



MEMORANDUM

To: Board of Directors

Cc: Bill Boyles, Esquire
Kevat Patel, M.D.

From: George Mikitarian
President/CEO

Subject: Board/Committee Meetings – April 6, 2026

Date: April 2, 2026

The Audit Committee will meet at 11:00 a.m. in the first-floor conference room.

The Ad Hoc Credentials Review Committee will meet at 11:30 a.m. where the Committee will review credentialing and privileging files as they relate to medical staff appointment/reappointment.

The Quality Committee will convene at 12:00 p.m., which will be followed by the Finance Committee, the Executive Committee, and the Education Committee meetings.

The Board of Directors will meet in executive session no earlier than 1:30 p.m. Following the Board of Directors Executive Session, the Board of Directors regularly scheduled meeting will be held, however no earlier than 2:00 p.m.

The Planning Committee meeting has been canceled.

Members:

Stan Retz, Chairperson
Robert L. Jordan, Jr., C.M. (ex-officio)
Herman Cole, Jr.
Dan Aton

AGENDA
AUDIT COMMITTEE
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
APRIL 6, 2026, 11:00 A.M.
FIRST FLOOR CONFERENCE ROOM 2/3/4/5

Call to Order

I. Public Comments

II. Review and approval of minutes January 5, 2026

Motion: To recommend approval of the January 5, 2026 minutes as presented.

III. Management Letter Review – Michael Moehring

IV. Audit Engagement Letter- Forvis Mazars – Mr. Moehring

Motion: To recommend approval of the Forvis Mazars Engagement Letter for the FY26 audit as presented.

V. Adjournment

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
AUDIT COMMITTEE**

A regular meeting of the Audit Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on January 5, 2026. The following members were present:

Stan Retz, Chairperson
Robert Jordan, Jr., C.M. (11:06 a.m.)
Herman Cole
Dan Aton

Other Attendees:

Michael Moehring, CFO
Tommi Middleton, Director of Finance
Sandra D’Cruz, Controller
Stephanie Parham, Executive Office Manager
Anual Jackson, Compliance & Audit Officer
Valary Brett, Financial Assistant
Jeff Goolsby, Forvis Mazars

Call to Order

Mr. Retz called the meeting to order at 11:00 a.m.

Review and Approval of Minutes

The following motion was made by Mr. Cole, seconded by Mr. Aton, and approved without objection.

Action Taken: Motion to approve the minutes of the May 5, 2025 and November 3, 2025 meetings as presented.

FY25 Final Audit Report

Jeff Goolsby, Forvis Mazar, gave an overview of the areas of the audit. No adjustments, no comments and no disagreements noted. The following motion was made by Mr. Aton and seconded by Mr. Cole and approved without objection:

Motion: To recommend the Board of Directors to accept the Fiscal Year 2025 audit results and reports:

- ***Audited Financial Statements and Supplementary Information***
- ***Report on Internal Control and Compliance***
- ***Communications with the Board of Directors and Audit Committee***
- ***Management Letter***

**AUDIT COMMITTEE
JANUARY 5, 2026**

Adjournment

There being no further business, the meeting was adjourned at 11:08 a.m.

Stan Retz, Chairperson

March 27, 2026

Dr. George Mikitarian
President/Chief Executive Officer
North Brevard County Hospital District
d/b/a Parrish Medical Center
951 N. Washington Avenue
Titusville, FL 32796

Dear. Dr. Mikitarian

We appreciate your selection of **Forvis Mazars, LLP** as your service provider and are pleased to confirm the arrangements of our engagement in this contract. Within the requirements of our professional standards and any duties owed to the public, regulatory, or other authorities, our goal is to provide you an **Unmatched Client Experience**[®].

In addition to the terms set forth in this contract, including the detailed **Scope of Services**, our engagement is governed by the following, incorporated fully by this reference:

- HIPAA Business Associate Agreement
- Terms and Conditions Addendum

Summary Scope of Services

As described in the attached **Scope of Services**, our services will include the following:

North Brevard County Hospital District d/b/a Parrish Medical Center (the "District")

- Audit Services for the year ended September 30, 2026
 - As part of the audit services, as required by Florida Statutes:
 - The issuance of a management letter as prescribed by the Florida Auditor General. Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors, and applicable management, and is not intended to be, and should not be used by anyone other than these specified parties.
 - An examination report of the North Brevard County Hospital District (the "Districts") compliance with Section 218.415, Florida Statutes.
 - You have also required we separately address the District's compliance with certain bond covenants in a separate letter.

You agree to assume full responsibility for the substantive outcomes of the contracted services and for any other services we may provide, including any findings that may result.

You also acknowledge these services are adequate for your purposes, and you will establish and monitor the performance of these services to ensure they meet management's objectives. All decisions involving management responsibilities related to these services will be made by you, and you accept full responsibility for such decisions.

We understand you have designated a management-level individual(s) to be responsible and accountable for overseeing the performance of nonattest services, and you have determined this individual is qualified to conduct such oversight.

Engagement Fees

Our fees not to exceed \$154,500 (unless agreed to in writing to a change in scope) are based on the time, skill, and resources, including our proprietary information required to complete the services.

In addition, you will be billed travel costs and fees for services from other professionals, if any, as well as an administrative fee of five (5) percent to cover certain technology and administrative costs associated with our services.

We will issue progress billings during the course of our engagement.] *OR* [Payments for the engagement are due as follows:

Deposit	\$	20,000
July 15, 2026	\$	30,000
September 15, 2026	\$	30,000
October 15, 2026	\$	30,000
November 15, 2026	\$	30,000
Upon Delivery of Deliverable(s)	\$	14,500

Our timely completion of services and the fees thereon depends on the assistance you provide us in accumulating information and responding to our inquiries. Inaccuracies or delays in providing this information or the responses may result in additional billings, untimely filings, or inability to meet other deadlines.

We anticipate the audit for the year ended September 30, 2025 will include routine assistance including inquiries and discussions regarding the adoption of Governmental Accounting Standards Board (GASB) Statement No. 103, *Financial Reporting Model Improvements*, is effective for fiscal years beginning after June 15, 2025. Early application is encouraged. The purpose is to eliminate diversity in practice and improve comparability. Impacted areas include management's discussion and analysis, unusual or infrequent items, the definitions and presentation of operating and nonoperating revenues and expenses in enterprise funds, presentation of major component units, presentation of budgetary comparison information, and financial trends information within the statistical section of separately issued financial reports.

If more than routine assistance is required regarding GASB Statement No. 103, we will provide a written estimate in the event of a change in scope.

Contract Agreement

Please sign and return this contract to indicate your acknowledgment of, and agreement with, the arrangements for our services including our respective responsibilities.

Forvis Mazars, LLP

Forvis Mazars, LLP

Acknowledged and agreed to as it relates to the entire contract, including the **Scope of Services, HIPAA Business Associate Agreement** and **Terms and Conditions Addendum**, on behalf of North Brevard County Hospital District d/b/a Parrish Medical Center (the "District")

BY _____
George Mikitarian, Chief Executive Officer

DATE _____

Scope of Services – Audit Services

We will audit the business-type activities and related disclosures, which collectively comprise the basic financial statements for the following entity(ies):

North Brevard County Hospital District d/b/a Parrish Medical Center (the ‘District’) as of and for the year ended September 30, 2026, including North Brevard Medical Support, Inc. (a blended component unit of the District).

The objectives of our audit are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion.

We understand the financial statements are prepared in accordance with accounting principles generally in the United States of America.

We will also express an opinion on whether the supplementary information including required supplementary information (“RSI”) and other supplementary information including the Combining Statement of Net Position and Combining Statement of Revenues, Expenses, and Changes in Net Position (“supplementary information”) is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other non-attest services including assistance with clerical functions in producing the final financial statements for the District and assistance with a tax return for a division of the District (Community Health Network of Central Florida) under a separate letter of arrangement.

You agree to assume all management responsibilities and to oversee the nonattest services we will provide by designating an individual possessing suitable skill, knowledge, and/or experience. You acknowledge that nonattest services are not covered under *Government Auditing Standards*. You are responsible for:

- Making all management decisions and performing all management functions
- Evaluating the adequacy and results of the services performed
- Accepting responsibility for the results of such services
- Designing, implementing, and maintaining internal controls, including monitoring ongoing activities

Jeff Goolsby is responsible for supervising the engagement and authorizing the signing of the report.

We will issue a written report(s) upon completion of our audit(s), addressed to the following parties:

Entity Name	Party Name
North Brevard County Hospital District d/b/a Parrish Medical Center	Board of Directors

The following apply for the audit services described above:

Our Responsibilities	We will conduct our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). We will exercise professional judgment and maintain professional skepticism throughout the audit.
	We will identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

We will obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances.

We will evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We will also conclude, based on audit evidence obtained, whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the entity's ability to continue as a going concern for a reasonable period of time.

**Limitations &
Fraud**

Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit that is planned and conducted in accordance with GAAS will always detect a material misstatement when it exists. Misstatements, including omissions, can arise from fraud or error and are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements. Our responsibility as auditors is limited to the period covered by our audit and does not extend to any later periods for which we are not engaged as auditors.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Our understanding of internal control is not for the purpose of expressing an opinion on the effectiveness of your internal control. However, we will communicate to you in writing any significant deficiencies or material weaknesses in internal control relevant to the audit of the financial statements that we identify during the audit.

We are available to perform additional procedures with regard to fraud detection and prevention at your request, subject to completion of our normal engagement acceptance procedures. The actual terms and fees of such an engagement would be documented in a separate contract to be signed by you and Forvis Mazars, LLP.

Opinion

Circumstances may arise in which our report may differ from its expected form and content based on the results of our audit. Depending on the nature of these circumstances, it may be necessary for us to modify our opinion, add an emphasis-of-matter paragraph or other-matter paragraph(s) to our auditor's report, or if necessary, decline to express an opinion or withdraw from the engagement.

If we discover conditions that may prohibit us from issuing a standard report, we will notify you. In such circumstances, further arrangements may be necessary to continue our engagement.

**Social Security
Act**

If these services are determined to be within the scope and authority of Section 1861(v)(1)(I) of the Social Security Act, we agree to make available to the Secretary of Health and Human Services, or to the Comptroller General, or any

of their duly authorized representatives such of our billing records as are necessary to certify the nature and extent of our services, until the expiration of four (4) years after the furnishing of these services.

**Cost Report
Services Not
Provided**

We will require access to your cost report(s). However, we have not been engaged to prepare or review the cost report(s) specifically for the purpose of providing comments and recommendations to you.

Our services are not designed to detect and cannot be relied upon to detect fraud, abusive acts, errors, and omissions, including but not limited to:

- Nonallowable costs that you have not identified or that are misclassified or combined in another account
- Insufficient underlying documentation to support the information you have provided to us
- Billing errors, including coding errors, billing for noncovered services, and improper bundling or unbundling of charges
- Insufficient medical records documentation of physician orders, medical necessity of services, or performance of services
- Inappropriate physician arrangements, including payments for referrals or contracts that do not comply with the laws commonly known as the “Stark” or “anti-kickback” laws
- Failure to comply with the Medicare and Medicaid conditions of participation
- Failure to comply with the Internal Revenue Code and related regulations
- Related-party costs that you have not disclosed to us

This engagement is not intended to evaluate the effectiveness of your controls over compliance with Medicare, Medicaid, or other laws or regulations, or the degree of compliance with those laws or regulations. You agree to advise us of any adverse communications from regulators or third parties, including legal counsel, which may affect compliance with laws and regulations.

**Your
Responsibilities**

Management and, if applicable, those charged with governance acknowledge and understand their responsibility for the accuracy and completeness of all information provided and for the following:

- **Audit Support** – to provide us with:
 - Unrestricted access to persons within the entity or within components of the entity (including management, those charged with governance, and component auditors) from whom we determine it necessary to obtain audit evidence
 - Information of which you are aware that is relevant to the preparation and fair presentation of the financial statements, including access to information relevant to disclosures
 - Information about events occurring or facts discovered subsequent to the date of the financial statements, of which management may become aware, that may affect the financial statements
 - Information about any known or suspected fraud affecting the entity involving management, employees with significant role in internal control, and others where fraud could have a material effect on the financials
 - Identification and provision of report copies of previous audits, attestation engagements, or other studies that directly relate to the objectives of the

audit, including whether related recommendations have been implemented

- Additional information that we may request for the purpose of the audit
- **Internal Control and Compliance** – for the:
 - Design, implementation, and maintenance of internal control relevant to compliance with laws and regulations and the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error
 - Alignment of internal control to ensure that appropriate goals and objectives are met; that management and financial information is reliable and properly reported; and that compliance with and identification of the laws, regulations, contracts, grants, or agreements (including any federal award programs) applicable to the entity's activities is achieved
 - Remedy, through timely and appropriate steps, of fraud and noncompliance with provisions of laws, regulations, contracts, or other agreements reported by the auditor
 - Establishment and maintenance of processes to track the status and address findings and recommendations of auditors
- **Accounting and Reporting** – for the:
 - Maintenance of adequate records, selection and application of accounting principles, and the safeguard of assets
 - Adjustment of the financial statements to correct material misstatements and confirmation to us in the representation letter that the effects of any uncorrected misstatements aggregated by us are immaterial, both individually and in the aggregate, to the financial statements taken as a whole
 - Preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America (or other basis if indicated in the contract)
 - Inclusion of the auditors' report in any document containing financial statements that indicates that such financial statements have been audited by us
 - Distribution of audit reports to any necessary parties

**Required
Supplementary
Information**

Accounting principles generally accepted in the United States of America provide for certain required supplementary information ("RSI") to accompany the basic financial statements. We understand the following RSI will accompany the basic financial statements:

1. Management's Discussion and Analysis ("MD&A")
2. Budgetary comparison
3. Pension and Other Postemployment Benefit information (expected to be non-applicable)

Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context.

