s brand print publications; and **3.5 million** monthly visitors to Becker’s websites. ****4,668,000**
- 4.23.26 Florida Today: (Surgeon Joins Parrish Group) ****50,000**

- 4.25.26 – Space Coast Daily: Parrish Medical Center Earns National Environmental Excellence Award from Stryker ****60,000**

****Editions not included under Print Advertising/Impression section**

PRINT ADS


PARRISH HEALTHCARE WOMEN'S HEALTH

Compassionate Care for Every Stage of Womanhood

Whether you need maternity care or a complex surgical procedure, we have all the services you need for every phase of life. Right here, close to home.

- Gynecology
- Gynecologic Surgery
- Mammography and Imaging
- Menopause
- Pregnancy and Birthing
- Reproductive Medicine

Visit parrishhealthcare.com/womenshealth



PARRISH HEALTHCARE | **Cleveland Clinic Connected**
Healing Experiences for Everyone All the Time®

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PARRISH HEALTHCARE | **Cleveland Clinic Connected**
Healing Experiences for Everyone All the Time®

FOCUSED ON THE FUTURE OF PATIENT CARE

As an ACS surgical quality partner, this is our commitment to you: the highest levels of surgical care, constant evaluation of the care we give and a relentless approach to self-improvement.



ACS
 SURGICAL QUALITY PARTNER

ACS
 CoC
 Commission on Cancer Accreditation

PARRISH MEDICAL CENTER | **ACS** AMERICAN COLLEGE OF SURGEONS
 PARRISH HEALTHCARE

This hospital is an ACS Surgical Quality Partner by participating in select ACS Quality Programs.

Changing Lives One Step at a Time



PARRISH HEALTHCARE
 ORTHOPEDICS

Fast. Expert. Emergency Care.



PARRISH MEDICAL CENTER
 PARRISH HEALTHCARE
 951 N. Washington Avenue
 Titusville, FL 32796

A Great Place for Health Care



Parrish Medical Center
951 N. Washington Ave.
Tampa, FL 32796
321-268-6111

Parrish Occupational Health
494 N. Washington Ave.
Tampa, FL 32796
321-268-6868

The Children's Center
A service of Parrish Healthcare
5650 S. Washington Ave.
Tampa, FL 32790
321-268-0855

Parrish Wound Healing Center
951 S.N. Washington Ave.
Tampa, FL 32796
321-268-6793

Parrish Healthcare Center North Tampa
490 N. Washington Ave.
Tampa, FL 32796
321-268-6868

Parrish Sleep Center
5005 Port St. John Pkwy
Port St. John, FL 32927
321-268-6408

Senior Consultation Center
A service of Parrish Healthcare
836 Century Medical Dr
Tampa, FL 32796
321-268-6868

Parrish Healthcare Center at Titan Landing
230 Harrison St.
Tampa, FL 32780
321-268-6868

Parrish Healthcare Center at Port St. John
5005 Port St. John Pkwy.
Port St. John, FL 32927
321-268-6868

Parrish Healthcare Center Clinics and Community
845 Century Medical Dr
Tampa, FL 32796
321-268-6868

Parrish Health & Fitness Center
Operated by the YMCA of Central Florida
2310 Cheney Hwy
Tampa, FL 32780
321-267-8924

To find a location near you visit parrishhealthcare.com/locations




Healing Experiences for Everyone All the Time®



A Great Place for Health Care

Find a Location Near You



Parrish Medical Center
951 N. Washington Ave.
Tampa, FL 32796
321-268-6111

Parrish Occupational Health
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Tampa, FL 32796
321-268-6868

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321-267-8924

Visit parrishhealthcare.com/locations




Healing Experiences for Everyone All the Time®

Your Heart Care Partners



WE CARE ABOUT WHAT MATTERS THE MOST.
Your goals are our priorities.
We're here for the journey every step of the way.

Visit parrishhealthcare.com/heartcare




PARRISH HEALTHCARE WOMEN'S HEALTH

Compassionate Care for Every Stage of Womanhood



Whether you need maternity care or a complex surgical procedure, we have all the services you need for every phase of life. Right here, close to home.