Management is responsible for the fair presentation of the RSI. As part of our engagement, we will apply certain limited procedures to the RSI in GAAS. These

limited procedures will consist of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements.

We will not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

With regard to any supplementary information that we are engaged to report on:

- Management is responsible for its preparation in accordance with applicable criteria
- Management will provide certain written representations regarding the supplementary information at the conclusion of our engagement
- Management will include our report on this supplementary information in any document that contains this supplementary information and indicates we have reported on the supplementary information
- Management will make the supplementary information readily available to intended users if it is not presented with the audited financial statements

Such information is:

- Presented for the purpose of additional analysis of the financial statements
- Not a required part of the financial statements
- The responsibility of management
- Subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the accounting and other records used to prepare the financial statements or the financial statements themselves, and other additional procedures in accordance with GAAS

Written Confirmations Required

As part of our audit process, we will request from management and, if applicable, those charged with governance written confirmation acknowledging certain responsibilities outlined in this contract and confirming:

- The availability of this information
- Certain representations made during the audit for all periods presented
- The effects of any uncorrected misstatements, if any, resulting from errors or fraud aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements taken as a whole

Peer Review Report

Government Auditing Standards require that we provide you with a copy of our most recent external peer review report and any letter of comment, and any subsequent peer review reports and letters of comment received during the period of the contract, upon request. If you would like a copy, please request from your engagement executive.

Scope of Services - Attestation Examination Services

We will examine the District's compliance with Section 218.415 of Florida Statutes (Section 218.415) as required by Chapter 10.550 of Florida Statutes as of September 30, 2026 and the year then ended.

The objective of our examination is the expression of an opinion in a written report about whether the District was in compliance with Section 218.415. The criteria to be used consist of the specific provisions of Section 218.415.

Jeff Goolsby is responsible for supervising the engagement and authorizing the signing of the report or reports.

We will issue a written report upon completion of our examination addressed to the following parties:

Entity Name	Party Name
North Brevard County Hospital District d/b/a Parrish Medical Center	Board of Directors

The following apply for the attestation examination services described above:

Our Responsibilities We will conduct our examination in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable rather than absolute assurance about whether the subject matter as measured or evaluated against the criteria is free of material misstatement.

Limitations & Fraud Because of the inherent limitations of an examination engagement, together with the inherent limitations of internal control, an unavoidable risk that some material misstatements may not be detected exists, even though the examination is properly planned and performed in accordance with the attestation standards.

Our engagement will not include a detailed examination of every transaction and cannot be relied on to disclose all errors, fraud, or illegal acts that may exist. However, we will inform you of any such matters, if material, that come to our attention.

Report We cannot provide assurance that an unmodified opinion will be expressed. Circumstances may arise in which it is necessary for us to modify our opinion or withdraw from the engagement. If we discover conditions which may prohibit us from issuing a standard examination report, we will notify you. In such circumstances, further arrangements may be necessary to continue our engagement.

Your Responsibilities To facilitate our engagement, management is responsible for providing a written assertion about the measurement or evaluation of the subject matter against the criteria, supplying us with all necessary information, and for allowing us access to personnel to assist in performing our services. It should be understood that management is responsible for the accuracy and completeness of these items, for the subject matter and the written assertion(s) referred to above, and for selecting and determining the appropriateness of the criteria.

At the conclusion of our engagement, management will provide to us a letter confirming these responsibilities, whether it is aware of any material misstatements in the subject matter or assertion, and that it has disclosed all known events subsequent to the period (or point in time) of the subject matter being reported on that would have a material effect on the subject matter or assertion.

Management is responsible for establishing and maintaining effective internal control over financial reporting and setting the proper tone; creating and maintaining a culture of honesty and high ethical standards; and establishing appropriate controls to prevent, deter, and detect fraud and illegal acts. Management is also responsible for identifying and ensuring compliance with the laws and regulations applicable to your activities and for establishing and maintaining effective internal control over compliance.

**Engaging Party &
Responsible Party
Responsibilities**

Management is responsible for selecting and determining the appropriateness of the criteria. At the conclusion of our engagement, management will provide to us a letter confirming this responsibility, whether it is aware of any material misstatements in the subject matter or assertion, and that it has disclosed all known events subsequent to the period (or point in time) of the subject matter being reported on that would have a material effect on the subject matter or assertion.

Mr. Michael Moehring responsible for providing a written assertion about the measurement or evaluation of the subject matter against the criteria, supplying us with all necessary information, and for allowing us access to personnel to assist in performing our services. It should be understood that Mr. Michael Moehring is responsible for the accuracy and completeness of these items, for the subject matter, and the written assertion(s) referred to above. At the conclusion of our engagement, Mr. Michael Moehring will provide to us a letter confirming the availability of this information, the written assertion(s), certain representations made during the engagement, and acknowledging certain responsibilities outlined in this contract. Mr. Michael Moehring is responsible for:

- Establishing and maintaining effective internal control over financial reporting
- Setting the proper tone
- Creating and maintaining a culture of honesty and high ethical standards
- Establishing appropriate controls to prevent, deter, and detect fraud and illegal acts
- Identifying and ensuring compliance with the laws and regulations applicable to its activities
- Establishing and maintaining effective internal control over compliance

**Written
Representations**

At the conclusion of the engagement, you agree to provide us with certain written representations in the form of a representation letter.

QUALITY COMMITTEE

Dan Aton, Chairperson
Robert L. Jordan, Jr., C.M. (ex-officio)
Elizabeth Galfo, M.D.
Billy Specht
Billie Fitzgerald
Melissa Lugo
Herman A. Cole, Jr.
Stan Retz, CPA
Ashok Shah, M.D.
Andre Gabriel, M.D.
Kevat Patel, M.D., President/Medical Staff
Aluino Ochoa, M.D., Immediate Past President/Medical Staff
Christopher Manion, M.D., Designee
Christopher Rajan, D.O. Medical Staff Review Committee
Alphonse Pecoraro, M.D., Designee, Vice Chairperson
George Mikitarian (non-voting)

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
QUALITY COMMITTEE
MONDAY, APRIL 6, 2026 AT 12:00 P.M.
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5**

CALL TO ORDER

- I. Approval of Minutes

Motion to approve the minutes of the February 2, 2026 meeting.

- II. Vision Statement

- III. Dashboard

- IV. Sepsis Review Follow Up – Ms. Cottrell

- V. Appointment for Antibiotic Stewardship Program

Motion: To recommend that the Board of Directors approve that Matthew Spotorno, and Saima Abbas, MD who are qualified through education, training, and/or experience in infectious diseases and antibiotic stewardship, be appointed as leaders of the Antibiotic Stewardship Program, in accordance with The Joint Commission requirements.

- VI. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE QUALITY COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110. THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE. TO THE EXTENT OF SUCH DISCUSSION, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT, BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
QUALITY COMMITTEE**

A regular meeting of the Quality Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on February 2, 2026, in Conference Room 2/3/4/5, First Floor. The following members were present.

Dan Aton, Chairperson
Robert L. Jordan, Jr., C.M.
Stan Retz, CPA
Herman A. Cole, Jr.
Billy Specht
Elizabeth Galfo, M.D
Melissa Lugo
Ashok Shah, M.D. (12:13 p.m.)
Billie Fitzgerald
Christopher Manion, M.D.
Alphonse Pecoraro, M.D., Vice Chair
Kevat Patel, M.D., President/Medical Staff
Aluino Ochoa, M.D., Immediate Past President/Medical Staff
Christopher Rajan, D.O.
George Mikitarian (non-voting)

Members absent:
Andre Gabriel, M.D. (excused)

CALL TO ORDER

Mr. Aton called the meeting to order at 12:01 p.m.

ELECTION OF OFFICERS

Mr. Aton opened the floor for nominations for Chairperson of the Quality Committee. Mr. Specht nominated Mr. Aton; Mr. Retz seconded the nomination. Mr. Jordan moved to close nominations, seconded by Mr. Cole and approved (13 ayes, 0 nays, 0 abstentions). Dr. Shah was not present at the time the vote was taken.

ACTION TAKEN: MOTION TO ELECT MR. DAN ATON AS CHAIRPERSON OF THE QUALITY COMMITTEE.

Mr. Aton opened the floor for nominations for Vice Chairperson. Mr. Cole nominated Dr. Pecoraro; Mr. Retz seconded the nomination. Mr. Jordan moved to close nominations, seconded by Mr. Cole and approved (13 ayes, 0 nays, 0 abstentions). Dr. Shah was not present at the time the vote was taken.

ACTION TAKEN: MOTION TO ELECT DR. ALPHONSE PECORARO AS VICE-CHAIRPERSON OF THE QUALITY COMMITTEE.

REVIEW AND APPROVAL OF MINUTES

Discussion ensued and the following motion was made by Mr. Cole, seconded by Mr. Specht, and approved (13 ayes, 0 nays, 0 abstentions). Dr. Shah was not present at the time the vote was taken.

ACTION TAKEN: MOTION TO APPROVE THE DECEMBER 1, 2025 MINUTES OF THE QUALITY COMMITTEE, AS PRESENTED.

VISION STATEMENT

Ms. Cottrell shared the committee's vision statement, which is to ensure affordable access to safe, high quality patient care to the communities we serve.

QUALITY DASHBOARD REVIEW

Ms. Cottrell reviewed the Quality Dashboard discussing each indicator score as it relates to clinical quality and cost. Ms. Cottrell shared that on January 26-27, The Joint Commission conducted PMC's Integrated Care re-certification survey. Ms. Cottrell shared that one surveyor noted "Parrish Medical Center is the model for Integrated Care". Ms. Cottrell answered questions and received comments from committee members concerning the dashboard and her earlier discussion. Copies of the Power Point slides presented by Ms. Cottrell are appended to the file copy of these minutes.

PATIENT EXPERIENCE INITIATIVE

Ms. Sellers and Ms. Dickerson gave a brief overview of the Hospital Consumer Assessment of Healthcare Provider and Systems (HCAHPS) and introduced PMC's action plan to improve the Health Systems performance under HCAHPS. Copies of the Power Point slides presented are appended to the file copy of these minutes.

OTHER

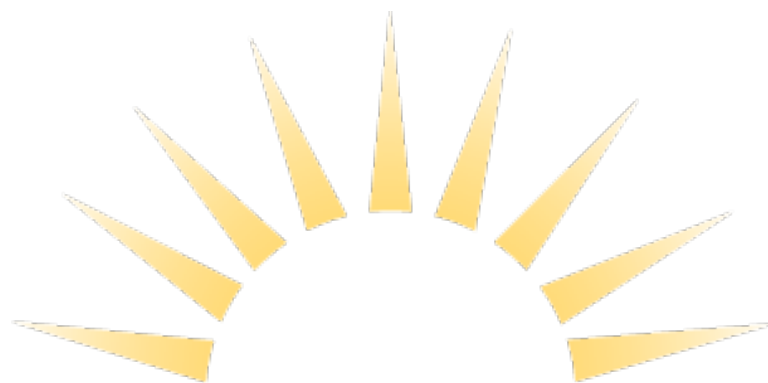
There was no other business brought before the committee.

ADJOURNMENT

There being no further business, the Quality Committee meeting adjourned at 12:54 p.m.

QUALITY COMMITTEE
FEBRUARY 2, 2026
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Dan Aton
Chairperson



PARRISH[®]
HEALTHCARE

Healing Experiences for Everyone All the Time[®]
parrishhealthcare.com

Quality Agenda

April 6, 2026

1. Approval of minutes
2. Vision Statement
3. Dashboard
4. Sepsis Review Follow Up
5. Appointment for Antibiotic Stewardship Program

Quality Committee

Vision Statement

“Assure affordable access to safe, high quality patient care to the communities we serve.”