- Gynecology
- Gynecologic Surgery
- Mammography and Imaging
- Menopause
- Pregnancy and Birthing
- Reproductive Medicine

Visit parrishhealthcare.com/womenshealth




Healing Experiences for Everyone All the Time®

YOUR HEALTH IS YOUR GREATEST ASSET

At Parrish Healthcare, we're here to support you in being your best and healthiest self—let's thrive together!

We are proud to offer the following services and more:

- Primary Care
- Cardiovascular
- Oncology
- Women's Health & Obstetrics
- Orthopedics & Sports Medicine
- Urology
- Gastroenterology
- General Surgery
- Geriatrics & Senior Health
- Diagnostic Imaging
- Lab Services
- Sleep Services

To learn more or to schedule an appointment call 521-268-6868 or visit parrishhealthcare.com



Cleveland Clinic Connected

Healing Experiences for Everyone All the Time®



PARRISH HEALTHCARE CENTER NORTH MIAMI

MORE ROOM TO CARE, MORE WAYS TO HELP

Parrish Healthcare Center North Miami is designed to provide more space and more ways to care for you. At the 400,000 sq. ft. building, you'll find the best care for you. At Parrish Healthcare Center North Miami, Right Care. Right Time. Right Place.

- **Oncology:** Cancer Care, Radiation, Cancer Nutrition and Cancer Rehabilitation
- **General Surgery**
- **Neurology**
- **Infusion Services**
- **Laboratory Services:** CLIA ACCREDITED by the College of American Pathologists. We offer blood, drug, genetic and other tests. Specialists in the lab will be on hand. Most tests return in 24 hours.
- **Medical Offices**

Visit parrishhealthcare.com or call 521-268-6868

Visit parrishhealthcare.com or call 521-268-6868



Cleveland Clinic Connected

Healing Experiences for Everyone All the Time®



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- Urology
- Gastroenterology
- General Surgery
- Geriatrics & Senior Health
- Diagnostic Imaging
- Lab Services
- Sleep Services

To learn more or schedule an appointment call 521-268-6868 or visit parrishhealthcare.com



Cleveland Clinic Connected

Healing Experiences for Everyone All the Time®



Lifelong Primary Care Partners

Lifelong health starts here. Your Parrish Medical Group primary care physician is your partner in lifelong wellness. As your first point of contact within our trusted health care network, they ensure you have seamless access to the care, resources, and support you need to live well—today and for years to come.

Primary Care Physicians Will:

- Conduct Healthy Check-ups
- Prescribe Medications and Order Necessary Lab Tests
- Administer Immunizations
- Help Patients Establish and Achieve Health Goals
- Educate Patients About Health Issues
- Provide Advice and Insight into Health Concerns
- Introduce and Connect Patients to Local Health Programs
- Facilitate Referrals to Specialized Care—Connecting You with Experts in Cardiology, Urology, Orthopedics and More

Same-Day and Next-Day Appointments

Your health can't always wait. That's why our primary care team offers same-day and next-day appointments for patients who need prompt, but non-emergency medical attention. Whether it's an unexpected illness, a flare-up of a chronic condition, or simply a concern you'd like addressed quickly, we're here to provide care when you need it, without the long wait.

To preview our primary care providers, visit parrishhealthcare.com/providers

OUR PRIMARY CARE OFFICE

Parrish Healthcare Center Port St. John
5005 Port St. John Parkway
Port St. John, FL 32927

For a same-day or next-day appointment please call our scheduling office at 521-268-6868



Cleveland Clinic Connected

Healing Experiences for Everyone All the Time®

Open Interviews
EVERY TUESDAY 9 AM-12 PM
 Know someone who'd make a great Care Partner at Parrish Healthcare?

We're hiring for multiple clinical and non-clinical roles. Visit Parrish Medical Center at 951 N. Washington Ave. in Titusville or visit parrishhealthcare.com/careers to learn more.