Healing Experiences for Everyone All the Time®
parrishhealthcare.com

DASHBOARD



Healing Experiences for Everyone All the Time®
parrishhealthcare.com

Performance dashboard

Description	Definition	QTR	Rolling YTD	Goal
Stroke	Stroke management compliance	85.0%	87.3%	Goal: = 100%
Readmission	All cause 30-day readmissions	11% 33/300	11.5% 124/1080	Goal: ≤ 14.6%
Person Centered flow	Emergency department throughput	203.7	197.6	Goal: ≤ 176 minutes
Person Experience	Top box HCAHPs domain score for overall rating	62.2%	61.6%	Target: ≥ 72%
Social Determinants of Health	Percent of patients screened	97.33%	97.30%	Target: 93%
Social Determinants of Health	Percent who screened positive	5.83%	7.02%	

Performance dashboard

Description	Definition	QTR	Rolling YTD	Rolling 3 YR	Goal
Heart Attack	30-day readmission rate	14.29% 2/14	15.56% 7/45	9.62% 10/104	Goal: < 14%
Heart Failure	30-day readmission rate	17.24% 5/29	18.60% 16/86	21.66% 58/268	Goal: < 20%
COPD	30-day readmission rate	28.57% 4/14	14.29% 6/42	11.48% 14/122	Goal: < 18%
Pneumonia	30-day readmission rate	12.82% 5/39	12.12% 16/132	11.72% 56/478	Goal: < 16%
Hip/Knee	30-day readmission rate	0% 0/2	22.22% 2/9	9.09% 4/44	Goal: < 4.5%
Combined	30-day readmission rate	16.33% 16/98	14.97% 47/314	13.98% 142/1016	Goal: < 14%

Performance dashboard

Description	Definition	Rolling YTD	Days Since Last Infection	National Rate
CLABSI	Central Line Associated Bloodstream Infection	1.043	44 days	< 0.592
CAUTI	Catheter Associated Urinary Tract Infection	0.513	281 days	< 0.484
MRSA bacteremia	Hospital onset MRSA bacteremia	0.779	272 days	< 0.692
<i>C. difficile</i> infection	Hospital onset <i>C. difficile</i> infection	0.286	39 days	< 0.344
SSI	Combined Abdominal hysterectomy and colon procedures	0.000	793 days	< 0.855

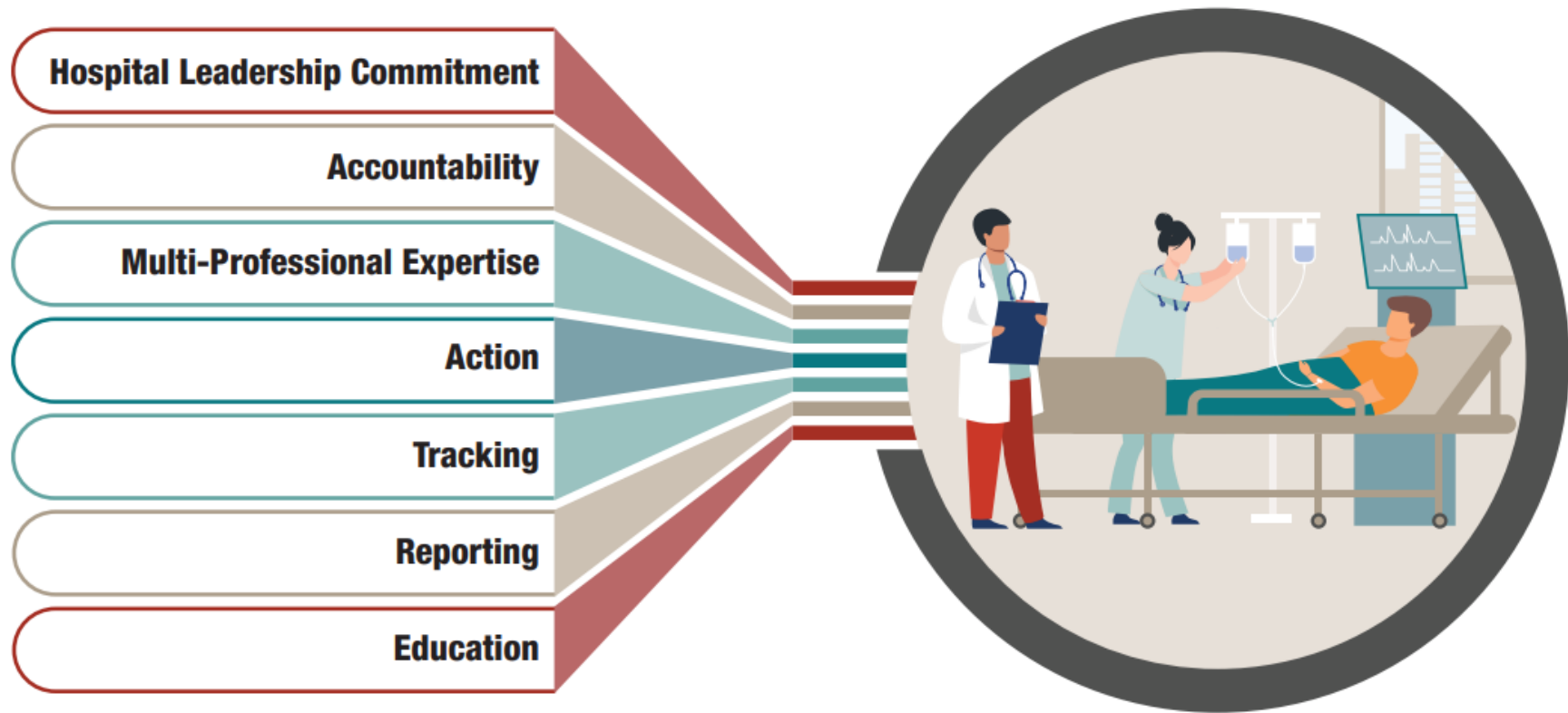
SEPSIS REVIEW



Healing Experiences for Everyone All the Time®
parrishhealthcare.com

CDC Hospital Sepsis Program

Core elements



CDC Hospital Sepsis Program

Progress

Quality Management Committee (QMC)

- Assessment completed 3/20/26
- Priority matrix completed 3/31/26

Sepsis Core Elements Assessment

Domain	Current Practice	Total Questions in Domain	Current Assessment
Leadership Commitment	8	13	62%
Accountability	5	8	63%
Multi-Professional Expertise	4	5	80%
Action	7	10	70%
Tracking	5	7	71%
Reporting	0	3	0.0%
Education	5	6	83%

Sepsis Core Elements Assessment

Strategic shift in sepsis care

Sepsis is a comprehensive organization-wide clinical program, not just bundle compliance

Sepsis Core Elements Assessment

Priority focus areas

- Formalize leadership structure
- Identify program leaders (Dyad)
- Unit/Physician data sharing

ANTIBIOTIC STEWARDSHIP



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Antibiotic Stewardship Committee

Program leader appointment

Matthew Spotorno

Saima Abbas, MD

LD.11.01.01 - The governing body is ultimately accountable for the safety and quality of care, treatment, and services

QUESTIONS



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FINANCE COMMITTEE

Herman A. Cole, Jr. Chairperson
Stan Retz, CPA, Vice Chairperson
Robert L. Jordan, Jr., C.M., (ex-officio)
Billy Specht
Billie Fitzgerald
Dan Aton
Christopher Manion, M.D.
George Mikitarian, President/CEO (non-voting)

**FINANCE COMMITTEE MEETING
NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING
PARRISH MEDICAL CENTER
MONDAY, APRIL 6, 2026
FIRST FLOOR CONFERENCE ROOMS 2/3/4/5**

CALL TO ORDER

- I. Approval of minutes.

Motion: To recommend approval of the February 2, 2026 meeting.

- II. Financial Review – Mr. Moehring
- III. Audit Engagement Letter Forvis Mazars – Mr. Moehring

Motion: To recommend the Board of Directors approve the Forvis Mazars Engagement Letter for the FY26 as presented.

- I. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE FINANCE COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES, AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS FINANCE COMMITTEE. TO THAT EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS FINANCE COMMITTEE AND THE NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
FINANCE COMMITTEE**

A regular meeting of the Finance Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on February 2, 2026, in Conference Room 2/3/4/5, First Floor. The following members, representing a quorum, were present:

Herman A. Cole, Jr., Chairperson
Stan Retz, Vice Chairperson
Robert Jordan, Jr., C.M.
Billy Specht
Billie Fitzgerald
Dan Aton
Christopher Manion, M.D.
George Mikitarian (non-voting)

Member(s) Absent:
None

A copy of the attendance roster of others present during the meeting is appended to the file copy of these minutes.

CALL TO ORDER

Mr. Cole called the meeting to order at 1:13 p.m.

ELECTION OF VICE CHAIRPERSON

Mr. Cole opened the floor for nominations for Vice Chairperson of the Finance Committee. Mr. Jordan nominated Mr. Retz; Mr. Specht seconded the nomination. Mr. Jordan moved to close nominations, seconded by Mr. Specht and was approved (6 ayes, 0 nays, 0 abstentions). Mr. Retz was not present at the time the vote was taken.

ACTION TAKEN: MOTION TO ELECT STAN RETZ AS VICE CHAIRPERSON OF THE FINANCE COMMITTEE.

REVIEW AND APPROVAL OF MINUTES

Discussion ensued and the following motion was made by Mr. Jordan seconded by Mr. Aton and approved (6 ayes, 0 nays, 0 abstentions.) Mr. Retz was not present at the time the vote was taken.

ACTION TAKEN: MOTION TO APPROVE THE DECEMBER 1, 2025, MEETING MINUTES OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT, AS PRESENTED.

QUARTERLY INVESTMENT PORTFOLIO UPDATE

Mr. Anderson provided a brief quarterly performance update and market commentary. A recommendation from Anderson Financial Partners was made to rebalance the operating investment portfolio. Discussion ensued and the following motion was made by Mr. Jordan seconded by Mr. Aton and approved (6 ayes, 0 nays, 0 abstentions.) Mr. Retz was not present at the time the vote was taken.

ACTION TAKEN: MOTION TO RECOMMEND THAT THE BOARD OF DIRECTORS APPROVE THE REPLACEMENT OF THE OPERATING FUNDS INVESTMENT PORTFOLIO INVESTMENT MANAGER FROM WASATCH CORE GROWTH INSTITUTIONAL TO VANGUARD STRATEGIC SMALL-CAP EQUITY INVESTMENT MANAGER.

Discussion ensued and the following motion was made by Mr. Jordan seconded by Mr. Aton and approved (6 ayes, 0 nays, 0 abstentions.) Mr. Retz was not present at the time the vote was taken.

ACTION TAKEN: MOTION TO RECOMMEND THAT THE BOARD OF DIRECTORS APPROVE THE CLOSING OF DELAWARE INVESTMENTS FIXED INCOME ACCOUNT OF THE OPERATING FUNDS INVESTMENT PORTFOLIO AND DISTRIBUTE THE MONEY INTO THE REGIONS CASH ACCOUNT.

FINANCIAL REVIEW

Mr. Moehring summarized the December financial statements of the North Brevard County Hospital District and the year-to-date financial performance of the Health System indicating positive progress continues to be made. Mr. Moehring answered questions and received comments from the members of the committee.

ADJOURNMENT

There being no further business to come before the committee, the Finance Committee meeting adjourned at 1:57 p.m.

Herman A. Cole Jr
Chairperson

March 27, 2026

Dr. George Mikitarian
President/Chief Executive Officer
North Brevard County Hospital District
d/b/a Parrish Medical Center
951 N. Washington Avenue
Titusville, FL 32796

Dear. Dr. Mikitarian

We appreciate your selection of **Forvis Mazars, LLP** as your service provider and are pleased to confirm the arrangements of our engagement in this contract. Within the requirements of our professional standards and any duties owed to the public, regulatory, or other authorities, our goal is to provide you an **Unmatched Client Experience**[®].

In addition to the terms set forth in this contract, including the detailed **Scope of Services**, our engagement is governed by the following, incorporated fully by this reference:

- HIPAA Business Associate Agreement
- Terms and Conditions Addendum

Summary Scope of Services

As described in the attached **Scope of Services**, our services will include the following:

North Brevard County Hospital District d/b/a Parrish Medical Center (the "District")

- Audit Services for the year ended September 30, 2026
 - As part of the audit services, as required by Florida Statutes:
 - The issuance of a management letter as prescribed by the Florida Auditor General. Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors, and applicable management, and is not intended to be, and should not be used by anyone other than these specified parties.
 - An examination report of the North Brevard County Hospital District (the "Districts") compliance with Section 218.415, Florida Statutes.
 - You have also required we separately address the District's compliance with certain bond covenants in a separate letter.

You agree to assume full responsibility for the substantive outcomes of the contracted services and for any other services we may provide, including any findings that may result.

You also acknowledge these services are adequate for your purposes, and you will establish and monitor the performance of these services to ensure they meet management's objectives. All decisions involving management responsibilities related to these services will be made by you, and you accept full responsibility for such decisions.

We understand you have designated a management-level individual(s) to be responsible and accountable for overseeing the performance of nonattest services, and you have determined this individual is qualified to conduct such oversight.

Engagement Fees

Our fees not to exceed \$154,500 (unless agreed to in writing to a change in scope) are based on the time, skill, and resources, including our proprietary information required to complete the services.

In addition, you will be billed travel costs and fees for services from other professionals, if any, as well as an administrative fee of five (5) percent to cover certain technology and administrative costs associated with our services.

We will issue progress billings during the course of our engagement.] *OR* [Payments for the engagement are due as follows:

Deposit	\$	20,000
July 15, 2026	\$	30,000
September 15, 2026	\$	30,000
October 15, 2026	\$	30,000
November 15, 2026	\$	30,000
Upon Delivery of Deliverable(s)	\$	14,500

Our timely completion of services and the fees thereon depends on the assistance you provide us in accumulating information and responding to our inquiries. Inaccuracies or delays in providing this information or the responses may result in additional billings, untimely filings, or inability to meet other deadlines.

We anticipate the audit for the year ended September 30, 2025 will include routine assistance including inquiries and discussions regarding the adoption of Governmental Accounting Standards Board (GASB) Statement No. 103, *Financial Reporting Model Improvements*, is effective for fiscal years beginning after June 15, 2025. Early application is encouraged. The purpose is to eliminate diversity in practice and improve comparability. Impacted areas include management's discussion and analysis, unusual or infrequent items, the definitions and presentation of operating and nonoperating revenues and expenses in enterprise funds, presentation of major component units, presentation of budgetary comparison information, and financial trends information within the statistical section of separately issued financial reports.

If more than routine assistance is required regarding GASB Statement No. 103, we will provide a written estimate in the event of a change in scope.

Contract Agreement

Please sign and return this contract to indicate your acknowledgment of, and agreement with, the arrangements for our services including our respective responsibilities.

Forvis Mazars, LLP

Forvis Mazars, LLP

Acknowledged and agreed to as it relates to the entire contract, including the **Scope of Services, HIPAA Business Associate Agreement** and **Terms and Conditions Addendum**, on behalf of North Brevard County Hospital District d/b/a Parrish Medical Center (the "District")

BY _____
George Mikitarian, Chief Executive Officer

DATE _____

Scope of Services – Audit Services

We will audit the business-type activities and related disclosures, which collectively comprise the basic financial statements for the following entity(ies):

North Brevard County Hospital District d/b/a Parrish Medical Center (the ‘District’) as of and for the year ended September 30, 2026, including North Brevard Medical Support, Inc. (a blended component unit of the District).

The objectives of our audit are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion.

We understand the financial statements are prepared in accordance with accounting principles generally in the United States of America.

We will also express an opinion on whether the supplementary information including required supplementary information (“RSI”) and other supplementary information including the Combining Statement of Net Position and Combining Statement of Revenues, Expenses, and Changes in Net Position (“supplementary information”) is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other non-attest services including assistance with clerical functions in producing the final financial statements for the District and assistance with a tax return for a division of the District (Community Health Network of Central Florida) under a separate letter of arrangement.

You agree to assume all management responsibilities and to oversee the nonattest services we will provide by designating an individual possessing suitable skill, knowledge, and/or experience. You acknowledge that nonattest services are not covered under *Government Auditing Standards*. You are responsible for:

- Making all management decisions and performing all management functions
- Evaluating the adequacy and results of the services performed
- Accepting responsibility for the results of such services
- Designing, implementing, and maintaining internal controls, including monitoring ongoing activities

Jeff Goolsby is responsible for supervising the engagement and authorizing the signing of the report.

We will issue a written report(s) upon completion of our audit(s), addressed to the following parties:

Entity Name	Party Name
North Brevard County Hospital District d/b/a Parrish Medical Center	Board of Directors

The following apply for the audit services described above:

Our Responsibilities	We will conduct our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). We will exercise professional judgment and maintain professional skepticism throughout the audit.
	We will identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

We will obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances.

We will evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We will also conclude, based on audit evidence obtained, whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the entity's ability to continue as a going concern for a reasonable period of time.

**Limitations &
Fraud**

Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit that is planned and conducted in accordance with GAAS will always detect a material misstatement when it exists. Misstatements, including omissions, can arise from fraud or error and are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements. Our responsibility as auditors is limited to the period covered by our audit and does not extend to any later periods for which we are not engaged as auditors.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Our understanding of internal control is not for the purpose of expressing an opinion on the effectiveness of your internal control. However, we will communicate to you in writing any significant deficiencies or material weaknesses in internal control relevant to the audit of the financial statements that we identify during the audit.

We are available to perform additional procedures with regard to fraud detection and prevention at your request, subject to completion of our normal engagement acceptance procedures. The actual terms and fees of such an engagement would be documented in a separate contract to be signed by you and Forvis Mazars, LLP.

Opinion

Circumstances may arise in which our report may differ from its expected form and content based on the results of our audit. Depending on the nature of these circumstances, it may be necessary for us to modify our opinion, add an emphasis-of-matter paragraph or other-matter paragraph(s) to our auditor's report, or if necessary, decline to express an opinion or withdraw from the engagement.

If we discover conditions that may prohibit us from issuing a standard report, we will notify you. In such circumstances, further arrangements may be necessary to continue our engagement.

**Social Security
Act**

If these services are determined to be within the scope and authority of Section 1861(v)(1)(I) of the Social Security Act, we agree to make available to the Secretary of Health and Human Services, or to the Comptroller General, or any

of their duly authorized representatives such of our billing records as are necessary to certify the nature and extent of our services, until the expiration of four (4) years after the furnishing of these services.

**Cost Report
Services Not
Provided**

We will require access to your cost report(s). However, we have not been engaged to prepare or review the cost report(s) specifically for the purpose of providing comments and recommendations to you.

Our services are not designed to detect and cannot be relied upon to detect fraud, abusive acts, errors, and omissions, including but not limited to:

- Nonallowable costs that you have not identified or that are misclassified or combined in another account
- Insufficient underlying documentation to support the information you have provided to us
- Billing errors, including coding errors, billing for noncovered services, and improper bundling or unbundling of charges
- Insufficient medical records documentation of physician orders, medical necessity of services, or performance of services
- Inappropriate physician arrangements, including payments for referrals or contracts that do not comply with the laws commonly known as the “Stark” or “anti-kickback” laws
- Failure to comply with the Medicare and Medicaid conditions of participation
- Failure to comply with the Internal Revenue Code and related regulations
- Related-party costs that you have not disclosed to us

This engagement is not intended to evaluate the effectiveness of your controls over compliance with Medicare, Medicaid, or other laws or regulations, or the degree of compliance with those laws or regulations. You agree to advise us of any adverse communications from regulators or third parties, including legal counsel, which may affect compliance with laws and regulations.

**Your
Responsibilities**

Management and, if applicable, those charged with governance acknowledge and understand their responsibility for the accuracy and completeness of all information provided and for the following:

- **Audit Support** – to provide us with:
 - Unrestricted access to persons within the entity or within components of the entity (including management, those charged with governance, and component auditors) from whom we determine it necessary to obtain audit evidence
 - Information of which you are aware that is relevant to the preparation and fair presentation of the financial statements, including access to information relevant to disclosures
 - Information about events occurring or facts discovered subsequent to the date of the financial statements, of which management may become aware, that may affect the financial statements
 - Information about any known or suspected fraud affecting the entity involving management, employees with significant role in internal control, and others where fraud could have a material effect on the financials
 - Identification and provision of report copies of previous audits, attestation engagements, or other studies that directly relate to the objectives of the

audit, including whether related recommendations have been implemented

- Additional information that we may request for the purpose of the audit
- **Internal Control and Compliance** – for the:
 - Design, implementation, and maintenance of internal control relevant to compliance with laws and regulations and the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error
 - Alignment of internal control to ensure that appropriate goals and objectives are met; that management and financial information is reliable and properly reported; and that compliance with and identification of the laws, regulations, contracts, grants, or agreements (including any federal award programs) applicable to the entity's activities is achieved
 - Remedy, through timely and appropriate steps, of fraud and noncompliance with provisions of laws, regulations, contracts, or other agreements reported by the auditor
 - Establishment and maintenance of processes to track the status and address findings and recommendations of auditors
- **Accounting and Reporting** – for the:
 - Maintenance of adequate records, selection and application of accounting principles, and the safeguard of assets
 - Adjustment of the financial statements to correct material misstatements and confirmation to us in the representation letter that the effects of any uncorrected misstatements aggregated by us are immaterial, both individually and in the aggregate, to the financial statements taken as a whole
 - Preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America (or other basis if indicated in the contract)
 - Inclusion of the auditors' report in any document containing financial statements that indicates that such financial statements have been audited by us
 - Distribution of audit reports to any necessary parties

**Required
Supplementary
Information**

Accounting principles generally accepted in the United States of America provide for certain required supplementary information ("RSI") to accompany the basic financial statements. We understand the following RSI will accompany the basic financial statements:

1. Management's Discussion and Analysis ("MD&A")
2. Budgetary comparison
3. Pension and Other Postemployment Benefit information (expected to be non-applicable)

Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context.

Management is responsible for the fair presentation of the RSI. As part of our engagement, we will apply certain limited procedures to the RSI in GAAS. These

limited procedures will consist of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements.

We will not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

With regard to any supplementary information that we are engaged to report on:

- Management is responsible for its preparation in accordance with applicable criteria
- Management will provide certain written representations regarding the supplementary information at the conclusion of our engagement
- Management will include our report on this supplementary information in any document that contains this supplementary information and indicates we have reported on the supplementary information
- Management will make the supplementary information readily available to intended users if it is not presented with the audited financial statements

Such information is:

- Presented for the purpose of additional analysis of the financial statements
- Not a required part of the financial statements
- The responsibility of management
- Subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the accounting and other records used to prepare the financial statements or the financial statements themselves, and other additional procedures in accordance with GAAS

Written Confirmations Required

As part of our audit process, we will request from management and, if applicable, those charged with governance written confirmation acknowledging certain responsibilities outlined in this contract and confirming:

- The availability of this information
- Certain representations made during the audit for all periods presented
- The effects of any uncorrected misstatements, if any, resulting from errors or fraud aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements taken as a whole

Peer Review Report

Government Auditing Standards require that we provide you with a copy of our most recent external peer review report and any letter of comment, and any subsequent peer review reports and letters of comment received during the period of the contract, upon request. If you would like a copy, please request from your engagement executive.

Scope of Services - Attestation Examination Services

We will examine the District's compliance with Section 218.415 of Florida Statutes (Section 218.415) as required by Chapter 10.550 of Florida Statutes as of September 30, 2026 and the year then ended.

The objective of our examination is the expression of an opinion in a written report about whether the District was in compliance with Section 218.415. The criteria to be used consist of the specific provisions of Section 218.415.

Jeff Goolsby is responsible for supervising the engagement and authorizing the signing of the report or reports.

We will issue a written report upon completion of our examination addressed to the following parties:

Entity Name	Party Name
North Brevard County Hospital District d/b/a Parrish Medical Center	Board of Directors

The following apply for the attestation examination services described above:

Our Responsibilities We will conduct our examination in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable rather than absolute assurance about whether the subject matter as measured or evaluated against the criteria is free of material misstatement.

Limitations & Fraud Because of the inherent limitations of an examination engagement, together with the inherent limitations of internal control, an unavoidable risk that some material misstatements may not be detected exists, even though the examination is properly planned and performed in accordance with the attestation standards.

Our engagement will not include a detailed examination of every transaction and cannot be relied on to disclose all errors, fraud, or illegal acts that may exist. However, we will inform you of any such matters, if material, that come to our attention.

Report We cannot provide assurance that an unmodified opinion will be expressed. Circumstances may arise in which it is necessary for us to modify our opinion or withdraw from the engagement. If we discover conditions which may prohibit us from issuing a standard examination report, we will notify you. In such circumstances, further arrangements may be necessary to continue our engagement.

Your Responsibilities To facilitate our engagement, management is responsible for providing a written assertion about the measurement or evaluation of the subject matter against the criteria, supplying us with all necessary information, and for allowing us access to personnel to assist in performing our services. It should be understood that management is responsible for the accuracy and completeness of these items, for the subject matter and the written assertion(s) referred to above, and for selecting and determining the appropriateness of the criteria.

At the conclusion of our engagement, management will provide to us a letter confirming these responsibilities, whether it is aware of any material misstatements in the subject matter or assertion, and that it has disclosed all known events subsequent to the period (or point in time) of the subject matter being reported on that would have a material effect on the subject matter or assertion.

Management is responsible for establishing and maintaining effective internal control over financial reporting and setting the proper tone; creating and maintaining a culture of honesty and high ethical standards; and establishing appropriate controls to prevent, deter, and detect fraud and illegal acts. Management is also responsible for identifying and ensuring compliance with the laws and regulations applicable to your activities and for establishing and maintaining effective internal control over compliance.

**Engaging Party &
Responsible Party
Responsibilities**

Management is responsible for selecting and determining the appropriateness of the criteria. At the conclusion of our engagement, management will provide to us a letter confirming this responsibility, whether it is aware of any material misstatements in the subject matter or assertion, and that it has disclosed all known events subsequent to the period (or point in time) of the subject matter being reported on that would have a material effect on the subject matter or assertion.