Be a **Parrish Care Partner**

PARRISH HEALTHCARE | **Cleveland Clinic Connected**
 Healing Experiences for Everyone All the Time®

Parrish Healthcare Center at Port St. John
Your Community Healthcare Center
 Your Health, Our Mission

Parrish Healthcare Center at Port St. John is proud to serve all of your healthcare needs. Here you will experience convenient access to superior outpatient services, multi-specialty physicians, diagnostic imaging services and more within our award-winning 200,000-sq-ft "green" healing environment.

3400 Port St. John Highway, Port St. John, FL 32077
 Located just east of the Port St. John on Port St. John Highway



This location offers the following services and more:

- Urgent Care Center
- Emergency Radiology Center
- Laboratory Services
- Acute Medical Group Physicians
 - Cardiology
 - Endocrinology
 - Gastroenterology
 - Geriatrics
 - Gynecology & Obstetrics
 - Hematology
 - Infectious Disease
 - Internal Medicine
 - Orthopedics
 - Pediatrics
 - Primary Care
- Parrish Sleep Disorders Center
- Diagnostic Imaging Center
 - Bone Densitometry
 - Breast Imaging (Mammography)
 - Colonography (CT & Colonoscopy)
 - Computed Tomography (CT)
 - Fluoroscopy
 - Magnetic Resonance Imaging (MRI)
 - Mammography
 - Ultrasound
- Multispecialty Services
 - Dermatology
 - Physical Therapy
 - Speech Therapy
 - Sports Medicine

Visit parrishhealthcare.com or call 321-268-6868 to learn more.

PARRISH HEALTHCARE | **Cleveland Clinic Connected**
 Healing Experiences for Everyone All the Time®

PARRISH HEALTHCARE CENTER | NORTH TITUSVILLE
MORE ROOM TO CARE, MORE WAYS TO HELP

Parrish Healthcare Center, North Titusville is designed to provide even greater access to the quality care you know and trust. Totalling 24,586 square feet, the center offers comprehensive cancer care and more, right here, close to home.

- Oncology: Cancer Care, Radiation, Infusion Services and Cancer Academic
- General Surgery
- Hematology
- Infectious Services
- Laboratory Services: Fully accredited by the College of American Pathologists, we offer blood, drug, glucose and urine tests, lipid panels, sickle cell screenings, blood bank services and more.
- Medical Offices

401 North Washington Avenue
 Titusville, FL 32796

Visit parrishhealthcare.com/northtitusville or call 321-268-6868



PARRISH HEALTHCARE | **Cleveland Clinic Connected**
 Healing Experiences for Everyone All the Time®

PARRISH HEALTHCARE CENTER | NORTH TITUSVILLE
MORE ROOM TO CARE, MORE WAYS TO HELP

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- Hematology
- Infectious Services
- Laboratory Services: Fully accredited by the College of American Pathologists, we offer blood, drug, glucose and urine tests, lipid panels, sickle cell screenings, blood bank services and more.
- Medical Offices

401 North Washington Avenue
 Titusville, FL 32796

Visit parrishhealthcare.com/northtitusville or call 321-268-6868



PARRISH HEALTHCARE | **Cleveland Clinic Connected**
 Healing Experiences for Everyone All the Time®

PARRISH HEALTHCARE
 WOMEN'S HEALTH

Lifelong Wellness. We're With You.

parrishhealthcare.com/womenshealth



COMPASSIONATE CARE FOR EVERY STAGE OF WOMANHOOD

Whether you need maternity care or a complex surgical procedure, we have all the services you need for every phase of life. Right here, close to home.

Visit parrishhealthcare.com/womenshealth

PARRISH HEALTHCARE
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Meet Your New Cardiologist

Mahmoud Barbarawi, MD
Dr. Barbarawi's expertise lies in interventional cardiology, vascular medicine and endovascular intervention. He provides specialized care for patients with cardiac disease as well as venous and arterial, peripheral vascular disease.

**PARRISH HEALTHCARE CENTER
TITUS LANDING**
250 Harrison Street
Titusville, FL 32796
Phone: 321-268-6868
Fax: 321-268-6164

For more information visit parrishhealthcare.com/barbarawi

PARRISH HEALTHCARE CARDIOVASCULAR
Medicare, Medicaid and most insurances accepted.
parrishmedgroup.com

APRIL COMMUNITY SUPPORT GROUP SCHEDULE
Parrish Healthcare offers a variety of support groups as a free service to the community.