Mr. Michael Moehring responsible for providing a written assertion about the measurement or evaluation of the subject matter against the criteria, supplying us with all necessary information, and for allowing us access to personnel to assist in performing our services. It should be understood that Mr. Michael Moehring is responsible for the accuracy and completeness of these items, for the subject matter, and the written assertion(s) referred to above. At the conclusion of our engagement, Mr. Michael Moehring will provide to us a letter confirming the availability of this information, the written assertion(s), certain representations made during the engagement, and acknowledging certain responsibilities outlined in this contract. Mr. Michael Moehring is responsible for:

- Establishing and maintaining effective internal control over financial reporting
- Setting the proper tone
- Creating and maintaining a culture of honesty and high ethical standards
- Establishing appropriate controls to prevent, deter, and detect fraud and illegal acts
- Identifying and ensuring compliance with the laws and regulations applicable to its activities
- Establishing and maintaining effective internal control over compliance

**Written
Representations**

At the conclusion of the engagement, you agree to provide us with certain written representations in the form of a representation letter.



Healing Families – Healing Communities®

parrishmed.com

Finance Committee

FYTD February 28, 2026 – Performance Dashboard

Indicator	FYTD 2026 Actual	FYTD 2026 Budget	FYTD 2025 Actual
ED Visits	14,716	13,588	12,676
IP Admissions	2,201	2,066	1,985
Surgical Cases	2,324	2,214	2,325
LOS	4.97	5.00	5.37
OP Volumes	42,102	40,521	36,697
Hospital Margin %	12.78%	11.31%	11.09%
Investment Income \$	\$1.9 Million	\$0.7 Million	\$1.0 Million

EXECUTIVE COMMITTEE

Stan Retz, CPA, Chairman

Robert L. Jordan, Jr., C.M.

Herman A. Cole, Jr.

Elizabeth Galfo, M.D.

Billy Specht

George Mikitarian, President/CEO (non-voting)

**DRAFT AGENDA
EXECUTIVE COMMITTEE
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
MONDAY, APRIL 6, 2026
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5
IMMEDIATELY FOLLOWING FINANCE COMMITTEE**

CALL TO ORDER

- I. Approval of Minutes

Motion to approve the minutes of the February 2, 2026 meeting.

- II. Reading of the Huddle
- III. Attorney Report – Mr. Boyles
- IV. Executive Session (if needed)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES, AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EXECUTIVE COMMITTEE. TO THE EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EXECUTIVE COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
EXECUTIVE COMMITTEE**

A regular meeting of the Executive Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on February 2, 2026, in Conference Room 2/3/4/5, First Floor. The following members were present:

Stan Retz, CPA, Chairman
Robert L. Jordan, Jr., C.M., Vice Chairman
Herman A. Cole, Jr.
Elizabeth Galfo, M.D.
Billy Specht
George Mikitarian (non-voting)

Members Absent:
None

A copy of the attendance roster of others present during the meeting is appended to the file copy of these minutes.

CALL TO ORDER

Mr. Retz called the meeting to order at 12:54 p.m.

CITY LIAISON

City Manager Abbate provided the latest edition of Titusville Talking Points and addressed questions from the committee regarding the City of Titusville. The Executive Committee recessed at 1:13 p.m.

The Executive Committee reconvened at 2:14 p.m. to continue its agenda.

REVIEW AND APPROVAL OF MINUTES

Discussion ensued and the following motion was made by Mr. Jordan, seconded by Mr. Cole, and approved (5 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION TO APPROVE THE DECEMBER 1, 2025, MEETING MINUTES OF THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS, AS PRESENTED.

ATTORNEY REPORT

Mr. Boyles provided a memo with a summary of bills in the Florida Legislature that could impact the North Brevard County Hospital District. Gray Robinson will continue to monitor activities in the Florida Legislature and keep the board informed.

OTHER

There was no other business to come before the committee.

ADJOURNMENT

There being no further business to discuss, the committee adjourned at 2:23 p.m.

Stan Retz, CPA
Chairman

EDUCATION COMMITTEE

Billie Fitzgerald, Chairperson
Melissa Lugo, Vice Chairperson
Robert L. Jordan, Jr., C.M. (ex-officio)
Elizabeth Galfo, M.D.
Billy Specht
Herman A. Cole, Jr.
Dan Aton
Stan Retz, CPA
Ashok Shah, M.D.
Mahmoud Barbarawi, M.D.
George Mikitarian, President/CEO (Non-voting)

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE
MONDAY, APRIL 6, 2026
FIRST FLOOR CONFERENCE ROOM 2/3/4/5**

CALL TO ORDER

I. Review and Approval of Minutes

Motion to approve the minutes of the February 2, 2026 meeting.

II. Retail Pharmacy Update – Mr. Graybill

III. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE EDUCATION COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

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**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE**

A regular meeting of the Educational, Governmental and Community Relations Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on February 2, 2026, at 2:29 p.m. in Conference Room 2/3/4/5, First Floor. The following members were present:

Billie Fitzgerald, Chairperson
Robert L. Jordan, Jr., C.M.
Billy Specht
Herman A. Cole, Jr.
Dan Aton
Stan Retz, CPA
Ashok, Shah, M.D.
Melissa Lugo
George Mikitarian (non-voting)

Member(s) Absent:
Mahmoud Barbarwai, M.D. (excused)
Elizabeth Galfo, M.D. (excused)

CALL TO ORDER

Ms. Fitzgerald called the meeting to order at 2:29 p.m.

ELECTION OF CHAIRPERSON AND VICE CHAIRPERSON

Ms. Fitzgerald opened the floor for nomination of the Chairperson of the Committee. Mr. Cole nominated Ms. Fitzgerald; Mr. Specht seconded the nomination and moved to close the nominations, which was unanimously approved (8 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION TO APPROVE THE APPOINTMENT OF BILLIE FITZGERALD AS CHAIRPERSON OF THE EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE.

Ms. Fitzgerald opened the floor for nomination of the Vice Chairperson of the Committee. Mr. Jordan nominated Ms. Lugo; Mr. Specht seconded and moved to close the nominations which was unanimously approved (8 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION TO APPROVE THE APPOINTMENT OF MELISSA LUGO AS VICE CHAIRPERSON OF THE EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE.

REVIEW AND APPROVAL OF MINUTES

The following motion was made by Mr. Jordan seconded by Mr. Specht, and approved (8 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION APPROVING THE MINUTES OF THE NOVEMBER 3, 2025 AND DECEMBER 1, 2025, EDUCATION COMMITTEE MEETINGS, AS PRESENTED.

PROGRESSIVE CARE UNIT

Ms. Dickerson announced the implementation of the Progressive Care Unit (PCU), noting that this specialty unit is designed to improve patient outcomes, strengthen nursing practice, reduce avoidable ICU utilization and directly support our Leapfrog and CMS performance.

OTHER

No other items were presented for consideration by the committee.

ADJOURNMENT

There being no further business to come before the committee, the Educational, Governmental and Community Relations Committee meeting adjourned at 2:45 p.m.

Billie Fitzgerald,
Chairperson

Parrish Medical Center Retail Pharmacy



Healing Experiences for Everyone All the Time[®]

parrishhealthcare.com

Why Hospital Retail Pharmacy Matters



Parrish Medical Center Retail Pharmacy

Operational Overview

Hours of Operation

✓ M-F, 9a-9p; Sat, 9a-1p

Staffing Model

✓ 1 Pharm D

✓ 1 Pharm Tech

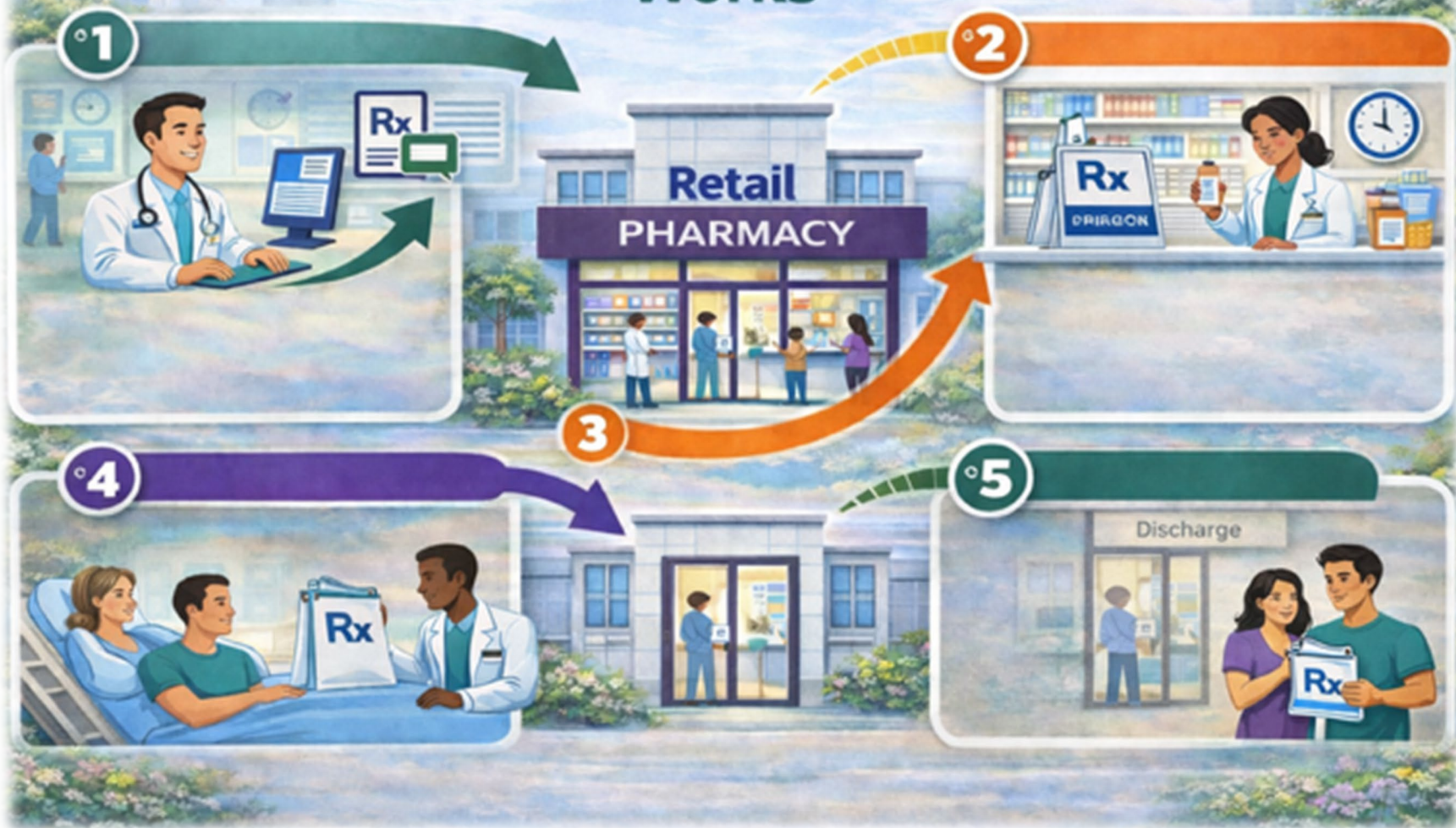


Drive Up Pick-up

Meds-to-Beds

Most insurances accepted

How the Meds-to-Beds Program Works



Retail Pharmacy Integrates with Service Lines



Orthopedics



Oncology Services



Cardiology



- ✓ Implantable Pain Medications
- ✓ Oral Cancer Therapies
- ✓ Anticoagulation Medications

Key Objectives Next 12-24 Months

- ✓ Operational Stabilization
- ✓ Meds-to-Beds Optimization
- ✓ Clinical Integration
- ✓ Specialty & High-Value Medication
- ✓ Operational Enhancements
- ✓ Financial Growth

Summary



DRAFT AGENDA
BOARD OF DIRECTORS MEETING - REGULAR MEETING
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
APRIL 6, 2026
NO EARLIER THAN 2:00 P.M.,
FOLLOWING THE LAST COMMITTEE MEETING
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5

CALL TO ORDER

- I. Pledge of Allegiance
- II. PMC's Vision – *Healing Families – Healing Communities*
- III. Approval of Agenda
- IV. Recognitions(s)
 - A. FACHE
 - B. New Providers (memo included)
- V. Review and Approval of Minutes (February 2, 2026 Regular Meeting)
- VI. Open Forum for PMC Physicians
- VII. Public Input and Comments***¹
- VIII. Unfinished Business***
- IX. New Business***
- X. Medical Staff Report Recommendations/Announcements – Dr. Patel
 - A. **Motion to Recommend the Board of Directors approve the addition of the GORE Cardioform Septal Occluder (PFO) to the delineated privileges of Cardiology under level II.**
- XI. Public Comments (as needed for revised Consent Agenda)
- XII. Consent Agenda***
 - A. Quality
 1. Motion to recommend that the Board of Directors approve that Matthew Spotorno, and Saima Abbas, MD who are qualified through education,

BOARD OF DIRECTORS MEETING

APRIL 6, 2026

PAGE 2

training, and/or experience in infectious diseases and antibiotic stewardship, be appointed as leaders of the Antibiotic Stewardship Program, in accordance with The Joint Commission requirements.