A.W.A.K.E. Sleep Support Group
Meets the second Monday monthly, 6-7:30 PM
Parrish Healthcare Center, Manatee Conference Room
5000 Ben St. John, Palmetto, FL 34107
Contact our Sleep Support Team at 321-268-6408

Cancer and Survivor Support Group
Meets the third Wednesday monthly, 4-5:30 PM
Parrish Healthcare Center, South Titusville
490 N. Washington Avenue, Titusville
Contact Shannon Laker at 321-268-6122, ext. 3344

Caring for Caregivers Support Group
Meets the second and fourth Thursday monthly,
4:30-5:30 AM
Parrish Hall, 911 N. Washington Avenue, Titusville
Contact Jane Bales at 321-268-6800

Decoding Diabetes Class
Meets the fourth Monday monthly, 7:30-9:30 AM
Parrish Hall, Parrish Health Village
321 N. Washington Avenue, Titusville
Contact Beth Corbett at 321-268-6111, ext. 4165

Early Steps Community Play Date
Meets the fourth Wednesday monthly, 9-10:30 AM
The Children's Center
3450 S. Washington Avenue, Titusville
Contact Play Central at 321-268-1370

Fearless Cafe
Presented by St. Francis Hospice and Parrish Healthcare
Meets the first Wednesday monthly, 10-11 AM
Heritage Hall, Parrish Health Village
911 N. Washington Avenue, Titusville
Contact Jane Bales at 321-268-6800

Mom's Support Group
Meets Mondays, 10-11 AM
The Children's Center
3450 S. Washington Avenue, Titusville
Contact Heather at heather.fuchs@parrishmed.com

Stroke and Heart Survivors Support Group
Meets the third Tuesday monthly, 2-4 PM
Heritage Hall, Parrish Health Village
911 N. Washington Avenue, Titusville
Contact Jane Bales at 321-268-6800

Tools to Quit Smoking Now
Meets the last Sunday monthly, 2:30-7:30 PM
Parrish Medical Center, Conference Room 5
911 N. Washington Avenue, Titusville
Facilitated by Joseph Wolkstein, Tobacco Free Florida
407-889-2292, ext. 202

Visit parrishhealthcare.com/supportgroups to learn more and to register.

PARRISH HEALTHCARE Cleveland Clinic Connected
Healing Experiences for Everyone All the Time!

14 PAR 5

◆ 535
◆ 486
◆ 440
◆ 416

PARRISH HEALTHCARE
Healing Families
Healing Communities®

parrishhealthcare.com

DIGITAL ADS

PARRISH HEALTHCARE
WOMEN'S HEALTH

Every Stage, Every Story.



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Every Stage, Every Story.



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Every Stage, Every Story.



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PARRISH HEALTHCARE WOMEN'S HEALTH

Every Stage, Every Story.



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Care for Every Woman.
Every Stage,
Every Story.

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PARRISH HEALTHCARE WOMEN'S HEALTH

Care for Every Woman. Every Stage, Every Story.



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Every Stage, Every Story.



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WOMEN'S HEALTH

Every Stage, Every Story.



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BILLBOARDS



BULLETIN #005839



BULLETIN #005584



BULLETIN #005514



BULLETIN #005333



BULLETIN #005332



BULLETIN #005331



BULLETIN #005330



BULLETIN #005329



CURRENT

BULLETIN #005306



CURRENT

BULLETIN #005006



BULLETIN #003321



CURRENT

BULLETIN #001904



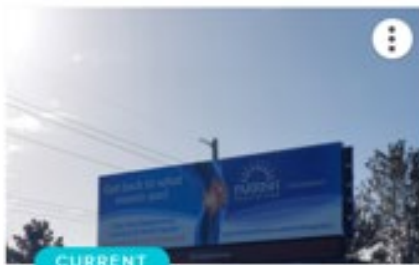
CURRENT

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CURRENT

BULLETIN #001538



CURRENT

BULLETIN #001155



CURRENT

BULLETIN #001034