B. Finance

1. Motion to recommend the Board of Directors approve the Forvis Mazars Engagement Letter for the FY26 as presented.

***¹ Pursuant to PMC Policy 9500-154:

- non-agenda items – 3 minutes per citizen
- agenda items for board action -- 3 minutes per citizen, permitted prior to board discussion for regular agenda action items and prior to board action on consent agenda
- 10 minute total per citizen
- must be related to the responsibility and authority of the board or directly to an agenda item [see items marked ***]

XIII. Committee Reports

- A. Quality Committee
- B. Finance Committee
- C. Executive Committee
- D. Educational, Governmental and Community Relations Committee
- E. Planning, Physical Facilities & Properties Committee

XIV. Process and Quality Report – Mr. Mikitarian

- A. Other Related Management Issues/Information
- B. Hospital Attorney - Mr. Boyles

XV. Other

- A. Monthly Media Report (memo included)

XVI. Closing Remarks – Chairman

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

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ANY MEMBER OF THE PUBLIC THAT WILLFULLY INTERRUPTS OR DISTURBS A MEETING OF THE BOARD OF DIRECTORS IS SUBJECT TO REMOVAL FROM THE MEETING BY AN OFFICER AND SUCH OTHER ACTIONS AS MAY BE DEEMED APPROPRIATE AS PROVIDED IN SECTION 871.01 OF THE FLORIDA STATUTES.

BOARD OF DIRECTORS MEETING – REGULAR MEETING
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
MONDAY, APRIL 6, 2026

Consent Agenda

A. Quality

1. Motion to recommend that the Board of Directors approve that Matthew Spotorno, and Saima Abbas, MD who are qualified through education, training, and/or experience in infectious diseases and antibiotic stewardship, be appointed as leaders of the Antibiotic Stewardship Program, in accordance with The Joint Commission requirements.

B. Finance

1. Motion to recommend the Board of Directors approve the Forvis Mazars Engagement Letter for the FY26 as presented.
2. Motion to recommend the Board of Directors approve the RFP for Audit Services starting FY27 and then every 5 years.



Healing Families – Healing Communities®

parrishhealthcare.com

Ryan Enders DO

General Surgery/Endo

**Medical School: Nova
Southeastern University –
College of Osteopathic
Medicine**

**Residency: General
Surgery, University of
Pittsburgh Medical Center**



David Dinhofer, MD

Diagnostic Imaging – Northern Light

- **Medical School: Tulane Medical School, New Orleans, LA**
- **Residency: Long Island Jewish Hillside Medical Center, New Hyde Park**



John Hernandez-Alicea, MD

Anesthesia - TeamHealth

- **Medical School: San Juan Bautista School of Medicine, Caguas, PR**
- **Residency: Mt. Sinai St. Lukes's Roosevelt, New York, NY**
- **Fellowship: Mt. Sinai West, New York, NY**



**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
BOARD OF DIRECTORS – REGULAR MEETING**

A regular meeting of the Board of Directors of the North Brevard County Hospital District operating Parrish Medical Center (the District) was held at 2:46 p.m. on February 2, 2026 in Conference Room 2/3/4/5, First Floor. The following members were present:

Robert L. Jordan, Jr., C.M., Chairperson
Stan Retz, Vice Chairperson
Herman A. Cole, Jr.
Dan Aton
Billy Specht
Billie Fitzgerald
Ashok Shah, M.D.
Melissa Lugo
Elizabeth Galfo, M.D.

Member(s) Absent:
None

A copy of the attendance roster of others present during the meeting is appended to the file copy of these minutes.

CALL TO ORDER

Mr. Jordan called the meeting to order at 2:46 p.m. and determined a quorum was present per Article 1.1.4 of the District Bylaws.

PLEDGE OF ALLEGIANCE

Mr. Jordan led the Board of Directors, staff and public in reciting the Pledge of Allegiance.

PMC'S VISION – *Healing Families – Healing Communities*®

Mr. Jordan led the Board of Directors, staff and public in reciting PMC's Vision – *Healing Families – Healing Communities*®.

APPROVAL OF MEETING AGENDA

Mr. Jordan requested approval of the meeting agenda in the packet as revised. Discussion ensued and the following motion was made by Mr. Cole, seconded by Dr. Shah, and approved (9 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION APPROVING THE REVISED MEETING AGENDA OF THE BOARD OF DIRECTORS OF THE DISTRICT AS PRESENTED.

RECOGNITIONS

There were no recognitions.

REVIEW AND APPROVAL OF MINUTES

Discussion ensued and the following motion was made by Mr. Cole, seconded by Dr. Shah, and approved (9 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION APPROVING THE MINUTES OF THE DECEMBER 1, 2025, REGULAR MEETING OF THE BOARD OF DIRECTORS OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT DBA PARRISH MEDICAL CENTER, AS PRESENTED.

OPEN FORUM FOR PMC PHYSICIANS

There were no physician comments.

PUBLIC COMMENTS

There were no public comments

UNFINISHED BUSINESS

There was no unfinished business.

NEW BUSINESS

There was no new business.

CONSENT AGENDA

Discussion ensued regarding the consent agenda, and the following motion was made by Mr. Cole, seconded by Mr. Retz, and approved (9 ayes, 0 nays, 0 abstentions).

ACTION TAKEN: MOTION TO APPROVE THE FOLLOWING REVISED CONSENT AGENDA ITEMS:

Consent Agenda

A. Finance Committee

- 1. Motion to recommend that the Board of Directors approve the replacement of the Operating Funds Investment Portfolio Investment Manager from Wasatch Core Growth Institutional to Vanguard Strategic Small-Cap Equity Investment Manager.**
- 2. Motion to recommend that the Board of Directors approve the closing of Delaware Investments Fixed Income Account of the Operating Funds Investment Portfolio and distribute the money into the Regions cash account.**

COMMITTEE REPORTS

Quality Committee

Mr. Jordan reported all items were covered during the Quality Committee meeting.

Finance Committee

Mr. Cole reported all items were covered during the Finance Committee meeting.

Executive Committee

Mr. Retz reported all items were covered during the Executive Committee meeting.

Educational, Governmental and Community Relations Committee

Mr. Jordan reported the Educational, Governmental and Community Relations Committee did not meet.

Planning, Physical Facilities and Properties Committee

Mr. Jordan reported the Planning Physical Facilities and Properties Committee did not meet.

Process And Quality Report

No additional information was presented.

Hospital Attorney

Legal counsel had no further report.

OTHER

Mr. Graybill shared that the Parrish Health and Fitness Center operated by the YMCA opened today.

Mr. Morak shared that the annual Fran Gerrett Golf Tournament will be held April 10, 2026 at The Great Outdoors and at Indian River Preserve.

Mr. Moehring announced the Meditech Expanse open house on February 19th to introduce the new electronic health record system and answer any questions.

CLOSING REMARKS

There were no closing remarks.

ADJOURNMENT

There being no further business to discuss, the Parrish Medical Center Board of Directors meeting adjourned at 2:57 p.m.

Robert L. Jordan, Jr., C.M.
Chairman

**NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING PARRISH MEDICAL CENTER
MEDICAL EXECUTIVE COMMITTEE MEETING – REGULAR SESSION MINUTES
March 17, 2026**

Present: Dr. Ochoa, Dr. Rajan, Dr. Manion, Dr. Navas, Dr. Musto, C. McAlpine, Dr. K. Patel, Dr. Stuart, H. Cole, Dr. Musto, Dr. Gabriel, Dr. Joseph, Dr. Bhola, L. Dickerson

Absent: Dr. Rajan, Dr. Carmona, G. Mikitarian, C. McAlpine

A meeting of the Medical Executive Committee of the North Brevard County Hospital District operating Parrish Medical Center was called to order on March 17, 2026 at 5:30pm in the Conference Center. A quorum was determined to be present.

CALL TO ORDER.

Dr. K. Patel called the meeting to order at 5:30p.

I. REVIEW AND APPROVAL OF MINUTES

Motion to approve the Regular Session minutes of February 17, 2026 as written and distributed *was made by M. Navas, MD, seconded by L. Stuart, MD, and unanimously approved.*

2. Old Business: None.

3. New Business:

**a. Gary Hill, DO, Associate Dean for Clinical Education
Orlando College of Osteopathic Medicine**

July's class is 195 students

The curriculum will include Internal Medicine, Pediatrics, OB/GYN

Encouraging Family Practice (PMG) to participate

4 week rotations

They bring their own curriculum, already established

Recommendation: Not to proctor a Burrell student and a OCOM student in tandem.

Gratuity of \$1,000 per proctor per student for the academic period

Please reach out to K. Patel, MD, or J. Hankins, Medical Staff Services if you are interested in participating.

b. GORE CardioForm Septal Occluder PFO Patent Foramen Ovale

MOTION TO SEND A FAVORABLE RECOMMENDATION TO THE AD HOC CREDENTIALS COMMITTEE OF THE FULL BOARD OF DIRECTORS TO APPROVE THE ADDITION OF THE GORE CARDIOFORM SEPTAL OCCLUDER (PFO) TO THE DELINEATED PRIVILEGES OF CARDIOLOGY UNDER LEVEL II. THE MOTION WAS MADE BY DR. JOSEPH, SECONDED BY DR. MUSTO AND UNANIMOUSLY APPROVED.

CONSENT AGENDA - STANDING ORDERS

- Celiac Plexus Block Pre-Procedure (E3702) - Triennial Review.
- Deep Biopsy w Sedation Pre-Procedure (E3706ab) - Triennial Review.
- Gastrojejunostomy Exchange-Replace Pre Procedure (E3708) - Triennial Review.
- Gastrostomy Exchange-Replace Pre Procedure (E3710) - Triennial Review.

MOTION TO SEND A FAVORABLE RECOMMENDATION TO THE AD HOC CREDENTIALS COMMITTEE OF THE FULL BOARD OF DIRECTORS TO APPROVE THE CONSENT AGENDA AS WRITTEN AND DISTRIBUTED WAS MADE BY M. NAVAS, MD, SECONDED BY L. STUART, MD AND UNANIMOUSLY APPROVED.

I. Policies for Review:

Credentialing in Hyperbaric Oxygen Therapy (HBOT)

Reviewed by C. Manion, MD – edits include addition of Allied Health Professional, certification HBOT thru American College of Hyperbaric Medicine. In addition, the collaborative agreement signed with Supervising Physician required to be on file.

Criteria for Radiofrequency Facet Rhizotomy – reviewed by M. Musto, DO; no edits to content however the format was brought up to current standards along with the workflow.

Risk Management Plan – Reviewed by R. Starkweather, C. McAlpine

Revised with the addition of Executive Director of Quality, Risk and Infection Prevention, updated format and workflow. In addition, Defense counsel was consulted regarding reporting requirements: Counsel’s opinion indicates that reports and/or minutes stemming from the Risk Management committee are NOT subject to disclosure under Sunshine and are not deemed to be public documents.

Patient Identification and Risk Alert Wristbands: Med/Surg Updated formatting, clarification of language to better align with NPG 01.01.01, updated reference to 2026 TJC standard. Additional change to specify left arm preference for application in effort to mitigate risk related to arm band removal from right arm for cardiac catheterization procedures.

After Hours Pharmacy Services / Night Locker: Pharmacy - updated references, workflow and format.

Evacuation Plan: - Security edits included updated TJC standards

Risk Evaluation and Mitigation Strategy (REMS) – Pharmacy – updated initiator and minor grammatical edits.

Department Policy on Financial Interest – updated the initiator.

Policy Guiding OPPE and FPPE General Policy – updated the initiator.

Rules Governing the Hospital Formulary – updated the initiator.

Professional Liability Insurance: - Risk Management - Transferred from Lori Thompson Risk Manager to Robin Starkweather, Executive Director, Quality, Risk and Infection Prevention, added Parrish Healthcare’s approved definitions.

Patients Leaving Against Medical Advice (AMA) Transferred from Lori Thompson Risk Manager to Robin Starkweather, Executive Director, Quality, Risk and Infection Prevention, added Parrish Healthcare’s approved definitions.

Vehicle Safety Program – Risk Management - Transferred from Lori Thompson Risk Manager to Robin Starkweather, Executive Director, Quality, Risk and Infection Prevention

Serious Reportable Events: Risk Management - Transferred from Lori Thompson Risk Manager to Robin Starkweather, Executive Director, Quality, Risk and Infection Prevention, updated the workflow.

Access to Amendment 7 Records - Risk Management Transferred from Lori Thompson Risk Manager to Robin Starkweather, Executive Director, Quality, Risk and Infection Prevention, updated the workflow. Policy also underwent counsel review.

Identifying, Assessing and Managing Possible Abuse Victims – Risk Management
Transferred from Lori Thompson Risk Manager to Robin Starkweather, Executive
Director, Quality, Risk and Infection Prevention,

5. Report from Administration: None

6. Report from the Board: None

7. Open Forum: None.

NEXT MEETING: APRIL 21, 2026

Kevat Patel, MD
President, Medical Staff

Christopher Manion, MD
Secretary/Treasurer

MONTHLY MEDIA REPORT – February 2026



Please note where you see “impressions” the figure refers to the number of homes or individuals exposed to a message from Parrish Healthcare. The figure is calculated using circulation numbers as reported by the various publishers (where available) multiplied by the number of times Parrish Healthcare is mentioned, pictured, or number of times an advertisement ran in a month.

Summary of total Impressions	7,285,115
-------------------------------------	------------------

	<u>Estimated Impressions</u>
Community Outreach (Attendees)	3,905

Space Coast High School HOSA Fundraiser (Feb 2026) (Views 2550)
Sponsor (\$500): Business name and logo featured on Space Coast High School HOSA Fundraiser page. Logo on HOSA team t-shirt.

The Great Outdoors 5k and Health Fair (February 7) (Attendance 200)
Presenting sponsor (\$2,500); Janet Rooks presented *Living Healthy – Living Longer* during health fair segment of event; Parrish branded signage prominently displayed, logo on race participant t-shirts; social media; seven Care Partners supported the Health Fair.

Chamber of Commerce Luncheon (February 11) (Attendance 50)
Melissa Manususka, practice manager, cardiology, delivered the sponsor message and provided cardiology rack cards to attendees.

EDC of the Space Coast Annual Meeting (February 12) (Attendance 275)
Presenting Sponsor (\$5,000): Prominent logo placement on all event materials and digital marketing; speaking opportunity during main program; exclusive seating at event; acknowledgement in media release, press coverage and social media campaigns; Parrish Healthcare video presented during the event.

Night to Shine (February 13) (Attendance 150)
Sponsor (\$2,500) Prom for students and adults with Intellectual and/or developmental disabilities. Social media, business advertised during the event.

Leadership Awards (LEAD Brevard) 40 Under 40 Awards (February 13) (Attendance 400)
Sponsor (\$10,000): Full page ad in program book; social media with PMC logo and a quote; logo on LEAD Brevard's web promotional pages, and event promotional collateral; complimentary table of eight at the gala event February 13, 2026; invitations for four at the VIP & Sponsor reception January 2026. Matthew Morak (JPMF) 40 Under 40 honoree.

Community Resource Fair (February 19) (Attendance 80)

Care Navigation (Heather Minnear and Jenna Rogerson) represented Parrish at event that connected residents with local organizations and essential services. Parrish collateral.

Ride it Down (February 28)

(Attendance 200)

Presenting Sponsor (\$3,000): Top billing on event poster; logo on rider t-shirt, website and social media campaign (pre/post event); premium vendor space at event after party; collateral in rider's goodie bag; live sponsor message during Rider send-off; 10 rider registrations.

Print Advertising/Impressions	1,062,675
Brevard Business News (40,000/Issue – Weekly - Contact: Adrienne Roth)	NA
<ul style="list-style-type: none"> • 2.2026 – Ads paused 	
Happenings (5,500/Issue – Monthly and Weekly - Contact: Randy Rodriguez)	5,500
<ul style="list-style-type: none"> • 2.2026 – Cover Ad (Cardiovascular - General) • 2.2026 – Full Page Back Cover (PHC – PSJ Services) • 2.2026 – Full Page (Support Groups) 	
Hometown News (14,725/Issue – Weekly - Contact: Rodney Bookhardt)	44,175
<ul style="list-style-type: none"> • 2.06.2026 – Full Page (Primary Stroke Center) • 2.13.2026 – Full Page (Cardiology General) • 2.20.2026 – Full Page (PMG Primary Care Partners) • 2.20.2026 – Full Page (PHC-North Titusville Services) 	
Florida Today (50,000/Issue – Daily - Contact: Local IQ)	750,000
<ul style="list-style-type: none"> • 2.05.2026 – Half Page (Cardiology General) • 2.19.2026 – Full Page (PMC Prevails) • 2.19.2026 – Full Page (Cardiology General) • 2.19.2026 – Full Page (Legal Losses Mount for Craig Deligdish, OMNI Healthcare; Parrish Medical Cener Prevails in Court) • 2.22.2026 – Full Page (Lifelong Primary Care Partners) • 2.01.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 2.04.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 2.06.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 2.08.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 2.11.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 2.13.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 2.15.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 2.18.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 2.20.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 2.22.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 2.25.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) • 2.27.2026 – Front Page Strip Ad (Lifelong Wellness. We're With You.) 	
Investing in Your Health Today (25,000/Issue –Monthly - Contact: Barbara Rhoden)	25,000
<ul style="list-style-type: none"> • 2.2026 – Full Page (PHC-PSJ Services) 	

- 2.2026 – Full Page (Primary Stroke Center)
- 2.2026 – Full Page (Open Interviews)

Ebony News (1,500/Digital – Monthly - Contact: Barbara Rhoden) **1,500**

- 2.2026 – Half Page (Your Heart Care Partners)

The Great Outdoors – Happenings (3,500/Edition – Weekly - Contact: Greg Wostrel) **11,000**

- 2.06.2026 – Full Page (Primary Stroke Center)
- 2.20.2026 – Full Page (BE FAST Stroke Symptoms)
- 2.2026 – 14th Hole Granite Tee Marker (48,000 golfers annually; 4,000 monthly)

Savings Safari (51,000/Edition – Bi-monthly - Contact: Barbara Strickland) **102,000**

- 2.03.2026 – Full Page (BE FAST Stroke Symptoms)
- 2.17.2026 – Full Page (Cardiology General)

Space Coast Living (10,000/edition–5 Editions Annually-Contact: Lori Weisman) **NA**

- 2.2026 – No Ads in February

Space Coast Daily (60,00/edition – Monthly/Digital Daily - Contact: Giles Malone) **120,000**

- 2.16.2026 – Front Page Digital (Fast. Expert. Emergency Care.)
- 2.17.2026 – Front Page Digital (Fast. Expert. Emergency Care.)

Lifetimes Newsletter (Mailed Quarterly to North Brevard Zip Codes) Fall Issue **NA**

- 2.2026 – Next Printing – March

Titusville Playhouse Playbill (Based on number of monthly performances) **3,500**

- 2.2026 – Hairspray (Feb. 6–Feb15) – Full Page (Spotlight on Care)
- 2.2026 – I Love You, You’re Perfect, Now Change (Stage 2; Feb. 13-Feb 22) – Full Page (Cardiology General)

Broadcast and Digital Ad Impressions	1,015,632
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WFTV.com

- Impressions: 310,479
- Clicks: 1,806
- CTR: 0.74%

WFTV-OTT (Over the Top)

- Impressions: 40,028
- Video Completes: 39,568
- Video Completion Rate: 98.85%

WFTV (Amazon Streaming)

- Impressions: 146,073
- Video Completes: 141,416
- Video Completion Rate: 97.10%

Cumulus DNA Digital Ads and Radio Spots:

- *Digital Impressions: 72,439; Clicks: 83; CTR: 0.11*
- *WHKR 102.7FM – HitKicker Reach: 61,200; Radio: 76 Monthly (:30 second spots this year!)*
- *WHKR 102.7FM – Streaming (added this year) HitKicker Reach: 10,500; Radio: 76 Monthly (:30 second spots this year!)*
- *WA1A 107.1FM – A1A Contemporary Pop: Reach: 86,800; 76 Monthly (:30 second spots this year!)*
- *WA1A 107.1FM – (Streaming added this year) A1A Contemporary Pop: Reach: 11,375; 76 Monthly (:30 second spots this year!)*
- *WA1A 107.1FM – Parrish Healthcare’s “Healthy Tips in 26” Healthy Living Radio Ads Reach: 75,600; 60 Monthly (60 second spots)*

Spectrum Reach (Streaming and TV)

- Impressions: 127,311
- Video Completes: 124,332
- Video Completion Rate: 97.66%

iHeart

- WLRQ-FM: Reach 42,800; Spots: 124 (30 second)
- iHeart Radio App Impressions: 31,027

Social Media Channels	760,008
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Facebook:

- **Parrish Healthcare:** Views – 704,018; Followers – 8,289
- **The Children’s Center:** View – 1,326; Followers – 155
- **Parrish Health & Wellness:** Views – 33,801; Followers – 314

Instagram: Reach –10,883; Followers - 781

X (Twitter): Followers – 715

LinkedIn: Followers – 4,439; Impressions – 9,455

YouTube:

- Total Views: 525
- Total Subscribers: 497
- New Subscribers: 0

Top 5 YouTube Videos (Total Video Views in February – 525):

- Alzheimer’s SOS: Vascular Dementia: **81**
- Daily Two Segment Featuring Dr. Gabriel: **46**
- Patient Testimonial – Meet Voncile/Dr. Gabriel: **38**
- Daily Two Segment Featuring Dr. Mark Swierzweski: **38**
- Patient Safety Video: **28**

TV Impressions	2,482,500
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Station	Spots	Impressions
WFTV	111	2,160,200
WRDQ	92	322,300
Spectrum News 13	317	See Note Below
Total	520	2,482,500

Spectrum News 13 does not report impressions because of the magnitude of linear TV impressions they receive (i.e., televisions in businesses/commercial spaces, corporate offices, schools, etc.)

Commercials Aired:

Service Line	Title	ISCI	Impressions (000) A18+
Cardio	Amanda :120	PHCAMANDA120	21.7
Cardio	Cardio :05	PHCCARDIO2505	278.6
Cardio	Cardio :10	PHCCARDIO2510	698.7
Cardio	Cardio :15	PHCCARDIO2515	424.70
Cardio	Cardio :30	PHCCARDIO2530	713.5
Cardio	Voncile :60	PHCVONCILE60	88
SQUEEZEBACK			257.3
Grand Total			2,482.5

Outdoor Advertising/Billboard/Bus Impressions 1,819,395

Billboards (Lamar – Contact: Jennifer Rzepiejewski, Clear Channel – Contact: Joe Schmitt):

Lamar – 4 Billboards (Messages & Locations) 457,204

- **3666:** US1/Washington Ave. 1 MI N/O Garden St NB; (Where New Beginnings Are Born - Women's Health, Maternity)
- **3406:** US1 @ Blacks Rd. N/B; (Your Heart Deserves the Best – Cardiology)
- **1360:** US1-E/S N/O SR 528 S/B; (Your Heart Deserves the Best – Cardiology)
- **3667:** Washington Ave 1 MI n/o Garden St S/B; (Where New Beginnings Are Born - Women's Health, Maternity)

Clear Channel – 17 Billboards (Message & Location) 1,362,191

- **5839:** US 1 WS 3.2mi N/O SR 528 F/N – 1, Cocoa; 81,829 (Open Interviews)
- **5584:** Grissom Pkwy NS 1mi W/O Industry Rd F/W - 2, Cocoa; 47,988 (Emergency? We're Ready)
- **5514:** US 1 ES 1.5mi N/O SR 528 F/S – 2; 107,258 988 (Emergency? We're Ready)

- **5333:** US 1 WS 1.3mi N/O SR 406 Garden St F/N – 2; 96,930 (*Fast, Expert. Emergency Care.*)
- **5332:** US 1 WS 1.3mi N/O SR 406 Garden St F/S – 1; 75,254 (*Restoring Comfort, Renewing Confidence*)
- **5331:** US 1 WS 1.5mi N/O SR 406 Garden St F/S – 1; 75,506 (*Emergency? We're Ready*)
- **5330:** US 1 WS 1.5mi N/O SR 406 Garden St F/N – 2; 92,942 (*Your Heart Deserves the Best*)
- **5329:** US 1 WS 0.2mi S/O SR 50 F/S – 1; 77,766 (*Restoring Comfort, Renewing Confidence*)
- **5306:** US 1 WS 0.7mi N/O SR 528 F/N – 2; 108,105 (*Get Back to What Moves You*)
- **5006:** US 1 ES 2.7mi N/O SR 528 F/S – 2; 97,000 (*Fast, Expert. Emergency Care.*)
- **3321:** US 1 WS 3.3mi N/O SR 528 F/S – 1; 76,697 (*Restoring Comfort, Renewing Confidence*)
- **1904:** SR 405 SS 0.5mi W/O SR 407 F/W – 1; 76,193 (*Emergency? We're Ready*)
- **1903:** SR 405 SS 0.5mi W/O SR 407 F/E – 2; 63,925 (*Fast, Expert. Emergency Care.*)
- **1538:** US 1 WS 2.3mi S/O SR 405 F/N – 2; 84,413 (*Get Back to What Moves You*)
- **1537:** US 1 WS 2.3mi S/O SR 405 F/S – 1; 77,547 (*Emergency? We're Ready*)
- **1155:** US 1 WS 1.4mi S/O SR 405 F/S – 2; 65,656 (*Your Heart Deserves the Best*)
- **1034:** US 1 WS 1.4mi S/O SR 405 F/S – 1; 57,181 (*Fast. Expert. Emergency Care.*)

Bus Wraps (Clear Channel – Contact: Joe Schmitt)

**Not audited by Geopath for metrics and no estimate at this time when data will be available.*

- Bus 1 (MEL0012222)
- Bus 2 (1086572-MEL)

Brevard County Public Schools Van Wrap (Contact: Yvette Cruz)

**Not audited by Geopath for metrics and no estimate at this time when data will be available.*

- 3-Year Commitment (Aug. 1, 2025 – July 31, 2028). Van wrap will be prominently displayed on vehicles used by North Brevard high schools — Astronaut, Space Coast, and Titusville. These vans serve as transportation for athletic teams and student extracurricular groups, traveling thousands of miles annually throughout Brevard County and across Florida for regional and state competitions.

News Releases Issued by Parrish	51,000
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- 2.02.26 – Brevard Business News (Fran Gerrett Memorial Golf Classic Set for April 10) ****40,000**
- 2.05.26 – Florida Today (Parrish Medical Center's Starkweather Wins Big Honor from Healthcare Organization)
- 2.06.26 - Happenings (200th Robotic-Assisted total Kenn Replacement Surgery performed at Parrish Medical Center); (Parrish Healthcare Open Interviews) ****5,500**
- 2.20.26 – Happenings (Parrish Medical Center is Brevard County's First Hospital to Implant Revolutionary Dissolvable Stent to Treat Serious Below-the-Knee Arterial Blockages); (Parrish Healthcare Open Interviews) ****5,500**

****Editions not included under Print Advertising/Impression section**

- 2.02.26 – Brevard Business News (Health First and Parrish Healthcare Solidify Exclusive Agreement with BIMDA, to Strengthen Partnership) ****40,000**
- 2.05.26 – Florida Today (Parrish Medical Center’s Starkweather Wins Big Honor from Healthcare Organization)
- 2.16.26 – Florida Today (LEAD Celebrates 2026’s 4 Under 40 – Matthew Morak JPMF mentioned) ****50,000**

****Editions not included under Print Advertising/Impression section**

PRINT ADS

PARRISH HEALTHCARE CARDIOVASCULAR

PUT YOUR HEART IN THE BEST HANDS

Whether you need routine checkups, diagnostic testing or specialized treatment, Parrish Healthcare’s experienced team of cardiologists offer personalized treatment plans and compassionate care to keep your heart healthy!

- Heart Attack (Acute Myocardial Infarction)
- Electrophysiology (Arrhythmia)
- Atrial Fibrillation and irregular heartbeat
- Interventional and Reperfusion
- Primary Stroke Care
- Heart Failure and Heart Valve
- Cardiovascular Rehabilitation
- Sleep Disorders
- Respiratory Therapy
- Chronic Obstructive Pulmonary Disease

Visit parrishhealthcare.com/cardiovascular

PARRISH HEALTHCARE **Cleveland Clinic Connected**

Healing Experiences for Everyone. All the Time.®

Lifelong Primary Care Partners

Lifelong Health Care from Parrish Health Cardiovascular can provide you with personalized treatment plans. They are also able to provide access to the care you need for your heart health.

Primary Care Physician (PC) Services

- General Family Medicine
- Women’s Health and Obstetrics/Gynecology
- Adolescent Medicine
- Geriatrics, Endocrinology and Senior Health Care
- Disease Prevention/Healthcare
- Preventive Services/Immunizations/Screening
- Tobacco Cessation/Smoking Cessation
- Diabetes Services/Specialized Care—Connect with our Experts in Diabetes, Endocrinology, Ophthalmology and More

Same-Day and Next-Day Appointments

We make it easy to get care. Our primary care physicians have offers same-day and next-day appointments to get you the care you need when you need it. We’re here to help you stay healthy and live your best life.

To explore our primary care services, please visit parrishhealthcare.com/lifelong

OUR PRIMARY CARE OFFICE

- **Parrish Healthcare Center**
Parrish, Texas
3315 N. 17th, 6th Floor
P.O. Box 11, 77461
- **For a Same-Day or Next-Day Appointment**
Please call our central office at 361-668-8888

PARRISH HEALTHCARE **Cleveland Clinic Connected**

Healing Experiences for Everyone. All the Time.®

PARRISH HEALTHCARE WOMEN’S HEALTH

Lifelong Wellness. We’re With You.

parrishhealthcare.com/womenshealth

PARRISH HEALTHCARE CARDIOVASCULAR

Put Your Heart in the Best Hands

Whether you need routine checkups, diagnostic testing or specialized treatment, Parrish Healthcare’s experienced team of cardiologists offer personalized treatment plans and compassionate care to keep your heart healthy!

parrishhealthcare.com/cardiovascular

Primary Stroke Center

Nationally Certified Since 2004

Stroke is a leading cause of death in Florida. Certified Primary Stroke Centers, like Parrish Medical Center, have demonstrated stroke treatment excellence.



Symptoms of Stroke

Sudden symptoms like these should never be ignored. At the first signs of a stroke, call 911.

- Numbness or weakness of the face, arm or leg, especially on one side of the body
- Confusion, trouble speaking or understanding
- Trouble seeing in one or both eyes
- Difficulty walking, dizziness or loss of balance and coordination
- Severe headache with no known cause

Visit parrishhealthcare.com/stroke



Cleveland Clinic Connected

Healing Experiences for Everyone All the Time®

Lifelong Primary Care Partners

Lifelong health starts here. Our Primary Care Group provides comprehensive care in a warm, welcoming environment. As your first point of contact with our medical services network, they are your go-to resource for the care, resources, and support you need to live well — today and for years to come.

Primary Care Physicians Will:

- Conduct Early Check-ups
- Prescribe Medication and Order Necessary Lab Tests
- Administer Immunizations
- Help Patients Establish and Maintain Health Goals
- Discuss Patients About Health Issues
- Provide Advice and Support on Health Concerns
- Introduce and Connect Patients to Local Health Programs
- Provide Referrals to Specialized Care—Connecting You with Experts in Cardiology, Oncology, Orthopedics, and More

Same-Day and Next-Day Appointments

Your health isn't always at 100%, that's why our primary care team offers same-day and next-day appointments for patients who are at home, but need emergency medical attention. Whether it's an unexpected illness, a flare-up of a chronic condition or simply a concern you'd like addressed quickly, we're here to provide care when you need it, without the longest.

To preview our primary care providers, please visit parrishhealthcare.com/you/pc



OUR PRIMARY CARE OFFICE

Parrish Healthcare Center
 301 St. John Parkway
 Parrish, FL 32907

For a same-day or next-day appointment, please call our scheduling office at 321-268-6868



Cleveland Clinic Connected

Healing Experiences for Everyone All the Time®

TO SPOT A STROKE BE FAST

Stroke Medical Center for Stroke Treatment Leadership
 Joint List of Approval



WHEN TO CALL 911?

If the person shows any of these symptoms, even if the symptoms go away, call 9-1-1 and get them to the hospital immediately. DO NOT DRIVE YOURSELF to the emergency room if you suspect you are having a stroke.

BALANCE
 LOSS OF BALANCE, HEADACHE OR DIZZINESS

EYES
 BLURRED VISION

WATCH FOR SUDDEN

- Numbness or weakness of the leg
- Confusion or trouble understanding
- Trouble seeing in one or both eyes
- Severe headache with no known cause



FACE
 ONE SIDE OF THE FACE IS DROOPING

ARMS
 ARM OR LEG NUMBNESS

SPEECH
 SPEECH DIFFICULTY

TIME
 REMEMBER THE TIME SYMPTOMS STARTED AND CALL FOR AN AMBULANCE IMMEDIATELY

Visit parrishhealthcare.com/stroke



Cleveland Clinic Connected

Healing Experiences for Everyone All the Time®

Fast. Expert. Emergency Care.



PARRISH HEALTHCARE

951 N. Washington Avenue
 Titusville, FL 32796



PARRISH HEALTHCARE CARDIOVASCULAR

PUT YOUR HEART IN THE BEST HANDS



Whether you need routine checkups, diagnostic testing or specialized treatment, Parrish Healthcare's experienced team of cardiologists offer personalized treatment plans and compassionate care to keep your heart healthy!



Visit parrishhealthcare.com/cardiovascular



Cleveland Clinic Connected

Healing Experiences for Everyone All the Time®



PARRISH HEALTHCARE CENTER | NORTH TITUSVILLE

MORE ROOM TO CARE, MORE WAYS TO HELP

Parrish Healthcare Center, North Titusville is designed to provide even greater access to the quality care you know and trust. Totalling 24,566 square feet, the center offers comprehensive cancer care and more. Right here, close to home.

- Oncology: Cancer Care, Radiation, Infusion Services and Cancer Boutique
- General Surgery
- Hematology
- Infusion Services
- Laboratory Services: Fully accredited by the College of American Pathologists, we offer blood, drug, glucose and urine tests, lipid panels, slide cell screenings, blood bank services and more.
- Medical Offices

490 North Washington Avenue
Titusville, FL 32796

Visit parrishhealthcare.com/northtitusville or call 321-268-6868



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Healing Experiences for Everyone All the Time®

FEBRUARY COMMUNITY SUPPORT GROUP SCHEDULE

5-WEEKLY Support Groups Meet the second Monday morning 9-11:30 AM Parrish Healthcare Cancer Therapy Care Services Evers 3000 North US 1 South Highway, Suite 100, Titusville Cleveland State Center North at 321-268-6868	Prostate Caffe Prostate Caffe by Dr. Francis DeBore (aka DeBore Caffe) at Parrish HealthCare Atch's Monday, 10-11 AM Atch's Tuesday, Wednesday, 10-11 AM Atch's Thursday, 10-11 AM Atch's Friday, 10-11 AM Atch's Saturday, 10-11 AM Atch's Sunday, 10-11 AM Contact: Atch's at atchs@parrishhealthcare.com
Cancer and Survivor Support Group Meet the third Wednesday morning 9-11:30 AM Parrish Healthcare Center, North Titusville, Conference Room 490 North Washington Avenue, Titusville Contact: Theresa Lufers at 321-268-6868, ext. 5344	Men's Support Group Atch's Monday, 10-11 AM The Children's Center 3100 US 1 North Highway, Titusville Contact: Atch's at atchs@parrishhealthcare.com
Caring for Caregivers Support Group Meet the second and fourth Friday morning 9:30-11:30 AM Heritage Hall, 601 North Washington Avenue, Titusville Contact: Janet Kuhn at 321-268-6868	Stroke and Heart Survival Support Group Atch's Monday, Tuesday, 9-10 AM Atch's Wednesday, 9-10 AM Atch's Thursday, 9-10 AM Atch's Friday, 9-10 AM Atch's Saturday, 9-10 AM Atch's Sunday, 9-10 AM Contact: Atch's at 321-268-6868
Diabetes Diabetes Clinic Meet the fourth Monday morning 11:30-1:30 PM Heritage Hall, Parrish Health Village 490 North Washington Avenue, Titusville Contact: Casey Kuhn at 321-268-6868, ext. 5344	Back to Back Smoking Cessation Atch's Monday, Tuesday, 10-11 AM Parrish Healthcare Center, Conference Room 5 551 North Washington Avenue, Titusville Atch's Wednesday, Thursday, Friday, Saturday, Sunday, 10-11 AM Atch's Sunday, 10-11 AM
Early Stage Community May Date Meet the fourth Wednesday morning 9-11:30 AM The Children's Center 3100 US 1 North Highway, Titusville Contact: Mary Cleary at 321-268-6868	Visit parrishhealthcare.com for a complete schedule



Cleveland Clinic Connected

Healing Experiences for Everyone All the Time®

DIGITAL ADS

PARRISH HEALTHCARE
CARDIOVASCULAR

PUT YOUR
HEART
IN THE BEST
HANDS

THE JOINT
COMMISSION

AMERICAN HEART
ASSOCIATION
AMERICAN STROKE
ASSOCIATION

CERTIFICATION
ACCREDITED
PRIMARY STROKE CENTER




PARRISH
HEALTHCARE



PARRISH HEALTHCARE
CARDIOVASCULAR

PUT YOUR
HEART
IN THE BEST
HANDS




PARRISH
HEALTHCARE



PARRISH HEALTHCARE
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PARRISH HEALTHCARE CARDIOVASCULAR

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HEALTHCARE



PARRISH HEALTHCARE CARDIOVASCULAR

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COMMISSION

AMERICAN HEART
ASSOCIATION
AMERICAN STROKE
ASSOCIATION

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PARRISH
HEALTHCARE



BILLBOARDS



CURRENT

BULLETIN #005839



CURRENT

BULLETIN #005584



CURRENT

BULLETIN #005514



CURRENT

BULLETIN #005333



BULLETIN #005332



CURRENT

BULLETIN #005331



CURRENT

BULLETIN #005330



BULLETIN #005329



CURRENT

BULLETIN #005306



CURRENT

BULLETIN #005006



BULLETIN #003321



CURRENT

BULLETIN #001904



CURRENT

BULLETIN #001903



CURRENT

BULLETIN #001537



CURRENT

BULLETIN #001538



CURRENT

BULLETIN #001155



CURRENT

BULLETIN #001034